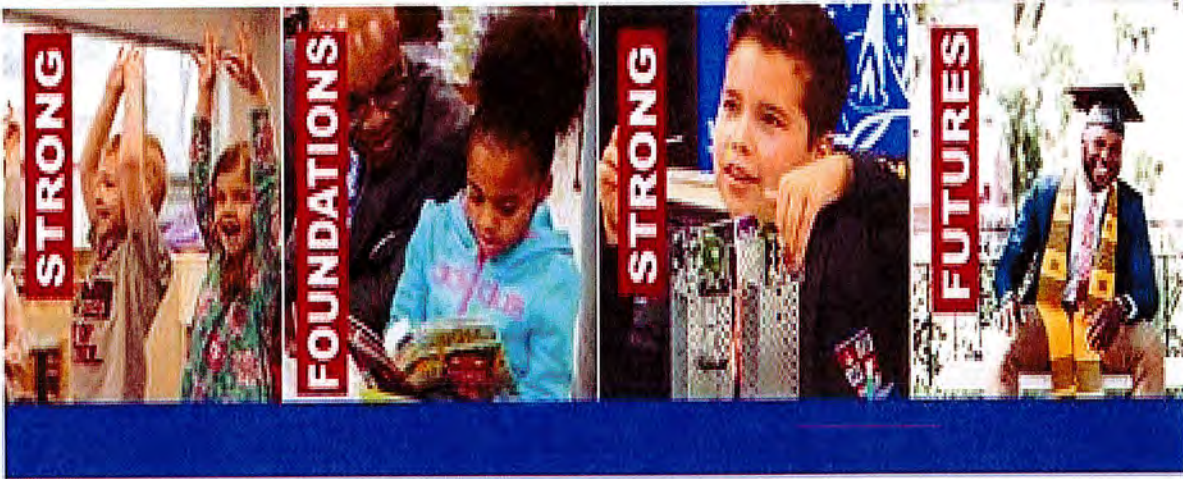


# Ferguson-Florissant School District



## ANNUAL BUDGET 2021-2022 FISCAL YEAR

Dr. Joseph S. Davis, Superintendent

Administration Center  
8855 Dunn Road  
Hazelwood, MO 63042-2212

[www.fergflor.org](http://www.fergflor.org)

Missouri School District: 096-089



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# **BOARD OF EDUCATION**

**BOARD ROSTER**  
**2021-22 Board of Education**



***Dr. Sheila Powell-Walker***  
***President***

spowellwalker@fergflor.org  
Term Expires: 2022



***Dr. Courtney Graves***  
***Vice President***

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Term Expires: 2024



***Ms. Tiffany Bush***  
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tbush@fergflor.org  
Term Expires: 2023



**Dr. Kevin M. Martin**  
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lhogshead@yahoo.com  
Term Expires: 2022



**Dr. Donna Paulette-Thurman**  
**Director**

dpaulettethurman@fergflor.org  
Term Expires: 2023



**Mr. Terry Tyson**  
**Director**

ttyson@fergflor.org  
Term Expires: 2024



# **DISTRICT**

# **INFORMATION**

## ABOUT FERGUSON FLORISSANT SCHOOL DISTRICT



The Ferguson-Florissant School District is a community of families and neighborhoods located in suburban St. Louis, Mo.

Fully-accredited by the state of Missouri, the district provides an excellent comprehensive educational program for more than 10,000 children from preschool through 12th grade. The district is comprised of seven primary schools (PreK-2), six elementary schools (3-5), two sixth grade centers, two middle schools (7-8), two high schools and one alternative school as well as a nationally-recognized early education program, the PROBE gifted education program, the award-winning Challenger Learning Center, Little Creek Nature Area, the Innovation School at Cool Valley, a STEAM middle school and a STEAM high school.

The Ferguson-Florissant School District has earned a national reputation as an innovative educational leader, and the staff works continually to provide the highest quality instructional program for our students.





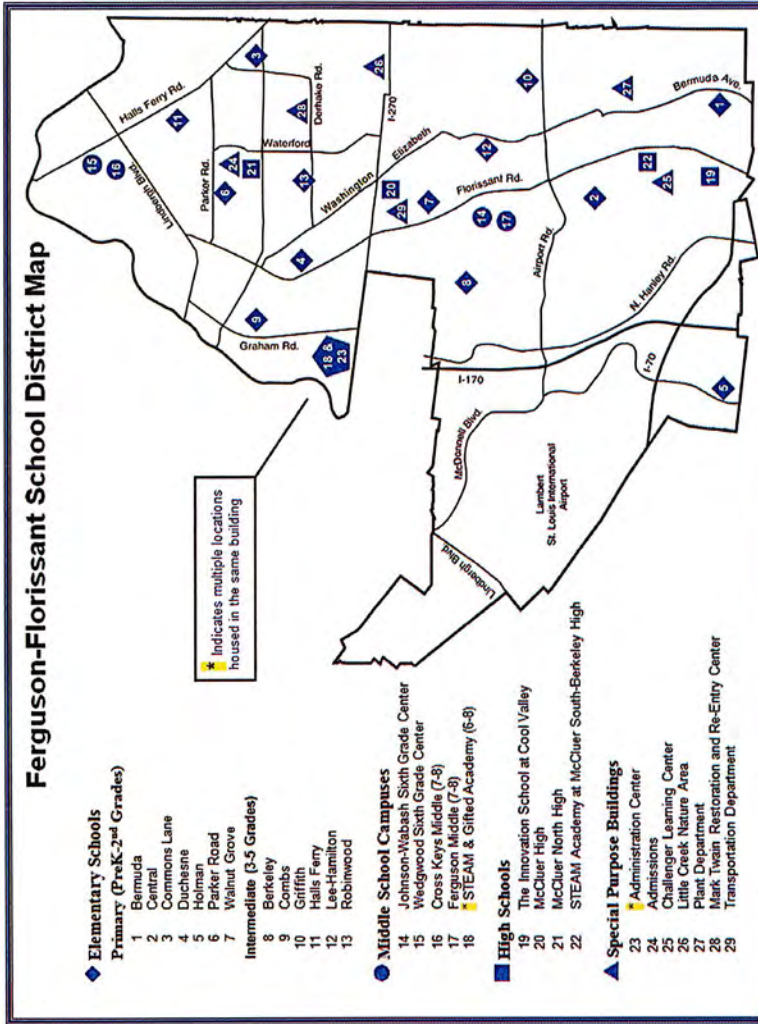
From preschool through high school, our programs offer excellent educational opportunities for students. Our nationally-acclaimed early education program includes Parents as Teachers, free preschool for three- and four-year-olds, early childhood special education programs, child day care and full-day kindergarten. Both of the district's high schools have earned national Project Lead the Way (PLTW) certification for their science, technology, engineering and math (STEM) curriculum. PLTW certification marks our schools as providers of a rigorous curriculum that allows students to apply what they learn in math and science to real-life engineering and technology projects.

Our overall curriculum emphasizes the basic subject areas and our instructional strategies are designed to help students be successful. We help our students master the basics, develop practical life skills, become problem-solvers, learn to communicate and work effectively with others, and develop patterns for lifelong learning.



# Ferguson-Florissant School District

	# Sites
Primary Schools (PK-2)	7
Intermediate Schools (3-5)	6
6 <sup>th</sup> Grade Centers	2
Comprehensive Middle Schools (7-8)	2
Comprehensive High Schools (9-12)	2
Special Programs:	
• Schools of Choice (2): STEAM & Gifted Academy (6-8), STEAM Academy @ MSB (9-12)	
• Alternative Education (2): Innovation School @ Cool Valley, Mark Twain Restoration and Re-entry Center	
• PROBE: Elementary Gifted Services	
• Early Childhood Education	
• Challenger Learning Center	
• Little Creek Nature Area	



# District Demographics: 2017-2021

	2017	2018	2019	2020	2021
<b>Enrollment</b>					
Total	10,495	10,156	9,945	9,473	9,090
American Indian	0.0%	0.1%	*	0.1%	0.1%
Asian	0.4%	0.3%	0.3%	0.2%	0.2%
Black	82.6%	82.9%	82.8%	83.0%	82.7%
Haw/Pacific Isl	0.1%	0.1%	*	*	0.1%
Hispanic	2.9%	3.2%	3.5%	3.6%	3.6%
Multi-Race	3.8%	4.1%	4.5%	5.0%	5.5%
White	10.1%	9.3%	8.8%	8.1%	7.7%
<b>Gender</b>					
Female	49.5%	49.4%	49.3%	48.7%	49.4%
Male	50.5%	50.6%	50.7%	51.3%	50.6%
<b>Characteristics</b>					
CEP (free lunch)	100.0%	100.0%	100.0%	100.0%	100.0%
English Learner	1.3%	1.3%	1.2%	1.1%	1.2%
Special Education	16.3%	17.0%	16.8%	17.5%	17.5%
Homeless	*	*	16.3%	19.8%	18.8%
Gifted	3.5%	3.0%	3.5%	3.8%	3.8%



## Missouri v FFSD Enrollment and Proportional Attendance 2019-20

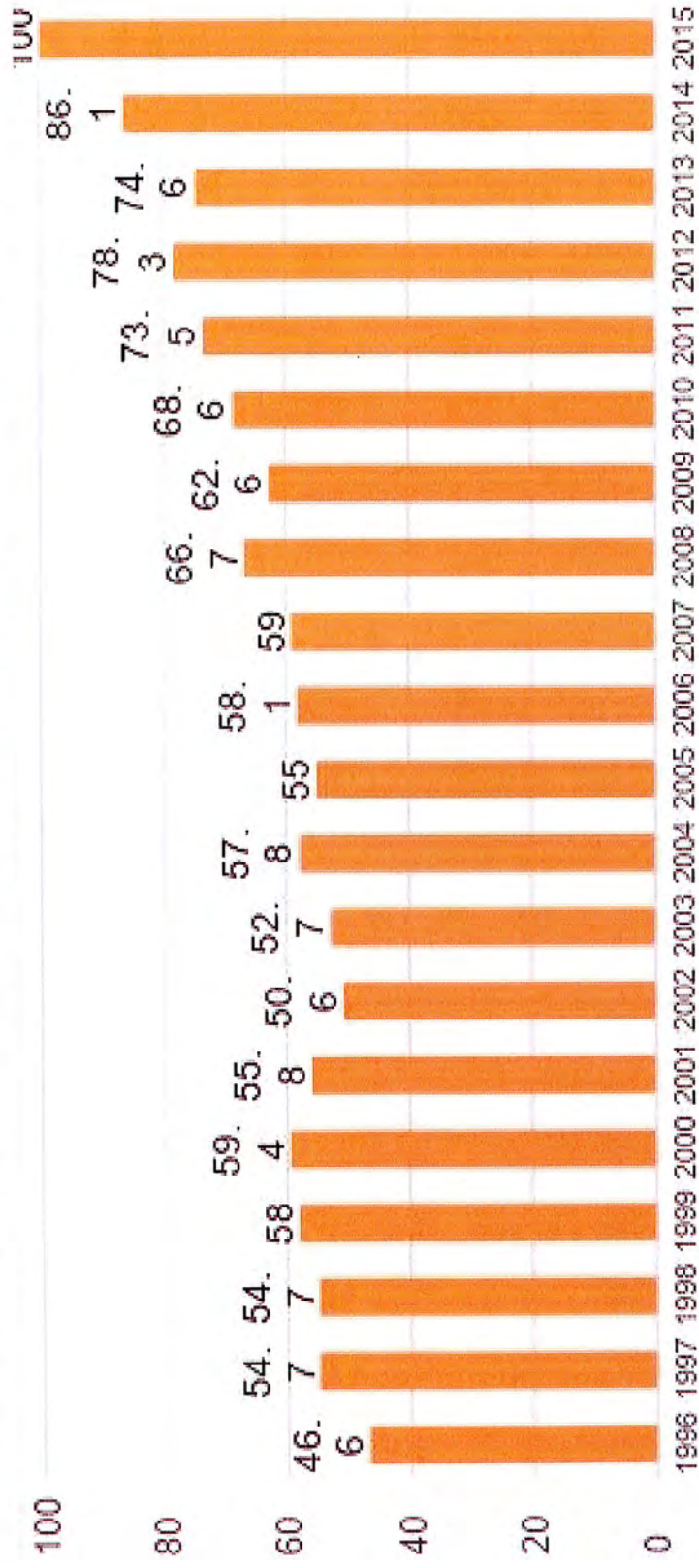
	Demographic Data	Student Enrollment		Attendance	
		Missouri	FFSD	Missouri	FFSD
Race/Ethnicity	Total	879,661	9,473	85.30%	72.10%
	American Indian/Alaska Nat.	0.40%	0.10%	80.40%	90.60%
	Asian	2.10%	0.20%	92.00%	82.90%
	Black	15.50%	83.00%	76.50%	71.20%
	Hawaiian/Pacific Islander	0.30%	*	78.20%	65.00%
	Hispanic	7.00%	3.60%	84.00%	76.00%
	Multi-Race	4.60%	5.00%	83.00%	72.90%
	White	70.10%	8.10%	87.40%	78.50%
	Female	48.60%	48.70%	85.30%	73.30%
	Male	51.40%	51.30%	85.30%	71.00%
	Free or Reduced Lunch	49.30%	*100%	79.20%	72.10%
Characteristics	English Learner	3.90%	1.10%	86.60%	76.90%
	Special Education	13.70%	17.50%	79.40%	65.00%
	Homeless	2.50%	19.80%	64.40%	66.50%
	Gifted	4.30%	3.80%	93.20%	89.30%



# Ferguson-Florissant Enrollment (1991-2020)

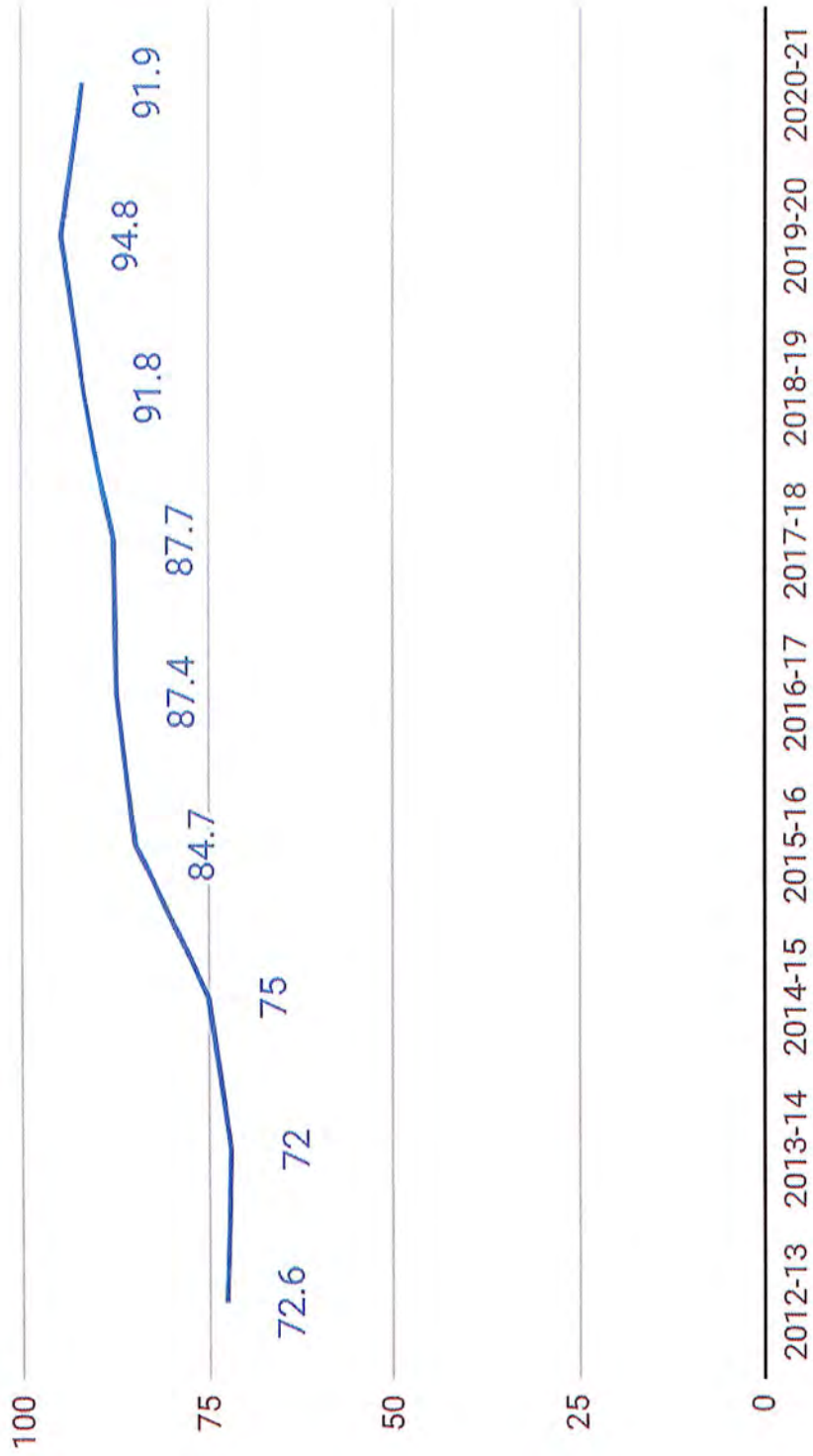


# Percentage Free/Reduced Lunch (FRL): 1996-2015\*



\* 2014-15 was the first year FFSD participated in the Community Eligibility Provision to provide all students FRL

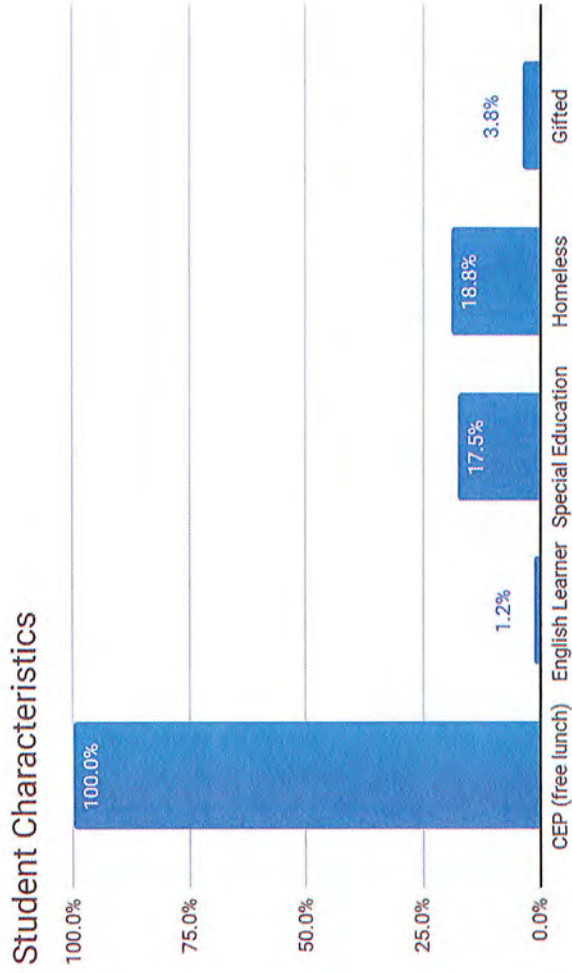
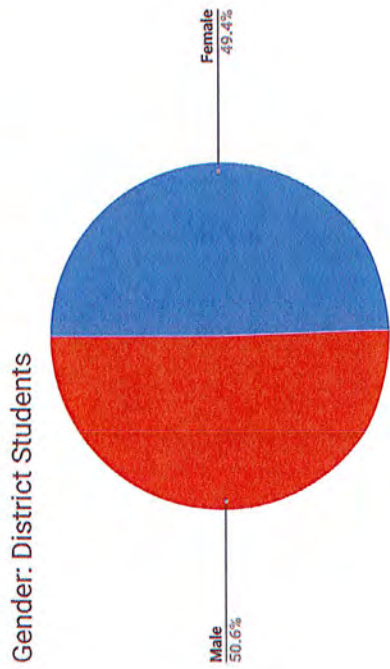
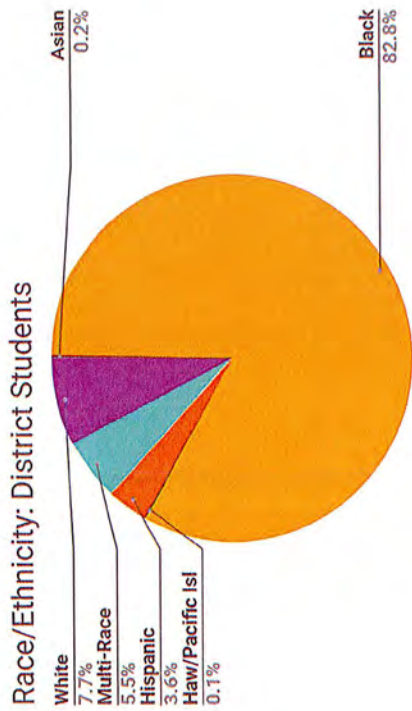
# Poverty Index: 2012-2021



Poverty Index: 2012-2021

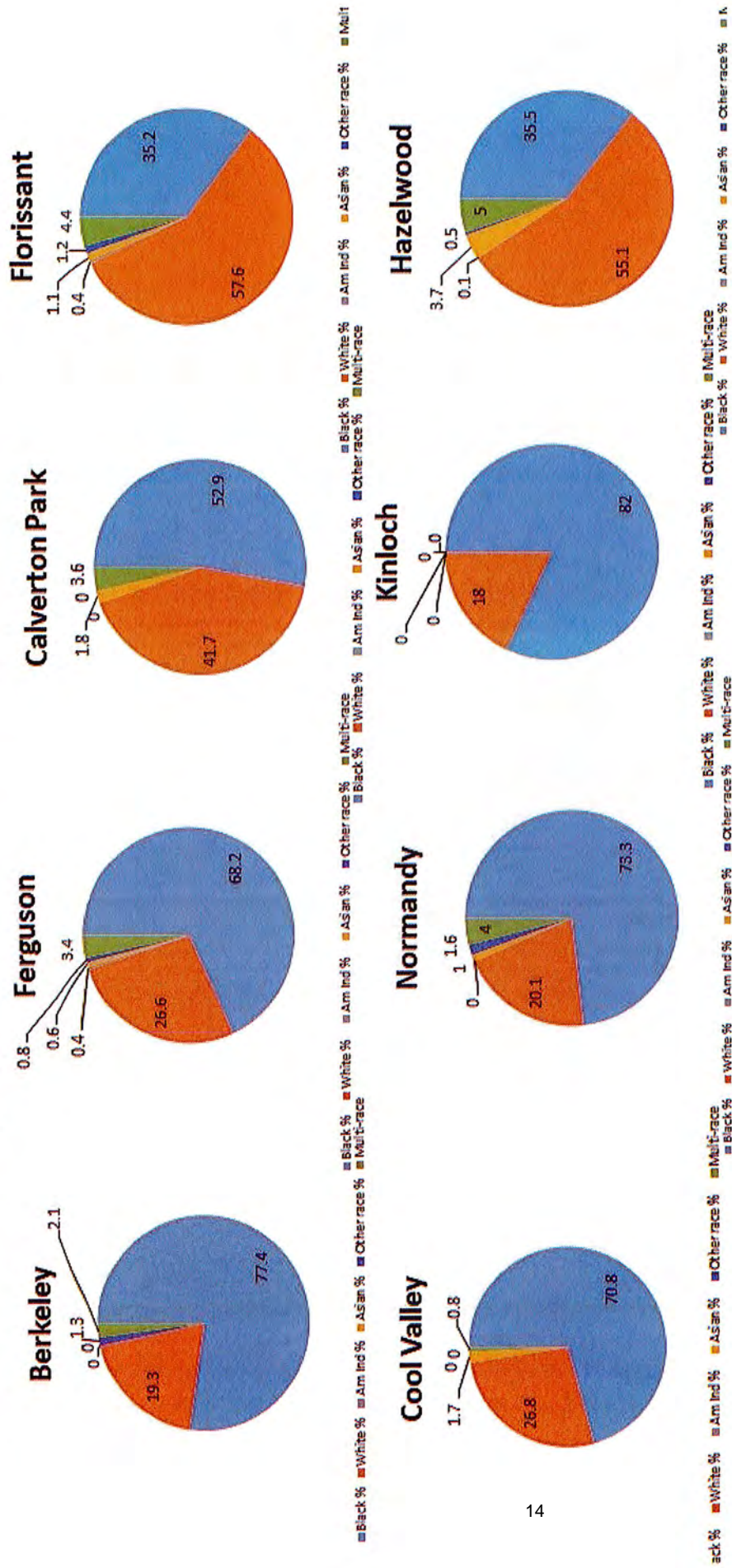


# FFSD Student Demographics: 2020-21



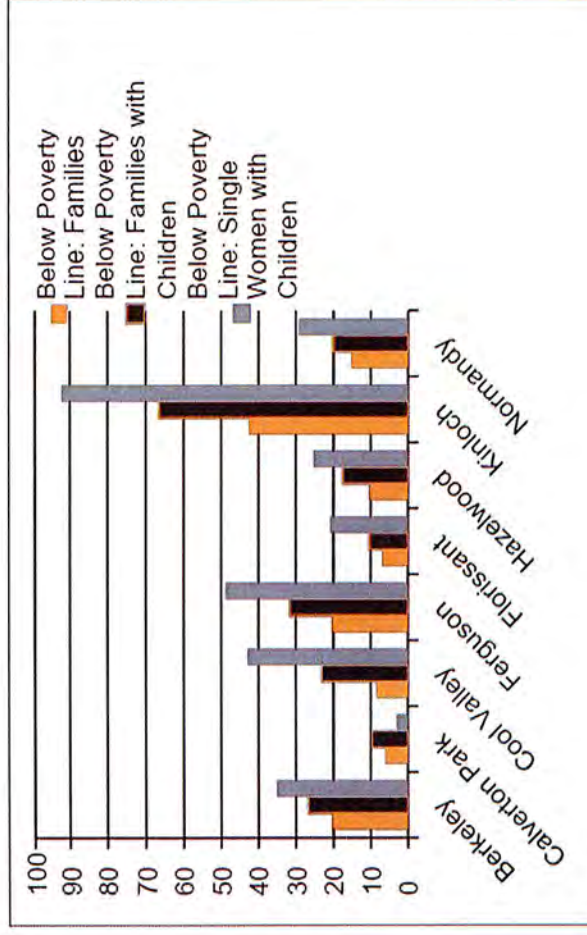


# Community: Racial Demographics (2017)



# Community: Poverty Facts

- FFSD reports indicate 100% Free/Reduced Lunch under the CEP, or Community Eligibility Provision
  - CEP allows the nation's highest poverty schools and districts to serve breakfast and lunch at no cost to all enrolled students without collecting household applications
  - The actual poverty index, which comes from SNAP and TANF data, determines eligibility for CEP
  - FFSD poverty index is 95%
- The poverty line on the 2017 Census (used here) was \$25,000 for a family of four
  - The poverty line adjusts by about \$4,000 for each additional person
- The most recent Missouri childhood poverty rate is 19.2% (2016)





# **BUDGET MESSAGE**

## **Introduction**

The Ferguson-Florissant School District 2021-2022 budget was created to support priorities for the work that is related to curriculum, instruction and assessment, social-emotional development, professional learning, technology and building needs. This annual budget represents the financial plan for the District for the coming academic year.

## **Budget Overview**

Missouri State Statutes require school districts to prepare an annual budget identifying all revenue sources and expenditures. The budget document must include the following components:

- The Budget Message
- Estimated Revenue from all sources with comparisons to actual revenue for the prior two years
- Estimated Expenditures by fund with comparison to actual expenditures for the prior two years
- A Debt Service Schedule detailing principal and interest payments on all debt of the District
- A Fund Summary including information on assessed valuation, tax levies and fund balances

This budget is a culmination of months of work by stakeholders across the District. Work on fiscal year 2021-22 began in the fall with continuous monitoring of revenue and expenditure patterns throughout the year. The pandemic created much uncertainty this year providing challenges in forecasting revenue from both the local and state sources.

As the year progressed, the district continued to focus on the health and welfare of our students, staff and community. While our teachers provided remote learning to our students, operational services such as meals, technology and supplies were delivered to our families using our buses. Although this experience was difficult to navigate, we learned how to be flexible and adaptive. This experience has provided us with the knowledge that the District can be innovative in the delivery of instruction.

Beginning in the FY22 school year, the Board of Education has approved Insight Education Group to lead the district in updating the District's Five Year Strategic Plan. This work will begin on July 1 and the strategies that are put into place will ensure that the District Mission, Vision and Goals are aligned to the Board's Equity Resolution and Profile of a Graduate work. The budget development for FY23 will follow the strategic work process by merging the strategic planning and the budget planning into one process.

The Board of Education is committed to ensuring that all students receive a high quality and equitable education. This commitment is demonstrated by the Equity Resolution that was adopted by the Board of Education as well as the renewal of the contract with A-Net. The work with A-Net will create the framework needed to ensure an anti-racist culture in our schools and ensure equitable practices are established in order to remove barriers for learning.

In addition to the A-Net work, the Board has requested that the Student Expectation Code (SEC) be updated so that it is restorative, equitable and includes adequate supports for all students. The revision of the SEC is aimed at improving the disciplinary environment in our District in order to provide all students with a safe and conducive learning environment.

The budget development process is an ongoing cycle that continues throughout the year. The budget was developed using guiding principles that framed and guided budget decisions. The budget principles are as follows:

**1. Student Achievement Should Drive the Budget Process**

Goals for student achievement and growth will guide how resources are allocated and inform how budget decisions are made to prioritize programs and strategies. It is impossible to prioritize programs and strategies without specific and measurable goals.

**2. Decisions Should be Grounded in Data**

Programs and services should be selected based on proven student outcomes. Decisions will be student centered and grounded in data to optimize student achievement and growth instead of adult preferences.

**3. Base Resourcing Decisions on Best Value for Students**

Strategies and programs that have proven to produce larger gains in student learning relative to their cost shall be given priority in the budget process.

**4. Critically Re-Examine Patterns of Spending**

Past patterns of spending may no longer be affordable or even relevant given changing needs of our community and student body. We will develop and adhere to a process to identify and discontinue programs that are not achieving their objectives.

**5. Ensure Equality of Opportunity for Every Student**

Our District has adopted and will adhere to our Equity Policy when making budget decisions to ensure a barrier-free environment where all students have an equal opportunity to succeed.

**6. Long Term Perspective**

The District will not be able to make large changes to its educational strategy and resource allocation patterns within a single year. Therefore, the district will develop and adhere to a multi-year funding plan for its strategies with the goal of fully funding and realigning resources where necessary to fund high priority elements of the strategies.

**7. Transparency**

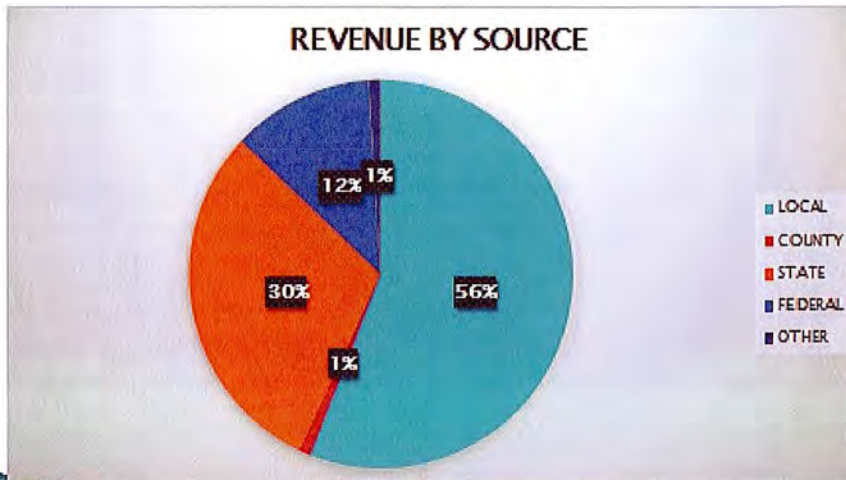
Effective budgeting requires valid information about the true costs of serving students and the outcomes produced for students. As a result:

- The Budget process should be informed by valid and reliable data on fiscal and academic performance.
- The full cost of educating students should be considered, including all direct and indirect costs of the programs and strategies.
- The budgeting process should consider all available funds that are available to make the most impact in student achievement.
- The budget should make it clear what actions are being funded to help the District reach its student achievement and growth goals, not just line items and broad expenditure categories.
- The budget shall be understandable to the community and the stakeholders that the District serves.

**Revenue Assumptions:**

School districts receive revenue from local, county, state, federal and “other” sources. The graph below represents the percentage of revenue that is received by source. Local revenue is the largest source of funding for our school district with 56% of the total revenue.

## REVENUE BY SOURCE



Local revenue came in slightly higher than was budgeted for the FY21 school year, despite the pandemic. Although local property tax and state sales tax came in higher than was budgeted; bank interest, child development tuition, student activity collections, Challenger Learning Center revenue and food service revenue experienced a \$1.9 million loss due to the pandemic.

The FY22 budget assumes that property tax revenue will remain flat, but all other sources of local revenue should experience an increase since the economy is opening back up. Local revenue is anticipated to increase by \$1 million higher than the FY21 fiscal year, still leaving it \$1 million less than was actually received in the FY20 school year.

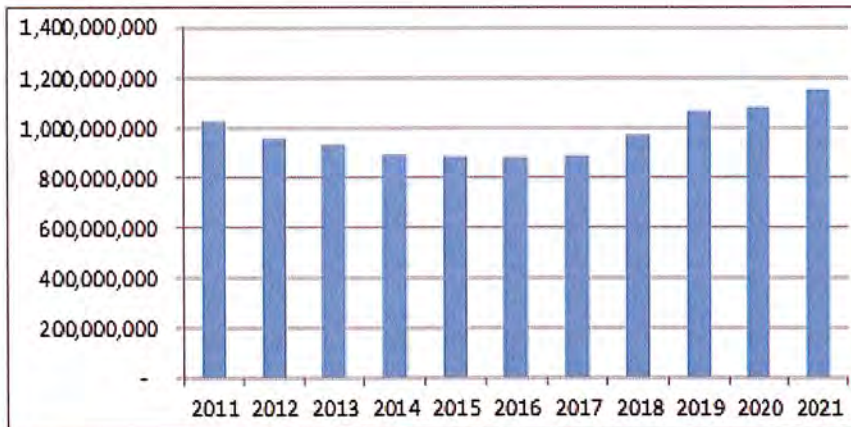
Property taxes are the largest source of local revenue for the district. The certified tax rate for 2020 was as follows:

**Operating Funds-Schools**

	<b>Tax Rate Ceiling</b>	<b>Voluntary Reduction</b>	<b>Certified Rate</b>
<b>Residential</b>	4.7886	0.1531	4.6355
<b>Agricultural</b>	2.4485	0.2343	2.2142
<b>Commercial</b>	5.3070	0.1981	5.1089
<b>Personal Property</b>	5.3186	0.0786	5.2400
<b>Blended Rate</b>	5.0990		4.9551
<b>Debt Service</b>	0.2670		0.2670

Property assessments are re-assessed every odd year. The preliminary 2021 re-assessments for the property in our district show an increase of 6.25% from the prior year. However, the Consumer Price Index for 2021 was only 1.4% which means that revenue growth from existing property taxes cannot increase more than the CPI percentage. The table below shows the assessed valuation history of property that is located in our district.

## Assessed Valuation History



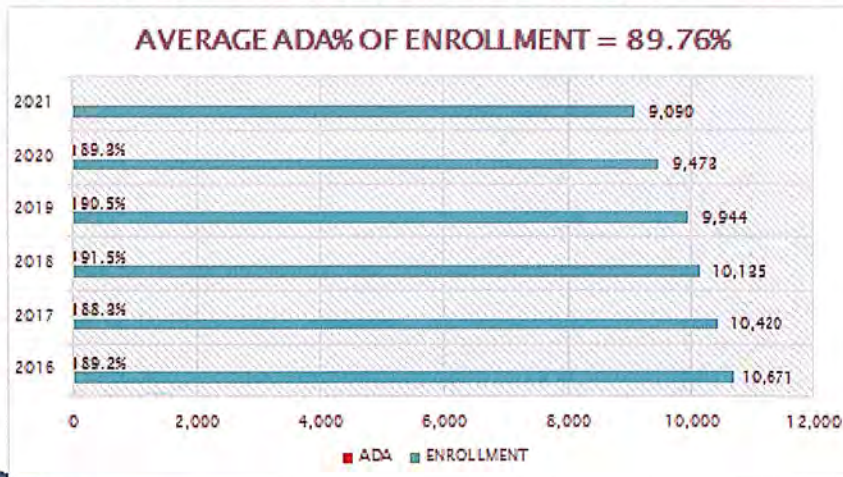
Proposition C is a statewide sales tax that is collected and distributed to districts using the Weighted Average Daily Attendance (WADA). State sales tax collections have trended upward throughout the fiscal year. Because of the pandemic, our WADA should see a slight increase due to higher attendance from our virtual learning. With the higher WADA estimate and increased state revenue estimates, the Proposition C revenue should see an increase of close to \$300,000.

State funding revenue makes up 30% of our total revenue. The district receives funding from the following sources:

- State Foundation Formula
- Classroom Trust Funds (gambling proceeds)
- Transportation
- Early Childhood Special Education
- Parents as Teachers

State foundation funding for our district was reduced by \$1.3 million last year due to uncertainties from the pandemic. In addition, foundation formula funding was prorated in the FY21 school year to ensure that the state had adequate funding. In March 2021, Governor Parson announced the release of \$123.3 million in Foundation Formula funds that had been withheld resulting in districts receiving their total allocation for the year. The budget anticipates a reduction of Foundation formula funding for FY22 due to declining enrollment. The average ADA percentage of attendance per enrolled students is 89.76%. As you can see by the table below, enrollment has dropped by 1,581 students since the 2016 school year.

## ENROLLMENT AND (ADA) AVERAGE DAILY ATTENDANCE

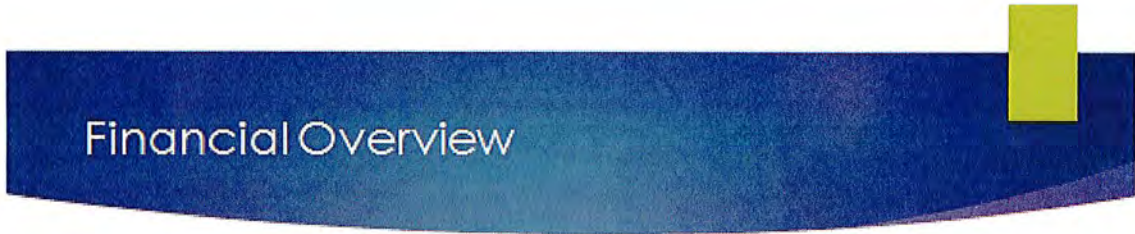




Federal funds make up 12% of our revenue. Sources of these funds are:

- USDA Funds for Breakfast and Lunch
- Title I funding
- Title II funding
- Title II funding
- Title IV funding
- Carl Perkins Vocational Funding
- McKinney Vento (Homeless funding)
- Cares Act/ESSER funding

For the FY21 school year, revenue for breakfast and lunch decreased by \$2.2 million due to the loss of in-person learning. Although meals were delivered by buses each week, the number of students receiving meals declined by 1.5 million meals from the full year of service in 2019. The chart below provides the financial overview.



## Financial Overview

School Year	Total Meals	Total Revenue	Total Expenses	Total SFE Billed to District
July-April				
2017-2018	2,110,569	\$5,810,456.53	\$5,332,460.19	\$3,219,011.81
2018-2019	2,055,421	\$5,869,394.59	\$4,945,264.55	\$3,058,736.88
*2019-2020	1,635,471	\$4,794,192.85	\$4,613,423.25	\$2,590,939.20
*2020-2021	563,383	\$1,659,136.13	\$2,734,268.52	\$1,259,181.27

\* 19-20 COVID-19 Started in March/ \*20-21 COVID-19 Meals Were All Year

Cares Act and ESSER federal funding was allocated to our district based on our Free and Reduced percentage of students. This funding can be used to cover learning loss, social emotional needs, environmental needs, PPE, and other COVID related costs. To date, our District has been allocated the following:

● Cares ESSER III	\$21,344,138
● Cares ESSER II	14,477,320
● Cares Esser I	2,956,563
● Cares Student Connectivity ESSER	525,332
● Cares Student Connectivity GEER	122,750
● Cares Student Transportation Supplement GEER	85,860
● Cares Student Access CRF	92,000
● Cares PPE - Medical Sanitation CRF	54,002
● Cares Meal Delivery CRF	536,656
● Cares K-12 Support CRF	695,892

**Total Federal Funding** **\$40,890,513**

This funding is available through September of 2023. The district used Cares funding to provide technology (chromebooks, cameras, smartboards, wifi to students, and other technology related items) bringing our students to 1:1 learning. In addition, this funding was used to purchase PPE and items for meal delivery for our families. The district is currently following a strategic financial plan to allocate the funds based on highest priority of need, with the needs of students being the top priority.

## ESSER II, ESSER III AND ADDITIONAL ALLOCATIONS

- ▶ Examples of types of expenditures that qualify for this funding are:
  - Interventions for students for learning loss
  - Extended learning opportunities (summer school)
  - Increase in social emotional supports
  - Substitute Staff costs
  - Technology devices/Wifi access
  - Building modifications (water bottle filling stations in schools, replacing carpet with tile)
  - PPE and Sanitation Supplies



## **Expenditure Assumptions:**

Expenditures for salary and benefits make up 80% of the total operating budget. In FY20 negotiations, the Board's goal was to increase the beginning teacher salary to \$40,000 in a two year increase. In FY21, staff received an increase to the base which averaged 4.03% for all employee groups taking the beginning teacher salary to \$39,456. The Board remained committed to their goal and FY21 negotiation resulted in a 4.04% increase given to all staff bringing the beginning teacher salary to \$40,009. The total cost of this increase for teacher and support staff resulted in a cost of \$2.5 million.

In order to support this increase, the Board offered employees an Early Separation Incentive (ESIP). Fifty eight employees took advantage of the offer and the net savings was \$637,623. The district will save \$1.5 million of turnover savings moving forward.

In addition to the ESIP, the district identified \$2.1 million of savings of reductions to the budget.

The district provides health, dental, life and long-term disability insurance coverage to all full-time employees. The district has a self-funded plan for health and dental insurance and premium rates are based on claims experience from the prior year. This past year, claims costs increased due to several high dollar claims. The total anticipated claim cost increase for our district is 6.93% from the prior year. This is actually good since market trends are 7.4% increase for medical and 8.3% increase for pharmacy. A five percent increase was added to the budget to account for this increase. We will not have our final claims cost until July after the budget has been adopted.

Budget expenditures for FY22 increased by \$8.4 million due to the increased ESSER funding. Sixteen Class size reduction teachers were added to several of the elementary schools to focus on the core instruction. Reading specialists were added at each of the intermediate (Grades 3-5) elementary schools to deliver additional support to our students. Math interventionists and behavior specialists were added to our secondary schools using the ESSER and Title I funding.

These additional expenditures will be funded using ESSER funding for the next two years. Because of the large increase of expenditures, our fund balance will experience a slight decline from the FY21 fiscal year. Total operating expenditures are anticipated to be \$139,089,882 which is increased from \$127,329,290 anticipated expenditures in the FY21 year. The result of this increase of expenditures is an ending fund balance of 20.84%.

# Fund Balance Historical Information



## Conclusion:

The Board of Education and our Superintendent, Dr. Davis, are committed to providing our students with an education that will prepare them to be successful after graduation. With the commitment to update the district strategic plan, provide anti-racism training coupled with the revisions to our Student Expectation Code, our Board has taken steps toward providing equitable access to high quality education.

**2021-2022 BUDGET ASSUMPTIONS**

**REVENUE ASSUMPTIONS:**

		ACTUAL	ESTIMATED	BUDGET	Increase/ Loss
		FY20	FY21	FY22	
<b>LOCAL TAXES</b>	<b>Blended Tax Rate:</b>	<b>5.4581</b>	<b>4.9551</b>	<b>4.9551</b>	
Current Taxes		\$ 51,183,085	\$ 52,906,193	\$ 52,000,000	\$ (906,193)
Delinquent Taxes		\$ 3,149,002	\$ 3,021,256	\$ 3,050,000	\$ 28,744
Surcharge		\$ 11,927,655	\$ 11,011,452	\$ 11,000,000	\$ (11,452)
<b>PROP C (SALES TAX)</b>	<b>Prop C amount per ADA</b>	<b>988</b>	<b>1,025</b>	<b>1,035</b>	
	<b>WADA</b>	<b>9,884</b>	<b>9,329</b>	<b>9,519</b>	
		\$ 9,943,638	\$ 9,562,582	\$ 9,852,569	\$ 289,987
<b>BASIC FORMULA</b>	<b>WADA</b>	<b>10,085.72</b>	<b>9,908.59</b>	<b>9,519.39</b>	
	<b>SAT</b>	<b>6,375</b>	<b>6,375</b>	<b>6,375</b>	
BASIC FORMULA		\$ 32,173,071	\$ 32,689,060	\$ 31,231,461	\$ (1,457,599)
TRANSPORTATION		\$ 566,059	\$ 820,846	\$ 825,000	\$ 4,154
CLASSROOM TRUST FUND		\$ 2,882,794	\$ 3,385,883	\$ 3,426,485	\$ 40,602
FEDERAL FUNDS		\$ 9,321,754	\$ 16,656,075	\$ 33,802,611	\$ 17,146,536
<b>TOTAL OPERATING FUND REVENUE</b>		<b>\$ 126,796,190</b>	<b>\$ 130,372,785</b>	<b>\$ 140,239,365</b>	<b>\$ 15,134,779</b>

**EXPENDITURE ASSUMPTIONS:**

<b>TURNOVER ESIP SAVINGS</b>	<b>58 RETIREES</b>			-637,623	(637,623)
<b>POSITION REDUCTIONS</b>					
Middle Teacher	4 Positions	Reduced		(160,036)	(160,036)
Alternative Education	3 Positions	Reduced		(404,990)	(404,990)
Student Services	1 Position	Reduced		(147,033)	(147,033)
Data Strategists	2 Positions	Reduced		(191,669)	(191,669)
Executive Administration	1 Position	Reduced		(171,165)	(170,000)
Communication Specialists	2 Positions	Reduced		(146,378)	(146,378)
Human Resources	2 Positions	Reduced		(109,986)	(109,986)
Technology	7 Positions	Reduced		(273,500)	(273,500)
Facilities	3 Positions	Reduced		(171,000)	(171,000)
Security Officers	8 Positions	Reduced		(320,000)	(320,000)
<b>TOTAL POSITION REDUCTION SAVINGS</b>					<b>(2,094,592)</b>
<b>TOTAL SAVINGS</b>					<b>(2,732,215)</b>
<b>SALARY INCREASES</b>					
TEACHER SALARY INCREASE				1,915,036	1,915,036
SUPPORT STAFF INCREASE (ON SALARY SCHEDULE)				617,399	617,399

<b>TOTAL OPERATING FUND EXPENDITURES</b>	<b>128,692,498</b>	<b>127,329,290</b>	<b>139,089,882</b>	<b>11,760,592</b>
<b>FUND BALANCE:</b>	<b>19.26%</b>	<b>21.86%</b>	<b>20.84%</b>	

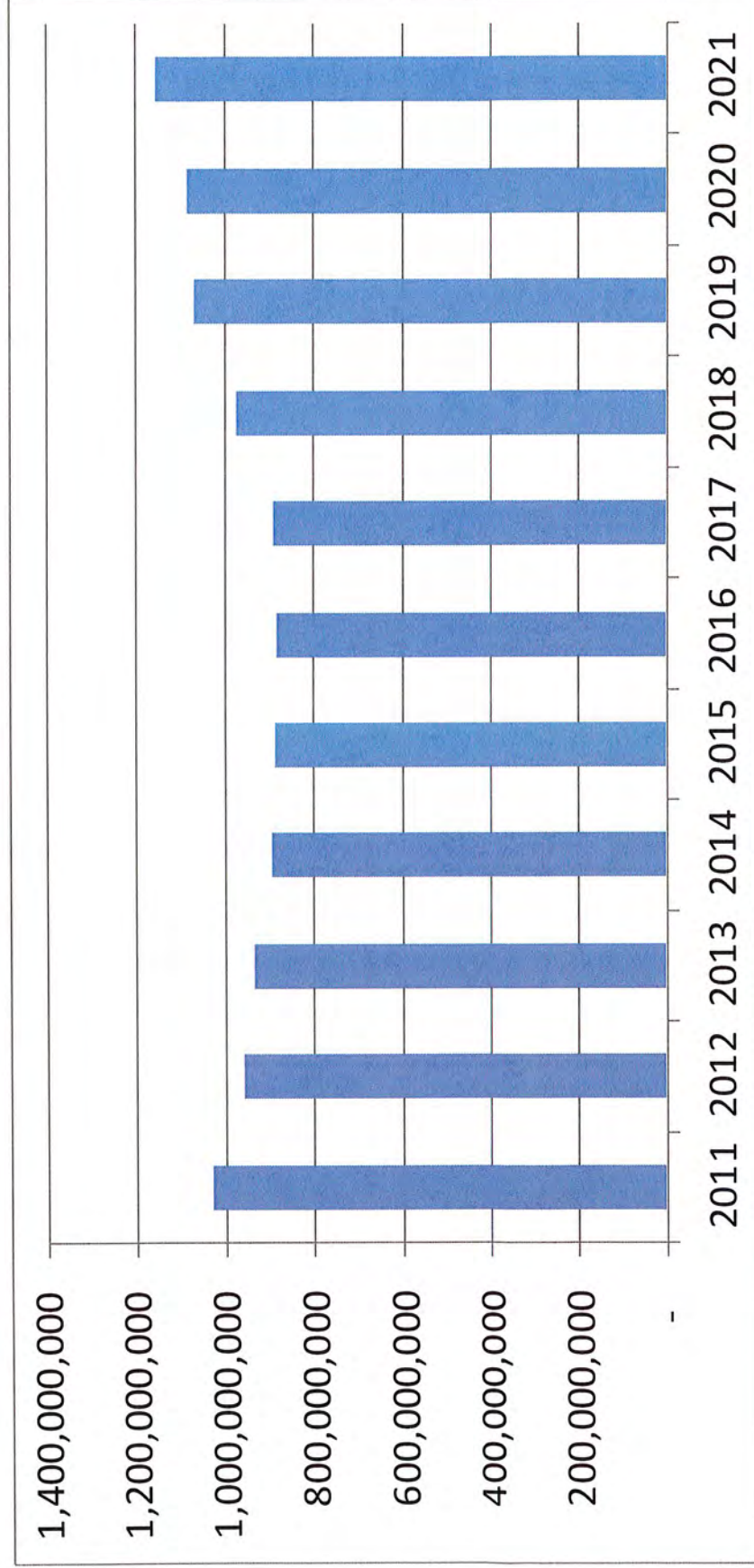


# **ASSESSED VALUATION HISTORY**

**Ferguson-Florissant School District**  
**Historical Summary of Assessed Valuation**  
**Fiscal Years: 2001 through 2021**

	<u>Assessed Valuation</u>	<u>\$ Change</u>	<u>% Change</u>
2000-01	\$ 867,172,887		
2001-02*	\$ 897,067,825	\$ 29,894,938	3.33%
2002-03	\$ 898,567,620	\$ 1,499,795	0.17%
2003-04*	\$ 898,490,310	\$ (77,310)	-0.01%
2004-05	\$ 886,604,530	\$ (11,885,780)	-1.34%
2005-06*	\$ 952,148,730	\$ 65,544,200	6.88%
2006-07	\$ 987,042,100	\$ 34,893,370	3.54%
2007-08*	\$ 1,122,602,360	\$ 135,560,260	12.08%
2008-09	\$ 1,108,015,310	\$ (14,587,050)	-1.32%
2009-10*	\$ 1,079,611,000	\$ (28,404,310)	-2.63%
2010-11	\$ 1,028,951,630	\$ (50,659,370)	-4.92%
2011-2012*	\$ 958,832,800	\$ (70,118,830)	-7.31%
2012-2013	\$ 932,998,900	\$ (25,833,900)	-2.77%
2013-2014*	\$ 894,595,820	\$ (38,403,080)	-4.29%
2014-2015	\$ 884,795,980	\$ (9,799,840)	-1.11%
2015-2016*	\$ 881,611,230	\$ (3,184,750)	-0.36%
2016-2017	\$ 891,117,690	\$ 9,506,460	1.07%
2017-2018	\$ 972,815,340	\$ 81,697,650	8.40%
2018-2019	\$ 1,067,352,510	\$ 94,537,170	8.86%
2019-2020	\$ 1,081,833,390	\$ 14,480,880	1.34%
2020-2021	\$ 1,154,068,360	\$ 72,234,970	6.26%

# Assessed Valuation History







**SUMMARY**

**FINANCIAL**

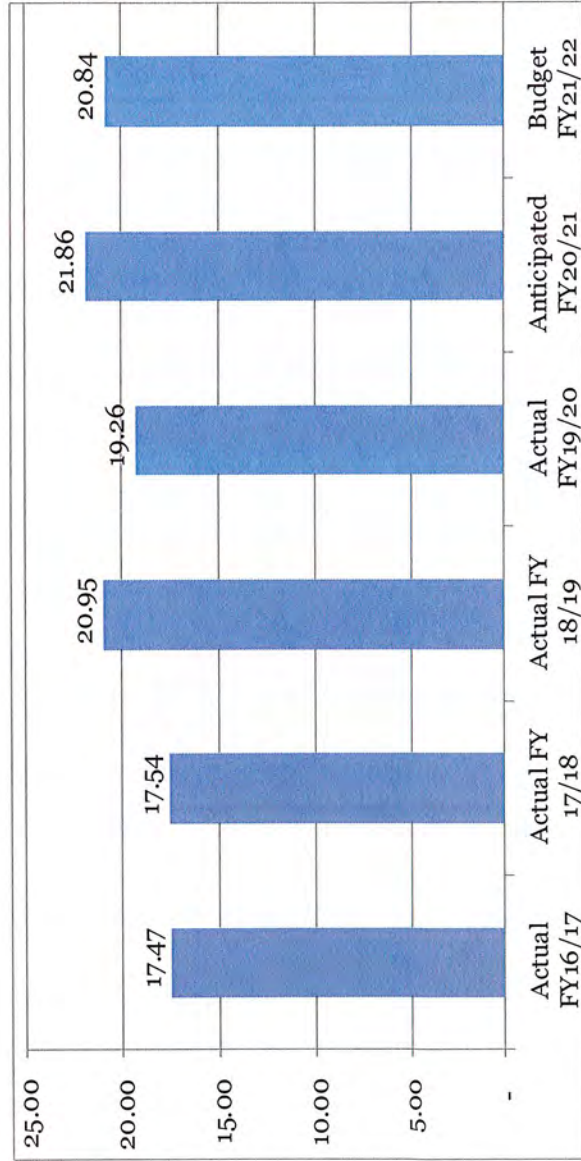
**INFORMATION**

**FY22**

**REVENUE/EXPENDITURE BUDGET SUMMARY SHEET**  
**FY 21-22 BUDGET**

	<u>General</u>	<u>Special Revenue</u>	<u>Debt Service</u>	<u>Capital Projects</u>	<u>Total Funds</u>
<b>Fund balances at July 1, 2021</b>	<b>\$ 20,829,849</b>	<b>\$ 7,003,742</b>	<b>\$ 3,762,606</b>	<b>\$ 2,248,088</b>	<b>\$ 33,844,284</b>
<b>Revenues</b>					
Local	\$ 28,637,500	\$ 44,407,325	\$ 3,381,000	\$ 2,124,244	\$ 78,550,069
County	770,000	750,000	75,000	45,000	1,640,000
State	11,589,893	27,922,296	-	-	39,512,189
Federal	19,971,550	5,890,801	-	7,940,260	33,802,611
Other	300,000	-	-	-	300,000
<b>Total Revenues</b>	<b>61,268,943</b>	<b>78,970,422</b>	<b>3,456,000</b>	<b>10,109,504</b>	<b>153,804,869</b>
<b>Total Operating revenue:</b>	<b>140,239,365</b>				
<b>Expenditures</b>					
Certified Salary	24,652	61,171,978	-	-	61,196,630
Non Certified Salary	23,972,802	-	-	-	23,972,802
Benefits	9,322,097	18,968,722	-	-	28,290,819
Purchased Service	12,946,501	1,000,000	-	-	13,946,501
Supplies	11,580,896	-	-	-	11,580,896
Capital Outlay	-	-	-	9,858,260	9,858,260
Debt	102,234	-	2,831,140	549,925	3,483,299
<b>Total Expenditures</b>	<b>57,949,182</b>	<b>81,140,700</b>	<b>2,831,140</b>	<b>10,408,185</b>	<b>152,329,207</b>
<b>Excess of revenues over (under) expendi</b>	<b>3,319,761</b>	<b>(2,170,278.00)</b>	<b>624,860</b>	<b>(298,681)</b>	<b>1,475,662</b>
<b>Fund balances at June 30, 2022</b>	<b>\$ 24,149,610</b>	<b>\$ 4,833,464</b>	<b>\$ 4,387,466</b>	<b>\$ 1,949,407</b>	<b>\$ 35,319,946</b>
<b>Total Operating expenditures:</b>	<b>139,089,882</b>				
<b>Balance as % of Spending</b>	<b>20.84%</b>				

# Fund Balance Historical Information





**REVENUE**

**BY**

**SOURCE**

REVENUE RECEIPTS BY SOURCE		ACTUAL 2018-2019	ACTUAL 2019-2020	BUDGET 2020-2021	ANTICIPATED 2020-2021	BUDGET 2020-2022
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5111	CURRENT TAXES	50,065,008	51,183,085	50,790,506	52,906,193	52,000,000
5112	DELINQUENT TAXES	7,272,907	3,149,002	2,500,000	3,021,256	3,050,000
5113	SCHOOL DISTRICT TRUST FUND	10,133,844	9,943,313	10,000,000	9,562,582	9,852,569
5114	INTANGIBLE TAXES	81,044	193,830	175,000	40,000	175,000
5115	SURCHARGE	9,834,995	11,927,655	11,000,000	11,011,452	11,000,000
5116	IN LIEU OF	0	1,373,351	0	4,204	0
5121	NON RESIDENT TUITION	11,180	0	25,000	0	0
5131	PAID TRANSPORTATION	1,214	595	2,500	0	2,500
5140	BANK INTEREST	1,308,560	516,269	550,000	45,000	300,000
5150	FOOD SERVICE OPERATION	139,078	91,625	125,000	10,000	150,000
5170	STUDENT BODY ACTIVITIES	772,539	740,243	950,000	310,000	1,000,000
5190	CHALLENGER CENTER - EMERSON ST	75,000	0	87,000	85,000	85,000
5190	CHALLENGER CENTER - LOCAL	388,327	336,832	500,000	150,000	425,000
5180	CHILD DEVELOPMENT FEES	292,158	153,454	350,000	25,000	350,000
5180	GRIFFITH CO PAY FEES	3,274	10	3,500	0	0
5180	MSB CO PAY FEES	5,566	1,196	5,000	0	0
5180	PARENT PARTNER/LINK	0	0	0	0	0
5190	ERATE REBATE	23,900	0	0	0	0
5190	LINK TUITION	60	0	1,500	0	0
5190	MISCELLANEOUS - OTHER LOCAL	28,026	73,485	125,000	138,517	150,000
5190	MUSIC RENTAL - INSURANCE	1,290	1,571	500	0	0
5190	MFH - HSHC WELLNESS GRANT	47,145	0	0	0	0
5190	TRANS. - BUS PASSES/FIELD TRIPS	0	0	0	0	0
5190	USE OF BUILDINGS	4,175	425	10,000	0	10,000
5195	PRIOR YEAR ADJUSTMENT	831,922	0	0	204,572	0

<b>TOTAL LOCAL REVENUE</b>		<b>81,321,212</b>	<b>79,685,939</b>	<b>77,200,506</b>	<b>77,513,777</b>	<b>78,550,069</b>
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5211	FINES, FORFEITURES, ESCHEATS	79,553	148,829	150,000	71,350	100,000
5221	STATE ASSESSED UTILITIES	1,474,288	1,433,378	1,500,000	1,477,505	1,490,000
5220	DOMESTIC INSURANCE TAX	48,406	71,587	75,000	10,400	50,000

<b>TOTAL COUNTY REVENUE</b>		<b>1,602,246</b>	<b>1,653,794</b>	<b>1,725,000</b>	<b>1,559,255</b>	<b>1,640,000</b>
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REVENUE RECEIPTS BY SOURCE		ACTUAL 2018-2019	ACTUAL 2019-2020	BUDGET 2020-2021	ANTICIPATED 2020-2021	BUDGET 20201-2022
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5311	BASIC FORMULA	33,185,722	32,173,071	33,500,000	32,689,060	31,231,461
5312	TRANSPORTATION	469,848	566,059	550,000	820,846	825,000
5314	EARLY CHILDHOOD SPECIAL ED-STAT	3,213,561	3,254,119	3,630,407	2,521,680	3,463,102
5319	CLASSROOM TRUST FUND	3,752,767	2,882,794	3,800,000	3,385,883	3,426,485
5324	P.A.F.T.	381,000	392,540	400,000	407,800	400,000
5332	CAREER EDUCATION	49,576	58,566	50,000	56,603	66,142
5333	FOOD SERVICE	46,068	50,970	50,000	50,000	50,000
5369	RESIDENTIAL PLACEMENT - EXCESS C	30,607	4,028	30,000	17,200	25,000
5397	DIVISION OF FAMILY SERVICES CHILD	0	0	30,000	0	0
5397	MISC OTHER STATE REVENUE	112,601	123,763	0	0	25,000

TOTAL STATE REVENUE		41,241,750	39,505,909	42,040,407	39,949,072	39,512,190
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5412	MEDICAIDE REIMBURSEMENT	274,185	450,524	375,000	405,367	425,000
5418	R.O.T.C.	66,956	69,061	70,000	75,000	75,000
5423	CARES ESSER II	0	0	0	6,000,000	8,404,292
5427	CARES ESSER III	0	0	0	0	11,911,325
5424	CARES ESSER STUDENT CONNECT	0	0	0	2,923,247	0
5425	GEERS STUDENT CONNECTIVITY	0	0	0	122,751	85,860
5427	CARL PERKINS GRANT	204,048	195,675	170,000	241,548	195,000
5428	CARES CRF FUNDS	0	0	0	1,540,559	0
5437	IDEA - DISPRO	0	0	10,000	0	200,318
5442	EARLY CHILDHOOD SPECIAL ED-FED	0	92,997	300,000	95,000	115,000
5444	FOOD SERVICE EQUIPMENT	0	0	0	25,000	25,000
5445	FREE AND REDUCED LUNCH	4,904,438	2,855,712	4,500,000	790,654	4,000,000
5446	BREAKFAST	2,216,135	1,388,592	2,000,000	478,419	2,000,000
5448	AFTER SCHOOL SNACK	24,291	9,262	20,000	0	0
5449	FRUITS AND VEGETABLE GRANT	276,910	196,875	230,000	0	230,000
5451	SCHOOL IMPROVEMENT - TITLE FUND	0	0	0	0	0
5451	TITLE I	3,003,777	2,750,929	2,745,979	2,850,000	4,671,531
5459	21ST CENTURY COMMUNITY	0	0	0	0	0
5461	TITLE IV.A STUDENT SUPPORT	150,669	166,025	200,000	70,065	109,985
5462	TITLE III	267	0	25,000	3,867	0
5463	MCKINNEY-VENTO HOMELESS ASSIST	92,956	118,997	150,000	106,946	150,000
5465	TITLE II EESA	375,372	83,994	612,680	350,078	954,300
5473	CARES ACT FUNDS - SCHOOL LUNCH		389,036	0	282,566	0
5474	CARES ACT FUNDS - BREAKFAST		189,074	0	177,103	0
5475	CARES ACT FUNDS - SNACK		1,198	0	0	0
5483	HEAD START - FEDERAL	207,381	200,459	195,000	117,906	250,000
5497	CARES FUNDS	49,752	0	2,563,320	0	0
5497	FEDERAL BOND REBATE	162,735	163,344	0	0	0
TOTAL FEDERAL REVENUE		12,009,872	9,321,754	14,166,979	16,656,075	33,802,611

<b>REVENUE RECEIPTS BY SOURCE</b>		<b>ACTUAL 2018-2019</b>	<b>ACTUAL 2019-2020</b>	<b>BUDGET 2020-2021</b>	<b>ANTICIPATED 2020-2021</b>	<b>BUDGET 20201-2022</b>
5611	SALE OF BONDS	8,060,000	0	0	0	0
5611	CERTIFICATE OF PARTICIPATION	0	0	0	0	0
5651	SALE OF PROPERTYH	0	1,398,500	1,000,000	0	0
<b>TOTAL OTHER REVENUE</b>		<b>8,060,000</b>	<b>1,398,500</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>
5810	TUITION FROM OTHER DISTRICTS	60,048	0	0	0	0
5841	TRANSPORTATION FROM OTHER DIST	195,113	324,664	250,000	75,000	300,000
<b>TOTAL REVENUE FROM OTHER DISTRI</b>		<b>255,162</b>	<b>324,664</b>	<b>250,000</b>	<b>75,000</b>	<b>300,000</b>
<b>TOTAL ALL FUNDS</b>		<b>144,490,242</b>	<b>\$131,890,562</b>	<b>\$136,382,892</b>	<b>\$135,753,179</b>	<b>\$153,804,870</b>



**REVENUE**

**BY**

**FUND AND**

**SOURCE**



REVENUE RECEIPTS BY FUND		ACTUAL	ACTUAL	BUDGET	ANTICIPATED	BUDGET
GENERAL FUND		2018-2019	2019-2020	2020-2021	2020-2021	2021-22
5111	CURRENT TAXES	20,036,917	21,906,463	21,739,149	26,223,294	25,000,000
5112	DELINQUENT TAXES	2,914,814	1,298,083	1,025,000	1,378,844	1,375,000
5113	SCHOOL DISTRICT TRUST FUND	0	0	0	0	0
5114	INTANGIBLE TAXES	0	0	0	0	0
5115	SURCHARGE TAXES	4,162,784	0	0	0	0
5116	IN LIEU OF TAX	0	587,797	0	2,085	0
5121	NON RESIDENT TUITION	11,180	0	25,000	0	0
5131	PAID TRANSPORTATION	1,214	595	2,500	0	2,500
5140	BANK INTEREST	702,570	400,183	450,000	25,000	100,000
5150	FOOD SERVICE OPERATION	139,078	91,625	125,000	10,000	150,000
5170	STUDENT BODY ACTIVITIES	772,539	740,243	950,000	310,000	1,000,000
5190	CHALLENGER CENTER - EMERSON STARS	75,000	0	87,000	85,000	85,000
5190	CHALLENGER CENTER - LOCAL	388,327	336,832	500,000	150,000	425,000
5180	CHILD DEVELOPMENT FEES	292,158	153,454	350,000	25,000	350,000
5180	GRIFFITH CO PAY FEES	3,274	10	3,500	0	0
5181	MSB CO PAY FEES	5,566	1,196	5,000	0	0
5190	ERATE REBATE	23,900	0	0	0	0
5190	LINK TUITION	60	0	1,500	0	0
5190	MISCELLANEOUS - OTHER LOCAL	20,718	73,485	125,000	138,517	150,000
5190	MUSIC RENTAL - INSURANCE	1,290	1,571	500	0	0
5190	PARENT PARTNER DONATION	0	0	0	0	0
5190	MFH - HSHC WELLNESS GRANT	47,145	0	0	0	0
5190	TRANS. - BUS PASSES/FIELD TRIPS	0	0	0	0	0
5190	PRIOR YEAR ADJUSTMENT	0	0	0	204,572	0

<b>TOTAL LOCAL REVENUE</b>	<b>29,598,534</b>	<b>25,591,535</b>	<b>25,389,149</b>	<b>28,552,313</b>	<b>28,637,500</b>
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5221	STATE ASSESSED UTILITIES	594,714	618,329	642,024	744,660	750,000
5220	DOMESTIC INSURANCE TAX	19,373	30,639	32,101	4,500	20,000
<b>TOTAL COUNTY REVENUE</b>	<b>614,087</b>	<b>648,968</b>	<b>674,125</b>	<b>749,160</b>	<b>770,000</b>	

5311	BASIC FORMULA	8,296,431	8,043,268	8,375,000	8,172,265	7,807,865
5312	TRANSPORTATION	469,848	566,059	550,000	820,846	825,000
5314	EARLY CHILDHOOD SPECIAL ED-STATE	1,213,561	3,075,324	1,359,526	1,217,038	1,600,407
5319	CLASSROOM TRUST	938,192	720,698	1,608,396	846,471	856,621
5324	P.A.F.T.	381,000	392,540	400,000	407,800	400,000
6332	CAREER EDUCATION	0	58,566	0	0	0
5333	FOOD SERVICE	46,068	50,970	50,000	50,000	50,000
5369	RESIDENTIAL PLACEMENT/EXCESS COST	30,607	4,028	30,000	17,200	25,000
5397	DIVISION OF FAMILY SERVICES CHILDCARE	0	0	30,000	0	0
5397	MISC OTHER STATE REVENUE	112,601	123,763	0	0	25,000

<b>TOTAL STATE REVENUE</b>	<b>11,488,307</b>	<b>13,035,215</b>	<b>12,402,922</b>	<b>11,531,620</b>	<b>11,589,893</b>
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<b>REVENUE RECEIPTS BY FUND GENERAL FUND</b>		<b>ACTUAL 2018-2019</b>	<b>ACTUAL 2019-2020</b>	<b>BUDGET 2020-2021</b>	<b>ANTICIPATED 2020-2021</b>	<b>BUDGET 2021-22</b>
5412	MEDICAIDE REIMBURSEMENT	274,185	450,524	375,000	405,367	425,000
5423	CARES ESSER II	0	0	0	4,500,000	6,706,419
5427	CARES ESSER III	0	0	0	0	3,536,660
5424	CARES ESSER STUDENT CONNECTIVITY	0	0	0	2,896,774	0
5425	GEERS STUDENT CONNECTIVITY	0	0	0	122,751	0
5427	CARL PERKINS GRANT	190,387	190,621	150,968	165,093	175,000
5428	CARES CRF FUND	0	0	0	1,540,559	0
5437	INDIVIDUALS WITH DISABILITY ACT	0	0	10,000	0	0
5442	EARLY EDUCATION SPECIAL ED - FEDERAL	0	92,997	300,000	95,000	115,000
5445	FREE AND REDUCED LUNCH	4,904,438	2,855,712	4,500,000	790,654	4,000,000
5446	BREAKFAST	2,216,135	1,388,592	2,000,000	478,419	2,000,000
5448	AFTER SCHOOL SNACK	24,291	9,262	20,000	0	0
5449	FRUITS AND VEGETABLE GRANT	276,910	196,875	230,000	0	230,000
5451	TITLE I	748,454	663,632	670,915	1,500,000	1,758,471
5451	TITLE I - SCHOOL IMPROVEMENT	0	0	0	0	0
5459	21ST CENTURY COMMUNITY	0	0	0	0	0
5461	TITLE IV	150,669	166,025	200,000	52,242	0
5462	TITLE III	267	0	25,000	3,867	0
5463	MCKINNEY-VENTO HOMELESS ASSISTANCE	92,956	118,997	150,000	106,946	150,000
5465	TITLE II EESA	90,467	33,836	0	87,531	625,000
5473	CARES ACT FUNDS - SCHOOL LUNCH	0	389,036	0	282,566	0
5474	CARES ACT FUNDS - BREAKFAST	0	189,074	0	177,103	0
5475	CARES ACT FUNDS - SNACK	0	1,198	0	0	0
5483	HEAD START - FEDERAL	207,381	200,459	195,000	117,906	250,000
5497	CARES FUNDS	49,752	0	2,563,320	0	0
<b>TOTAL FEDERAL REVENUE</b>		<b>9,226,292</b>	<b>6,946,839</b>	<b>11,390,203</b>	<b>13,322,777</b>	<b>19,971,550</b>
5810	TUITION FROM OTHER DISTRICTS	60,048	0	0	0	0
5841	TRANSPORTATION FROM OTHER DISTRICTS	195,114	324,664	250,000	75,000	300,000
<b>TOTAL OTHER REVENUE</b>		<b>255,162</b>	<b>324,664</b>	<b>250,000</b>	<b>75,000</b>	<b>300,000</b>
<b>TOTAL GENERAL REVENUE</b>		<b>51,182,381</b>	<b>46,547,222</b>	<b>50,106,399</b>	<b>54,230,869</b>	<b>61,268,943</b>

<b>REVENUE RECEIPTS BY FUND</b>		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ANTICIPATED</b>	<b>BUDGET</b>
<b>SPECIAL FUND</b>		<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2020-2021</b>	<b>2021-22</b>
5111	CURRENT TAXES	27,296,293	26,289,935	26,086,969	21,919,274	21,854,756
5112	DELINQUENT TAXES	3,960,692	1,673,941	1,350,000	1,425,956	1,425,000
5113	SCHOOL DISTRICT TRUST FUND	10,133,844	9,943,313	10,000,000	9,562,582	9,852,569
5114	INTANGIBLE TAXES	81,044	193,830	175,000	40,000	175,000
5115	SURCHARGE	5,672,212	11,927,655	11,000,000	11,011,452	11,000,000
5116	IN LIEU OF TAXES	0	705,415	0	1,740	0
5140	BANK INTEREST	51,598	41,064	50,000	10,000	100,000
5190	MISC OTHER LOCAL	7,308	0	0	0	0
<b>TOTAL LOCAL REVENUE</b>		<b>47,202,992</b>	<b>50,775,153</b>	<b>48,661,969</b>	<b>43,971,004</b>	<b>44,407,325</b>
5211	FINES, FORFEITURES, ESCHEATS	79,553	148,829	150,000	71,350	100,000
5221	STATE ASSESSED UTILITIES	810,079	742,056	770,429	621,438	625,000
5220	DOMESTIC INSURANCE TAX	26,392	36,770	38,521	5,300	25,000
<b>TOTAL COUNTY REVENUE</b>		<b>916,024</b>	<b>927,655</b>	<b>958,950</b>	<b>698,088</b>	<b>750,000</b>
5311	BASIC FORMULA	24,889,292	24,129,804	25,125,000	24,516,795	23,423,596
5314	EARLY CHILDHOOD SPECIAL ED-STATE	2,000,000	178,795	2,270,881	1,304,642	1,862,695
5319	CLASSROOM TRUST	2,814,576	2,162,095	2,191,604	2,539,412	2,569,864
5324	P.A.F.T.	0	0	0	0	0
5300	PATHWAYS GRANT	0	0	0	0	0
5332	CAREER EDUCATION	49,576	0	50,000	56,603	66,142
<b>TOTAL STATE REVENUE</b>		<b>29,753,443</b>	<b>26,470,694</b>	<b>29,637,485</b>	<b>28,417,452</b>	<b>27,922,296</b>
5418	R.O.T.C.	66,956	69,061	70,000	75,000	75,000
5423	CARES ESSER II	0	0	0	1,500,000	1,003,473
5427	CARES ESSER III	0	0	0	0	1,259,665
5427	CARL PERKINS GRANT	3,887	5,054	4,032	0	0
5437	IDEA - DISPRO	0	0	0	0	200,318
5442	EARLY EDUCATION SPECIAL ED - FEDERAL	0	0	0	0	0
5451	TITLE I	2,240,560	1,949,948	1,975,064	1,200,000	2,913,060
5451	TITLE I - SCHOOL IMPROVEMENT	0	0	0	0	0
5459	21ST CENTURY COMMUNITY	0	0	0	0	0
5461	TITLE IV	0	0	0	17,824	109,985
5465	TITLE II EESA	284,904	50,158	612,680	262,547	329,300
<b>TOTAL FEDERAL REVENUE</b>		<b>2,596,308</b>	<b>2,074,221</b>	<b>2,661,776</b>	<b>3,055,371</b>	<b>5,890,801</b>
<b>TOTAL SPECIAL REVENUE</b>		<b>80,468,767</b>	<b>80,247,724</b>	<b>81,920,180</b>	<b>76,141,915</b>	<b>78,970,422</b>
<b>TOTAL OPERATING FUNDS</b>		<b>131,651,148</b>	<b>126,794,946</b>	<b>132,026,579</b>	<b>130,372,784</b>	<b>140,239,365</b>

<b>REVENUE RECEIPTS BY FUND</b>		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>ANTICIPATED</b>	<b>BUDGET</b>
<b>CAPITAL FUNDS</b>		<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2020-2021</b>	<b>2021-22</b>

5111	CURRENT TAXES	0	0	0	2,052,916	2,064,244
5112	DELINQUENT	0	0		49,176	50,000
5115	SURTAX	0	0	0	0	0
5116	IN LIEU OF TAX	0	0	0	164	0
5190	ERATE REBATE	0	0	0	0	0
5140	PROCEEDS FROM BONDS	0	29,945	0	0	0
5190	MISC OTHER LOCAL REVENUE	0	0	0	0	0
5190	USE OF BUILDINGS	4,175	425	10,000	0	10,000
5197	PRIOR YEAR ADJUSMENT	831,922	0	0	0	0

<b>TOTAL LOCAL REVENUE</b>		<b>836,097</b>	<b>30,370</b>	<b>10,000</b>	<b>2,102,256</b>	<b>2,124,244</b>
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5221	STATE ASSESSED UTILITY	0	0	0	43,341	45,000
<b>TOTAL COUNTY REVENUE</b>		<b>1,672,194</b>	<b>30,795</b>	<b>20,000</b>	<b>43,341</b>	<b>45,000</b>

5314	EARLY CHILDHOOL SPECIAL EDUCATION	0	0	0	0	0
5332	CAREER EDUCATION	0	0	0	0	0
5359	TECHNICAL ENGEERING	0	0	0	0	0
5359	VOCATIONAL ENHANCEMENT GRANT	0	0	0	0	0

<b>TOTAL STATE REVENUE</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
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5424	CARES ESSER II	0	0	0	0	694,400
542?	CARES ESSER III				0	7,115,000
5424	CARES ESSER STUDENT CONNECT	0	0	0	26,473	0
5425	CARES GEERS TRANSPORTATION SUPPLEMENT	0	0	0	0	85,860
5427	CARL PERKINS GRANT	9,774	0	15,000	76,455	20,000
5441	NATIONAL LUNCH PROGRAM EQUIPMENT GRANT	0	0	0	25,000	25,000
5451	TITLE	14,763	137,350	100,000	150,000	0

<b>TOTAL FEDERAL REVENUE</b>		<b>24,537</b>	<b>137,350</b>	<b>115,000</b>	<b>277,928</b>	<b>7,940,260</b>
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<b>TOTAL CAPITAL FUNDS</b>		<b>860,634</b>	<b>167,719</b>	<b>125,000</b>	<b>2,423,525</b>	<b>10,109,504</b>
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5611	SALE OF BONDS	8,060,000	0	0	0	0
5611	CERTIFICATE OF PARTICIPATION	0	0	0	0	0
5651	SALE OF PROPERTY	0	1,398,500	1,000,000	0	0

<b>TOTAL BOND/CAPITAL</b>		<b>8,060,000</b>	<b>1,398,500</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>
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<b>REVENUE RECEIPTS BY FUND</b>		<b>ACTUAL</b>	<b>ACTUAL</b>	<b>BUDGET</b>	<b>BUDGET</b>	<b>BUDGET</b>
<b>DEBT SERVICE FUND</b>		<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2020-2021</b>	<b>2020-2021</b>
5111	CURRENT TAXES	2,731,797	2,986,687	2,964,388	2,710,709	3,081,000
5112	DELINQUENT TAXES	397,401	176,978	125,000	167,280	200,000
5114	INTANGIBLE TAX	0	0	0	0	0
5116	IN LIEU OF TAX	0	80,139	0	215	0
5140	BANK INTEREST	554,392	45,078	50,000	10,000	100,000
	<b>TOTAL LOCAL REVENUE</b>	<b>3,683,590</b>	<b>3,288,881</b>	<b>3,139,388</b>	<b>2,888,205</b>	<b>3,381,000</b>
5221	STATE ASSESSED UTILITIES	69,494	72,993	87,548	68,066	70,000
5220	DOMESTIC INSURANCE TAX	2,641	4,177	4,377	600	5,000
	<b>TOTAL COUNTY REVENUE</b>	<b>72,135</b>	<b>77,170</b>	<b>91,925</b>	<b>68,666</b>	<b>75,000</b>
5497	FEDERAL BOND REBATE	162,735	163,344	0	0	0
	<b>TOTAL FEDERAL REVENUE</b>	<b>162,735</b>	<b>163,344</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL DEBT SERVICE REVENUE</b>		<b>3,918,460</b>	<b>3,529,396</b>	<b>3,231,313</b>	<b>2,956,870</b>	<b>3,456,000</b>
<b>TOTAL ALL FUNDS</b>		<b>144,490,243</b>	<b>131,890,562</b>	<b>136,382,892</b>	<b>135,753,179</b>	<b>153,804,870</b>

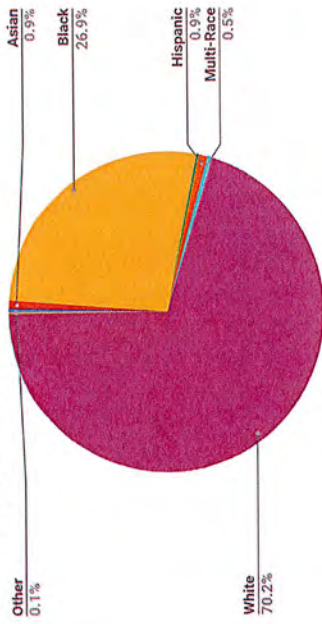


# **DISTRICT STAFFING**

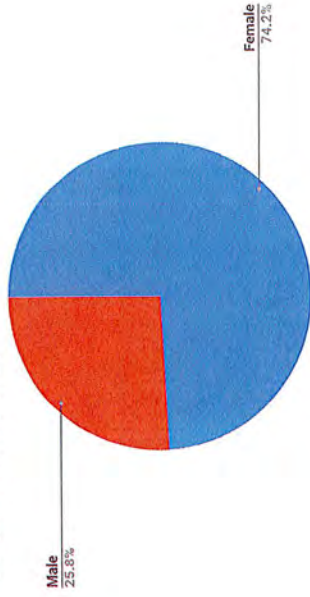
School	ENROLLMENT	TOTAL FTE	Core Teachers	Preschool Teachers	ECSE Preschool Teachers	Title II Class Size Reduction	ESSER III Class Size Reduction	Art	Vocal Music	Band	Orchestra	PE	VOCATIONAL	ELECTIVES	Guidance	Library	DEAN	Principal
Berkeley	444	35.95	19.25	0	0	1	3	1.1	1.8	1	1	1.8	0	0	2	1	1	2
Bermuda	188	21.4	7	5	2	0	2	0.6	1	0	0	1	0	0	1	0.8	0	1
Central	250	24.4	14	2	0	1	1	0.8	1.3	0	0	1.3	0	0	1	1	0	1
Combs	325	22.5	14.5	0	0	0	1	1.1	1	0.4	0.4	1	0	0	1	1.1	0	1
Common Lane	400	31	17	2	3	1	1	1	1.5	0	0	1.5	0	0	1	1	0	1
Duchense	347	26.3	15.5	2	2	0	0	0.8	1.5	0	0	1.5	0	0	1	1	0	1
Griffith	393	29.2	17	0	0	0	3	1	1.5	0.6	0.6	1.5	0	0	1	1	0	2
Halls Ferry	405	28	18	0	0	0	0	1	1.5	1	1	1.5	0	0	1	1	0	2
Holman	233	20.9	11.5	3	0	0	1	0.6	1	0	0	1	0	0	1	0.8	0	1
Lee Hamilton	261	18.5	12	0	0	0	0	0.8	1	0.4	0.4	1	0	0	1	0.9	0	1
Parker Road	416	29.8	17	2	1	0	1	1	1.2	0	0	1.8	0	0	1	1.2	0	2
Robinwood	362	26.6	17	0	0	1	0	1	1.2	0.6	0.6	1.2	0	0	1	1	0	2
Walnut Grove	394	35.2	19	2	1	0	3	1.2	1.9	0	0	1.9	0	0	2	1.2	0	2
Probe	0	4	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Little Creek	0	2	1	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0
<b>Total</b>	<b>4,418</b>	<b>356</b>	<b>202.75</b>	<b>18</b>	<b>9</b>	<b>4</b>	<b>16</b>	<b>13</b>	<b>18</b>	<b>4</b>	<b>4</b>	<b>19</b>	<b>0</b>	<b>0</b>	<b>15</b>	<b>13</b>	<b>1</b>	<b>19</b>
Johnson Wabash	334	31.25	18.25	0	0	1	1	1	1	0.5	0.5	3	0	3	1	1	0	2
Wedgwood	344	30.25	16.25	0	0	1	1	1	1	0.5	0.5	3	0	4	1	1	0	2
Cross Keys	700	49.75	30.25	0	0	1	1	1	1	0.5	0.5	5	2	3.5	2	1	0	3
Ferguson Middle	710	48.5	29.5	0	0	1	1	1	1	0.5	0.5	5	2	3	2	1	0	3
STEAM ACADEMY	253	21.5	9	0	0	1	1	1	1	1	1	2	1	2.5	1	1	0	1
Probe	0	1	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>2,341</b>	<b>182</b>	<b>104.25</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>3</b>	<b>3</b>	<b>18</b>	<b>5</b>	<b>16</b>	<b>7</b>	<b>5</b>	<b>0</b>	<b>11</b>
McCluer	1069	83.8	39.5	0	0	4	4	4	1	1	1.3	5	9	11.3	4	1	1	6
McCluer North	1055	78	38	0	0	3	3	3	2	1	1	5	9	8	4	1	0	6
MSB	430	29	13	0	0	2	2	2	1	1	0	2	2	3	1	1	0	3
Innovation	180	19	16	0	0	1	1	1	0	0	0	0	0	0	1	0	0	1
Restoration	100	15	12	0	0	0	0	0	0	0	0	0	0	0	2	0	0	1
<b>Total</b>	<b>2,834</b>	<b>225</b>	<b>118.5</b>	<b>0</b>	<b>0</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>4</b>	<b>3</b>	<b>2</b>	<b>12</b>	<b>20</b>	<b>22.3</b>	<b>12</b>	<b>3</b>	<b>1</b>	<b>17</b>
<b>Total</b>	<b>9,593</b>	<b>762.8</b>	<b>425.5</b>	<b>18</b>	<b>9</b>	<b>4</b>	<b>16</b>	<b>28</b>	<b>27</b>	<b>10</b>	<b>9</b>	<b>49</b>	<b>25</b>	<b>38.3</b>	<b>34</b>	<b>21</b>	<b>2</b>	<b>47</b>

# District Employee Demographics: 2020-21

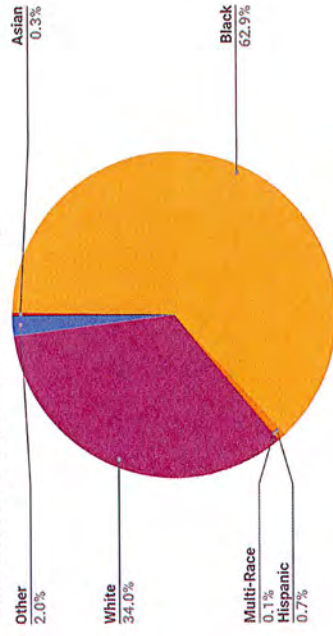
Certified Staff: Race/Ethnicity



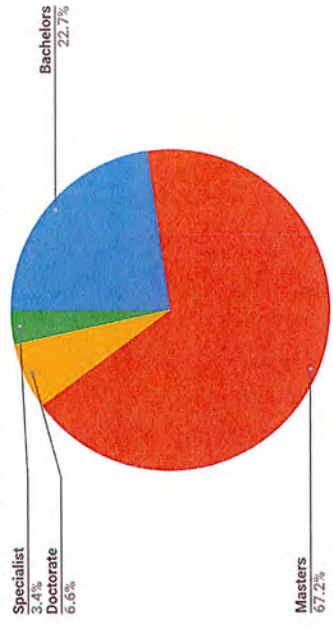
Certified Staff: Gender



Non-Certified Staff: Race/Ethnicity



Certified Staff: Educational Attainment







**Expenditures**

**By**

**Object**

EXPENDITURES BY OBJECT	ACTUAL	ACTUAL	BUDGET	ANTICIPATED	BUDGET
	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022
<b>CERTIFIED SALARY</b>	59,220,890	57,744,339	61,161,686	57,911,716	61,196,630
<b>NON CERTIFIED SALARY</b>	22,300,585	22,502,930	23,977,874	21,953,443	23,972,802
<b>CERTIFIED RETIREMENT</b>	9,491,800	9,023,947	9,975,909	9,586,413	10,036,663
<b>NON CERTIFIED RETIREMENT</b>	1,648,934	1,739,127	1,909,112	1,784,633	2,017,270
<b>SOCIAL SECURITY/FICA</b>	2,518,438	2,552,020	2,703,725	2,473,335	2,793,681
<b>INSURANCE</b>	10,252,563	11,271,359	12,344,855	12,098,674	12,212,964
<b>WORKERS COMPENSATION</b>	1,051,567	1,060,579	1,113,000	1,161,689	1,190,741
<b>UNEMPLOYEMENT COMPENSATION</b>	19,602	41,501	48,200	28,200	39,500
<b>TOTAL BENEFITS</b>	24,982,904	25,688,534	28,094,802	27,132,944	28,290,819
<b>PURCHASED SERVICE</b>	11,506,622	13,379,149	13,213,933	9,525,344	13,946,501
<b>SUPPLIES</b>	9,072,427	9,246,589	10,120,346	10,703,609	11,580,896
<b>CAPITAL/BOND</b>	2,424,937	3,580,149	3,590,000	3,550,056	9,858,260
<b>DEBT</b>	3,509,077	13,753,245	3,808,720	3,718,803	3,483,299
<b>GRAND TOTAL</b>	133,017,443	145,894,936	143,967,361	134,495,914	152,329,207



**Expenditures**

**By**

**Function**

**And**

**Object**

1111 - ELEMENTARY EDUCATION	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FTE	FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022
ELEMENTARY TEACHERS ON SCALE	SPEC.	325	19,655,684	262	16,795,114	253	16,535,500	251	15,959,899	256	16,113,011
CLASSROOM REDUCTION - TITLE II FUNDED	SPEC.		120,719	2	160,781	4	262,680	4	262,680	4	246,477
CLASSROOM REDUCTION - ESSER III FUNDED	SPEC.		0		0		0		0	16	640,000
LITTLE CREEK CERTIFIED STAFFING	SPEC.		21,239		5,475	1	28,000	2	95,750	2	100,738
ELEMENTARY SUBSTITUTE SALARY	SPEC.		207,001		84,461		50,000		15,000		50,000
ELEMENTARY EXTENDED LEARNING SALARY	SPEC.		8,509		13,350		127,935		10,000		0
ELEMENTARY EXTENDED LEARNING SALARY ESSER II FUNDED	SPEC.		0		0		0		0		119,550
ELEMENTARY EXTRA PAY CONTRACTS	SPEC.		12,401		5,890		15,500		0		15,000
ELEMENTARY DEPT. CHAIR CONTRACTS	SPEC.		0		342		0		0		0
ELEMENTARY SICK DAY BUYBACK	SPEC.		206,136		123,660		50,000		5,000		100,000
CERTIFIED SALARY TOTAL		325	20,231,688	264	17,189,075	258	17,069,615	257	16,345,329	276	17,384,776
ELEMENTARY INSTRUCTIONAL ASSISTANT	GEN.		939,394		1,104,048		800,000	47	525,000	47	576,325
ELEMENTARY ISS STAFF	GEN.		0		0		0	3	75,000	3	78,000
LITTLE CREEK NON CERTIFIED STAFFING	GEN.		113,255	4	97,228	4	172,657	4	165,000	4	174,169
NON CERTIFIED SALARY TOTAL			1,052,650	4	1,201,276		972,657	54	765,000	54	828,494
CLASSROOM REDUCTION PSRS- TITLE II	SPEC.		19,939		21,002		40,989		43,599		41,249
CLASSROOM REDUCTION FICA - TITLE II	SPEC.		1,669		1,664		3,809		3,809		3,574
CLASSROOM REDUCTION INSURANCE- TITLE II	SPEC.		17,363		19,271		20,000		38,000		38,000
ELEMENTARY TEACHER PSRS	SPEC.		3,231,050		2,777,672		2,764,498		2,859,938		2,687,104
ELEMENTARY TEACHER CERTIFIED FICA	SPEC.		278,539		269,379		239,785		231,419		233,638
ELEMENTARY TEACHER CERTIFIED INSURANCE	SPEC.		2,724,522		2,361,990		2,530,000		2,384,500		2,420,125
CLASSROOM REDUCTION PSRS- ESSER III	SPEC.		0		0		0		0		114,840
CLASSROOM REDUCTION FICA - ESSER III	SPEC.		0		0		0		0		9,280
CLASSROOM REDUCTION INSURANCE- ESSER III	SPEC.		0		0		0		0		152,000
ELEMENTARY AIDE PSRS	GEN.		3,352		2,828		3,500		3,000		3,000
ELEMENTARY AIDE PEERS	GEN.		72,543		80,197		54,880		45,000		41,594
ELEMENTARY AIDE FICA	GEN.		72,272		82,757		61,200		40,163		44,089
ELEMENTARY AIDE INSURANCE	GEN.		65,942		94,174		70,000		70,000		75,000
ELEMENTARY ISS PEERS	GEN.		0		0		0		7,038		7,306
ELEMENTARY ISS FICA	GEN.		0		0		0		5,738		5,967
ELEMENTARY ISS INSURANCE	GEN.		0		0		0		27,600		28,500
ELEMENTARY EXTENDED LEARNING PSRS	SPEC.		1,166		0		18,551		1,450		0
ELEMENTARY EXTENDED LEARNING PSRS ESSER II	SPEC.		0		0		0		0		17,335
ELEMENTARY EXTENDED LEARNING PEERS	SPEC.		3		0		0		0		0
ELEMENTARY EXTENDED LEARNING FICA	SPEC.		157		0		1,855		145		0
ELEMENTARY EXTENDED LEARNING FICA ESSER II	SPEC.		0		0		0		0		1,733
ELEMENTARY EXTRA PAY CONTRACTS PSRS	SPEC.		1,798		854		2,248		0		2,175
ELEMENTARY EXTRA PAY CONTRACTS FICA	SPEC.		180		0		225		0		218
ELEMENTARY SUBSTITUTE PSRS	SPEC.		13,888		5,584		7,250		1,450		7,250
ELEMENTARY SUBSTITUTE PEERS	SPEC.		2,060		3,257		0		0		0
ELEMENTARY SUBSTITUTE FICA	SPEC.		29,046		4,135		725		218		725
ELEMENTARY SUBSTITUTE INSURANCE	SPEC.		2,068		1,639		0		0		0
ELEMENTARY UNEMPLOYMENT COMP	SPEC.		8,177		20,522		10,000		15,000		10,000
ELEMENTARY WORKERS COMPENSATION	GEN.		0		187,385		0		184,202		188,807
LITTLE CREEK PSRS	SPEC.		198		287		0		16,639		17,335
LITTLE CREEK PSRS	GEN.		4,379		4,575		3,787		0		0
LITTLE CREEK PEERS	GEN.		0		5,044		5,500		11,000		14,555
LITTLE CREEK FICA	GEN.		6,460		6,685		13,208		11,700		10,287
LITTLE CREEK TEACHER FICA	SPEC.		1,540		305		2,142		1,388		1,461
LITTLE CREEK INSURANCE	SPEC.		0		0		0		19,000		19,000
LITTLE CREEK INSURANCE	GEN.		24,940		24,141		40,000		35,000		38,000
EMPLOYEE BENEFITS TOTAL			6,583,270		5,975,326		5,895,132		5,856,954		6,234,146
ELEMENTARY PURCHASED SERVICE	GEN.		269		606		7,270		500		14,325
ELEMENTARY VIRTUAL COURSE TUITION	GEN.		0		0		0		35,000		35,000
CARES ACT ESSER I PURCHASED SERVICE	GEN.		0		0		27,000		300,000		0
CARES ACT K12 PURCHASE SERVICE	GEN.		0		0		0		34,000		0
ELEMENTARY TRAVEL	GEN.		5,737		2,080		2,500		0		2,500
ELEMENTARY SUBSTITUTE SERVICES - ESSER II	GEN.		0		0		0		150,000		500,000
ELEMENTARY SUBSTITUTE SERVICES	GEN.		464,211		510,527		200,000		0		0
PURCHASED SERVICE TOTAL			470,217		513,213		236,770		519,500		551,825
LITTLE CREEK SUPPLIES	GEN.		7,773		0		10,000		2,500		10,000
ELEMENTARY INSTRUCTIONAL ALLOCATIONS	GEN.		410,226		220,967		414,300		175,000		373,890
ELEMENTARY CORE CURRICULUM	GEN.		259,488		330,582		449,459		450,000		621,178
ELEMENTARY CORE CURRICULUM (TITLE FUNDED)	GEN.		0		0		0		190,000		190,000
ELEMENTARY MISC. SUPPLIES	GEN.		14,979		0		3,220		1,200		500
CARES ACT ESSER SUPPLIES	GEN.		0		0		0		14,000		0
CARES ACT ESSER TECHNOLOGY	GEN.		0		0		0		616,378		0
CARES ACT ESSER TECHNOLOGY CONNECTIVITY	GEN.		0		0		0		310,336		0
CARES ACT GEER TECHNOLOGY CONNECTIVITY	GEN.		0		0		0		29,357		0
CARES ACT CRF K12 TECHNOLOGY	GEN.		0		0		0		350,057		0
ITEF GRANT SUPPLIES	GEN.		0		0		0		72,191		0
ELEMENTARY EXTENDED LEARNING SUPPLIES	GEN.		0		0		11,495		0		0
MATERIAL/SUPPLIES TOTAL			692,466		551,549		885,474		2,219,019		1,195,568
ELEMENTARY SCHOOL ALLOCATION/EQUIP.	CAP.		3,933		2,087		0		2,500		0
CARES ACT ESSER EQUIPMENT	CAP.		0		0		0		7,556		0
ELEMENTARY SCHOOL ALLOCATION/EQUIP.	BOND		12,093		11,962		0		0		0
CAPITAL/BOND TOTAL			16,026		14,049		0		10,056		0
1111 ELEMENTARY TOTAL			29,046,317		25,444,487		25,062,648		25,718,899		26,194,809

1131_MIDDLE SCHOOL	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2020-2021	
MIDDLE SCHOOL TEACHERS ON SCALE	SPEC.	115.3	7,245,537	161	11,881,493	156	10,248,827	157	9,991,390	153	9,801,359
MIDDLE SCHOOL ISS	SPEC.		0		0		0	2	147,890	2	154,000
MIDDLE SCHOOL EXTRA PAY CONTRACTS	SPEC.		38,536		21,459		40,000		5,000		40,000
MIDDLE SCHOOL DEPARTMENT CHAIR	SPEC.		45,288		77,254		40,000		18,000		75,000
MIDDLE SCHOOL SUB TEACHER STIPEND	SPEC.		29,785		8,308		25,000		5,000		25,000
MIDDLE SCHOOL BUYBACK PROGRAM	SPEC.		5,583		14,522		15,000		15,000		25,000
SIXTH GRADE TRANSITION STIPEND ESSER II	SPEC.		0		0		0		0		54,000
MIDDLE EXTENDED LEARNING STIPEND ESSER II	SPEC.		0		0		0		0		12,000
MIDDLE EXTENDED LEARNING STIPEND	SPEC.		13,840		3,213		22,160		5,000		0
MIDDLE SCHOOL ATHLETICS PROGRAM	GEN.		4,863		5,285		8,400		0		16,652
MIDDLE SCHOOL AFTER SCHOOL ACTIVITIES SALARY	SPEC.		14,500		18,865		25,000		0		25,000
MIDDLE INTERVENTION PROGRAM	SPEC.		6,700		5,280		15,000		5,000		15,000
<b>CERTIFIED SALARY TOTAL</b>		<b>115</b>	<b>7,404,631</b>	<b>161</b>	<b>12,035,677</b>	<b>156</b>	<b>10,439,387</b>	<b>159</b>	<b>10,192,280</b>	<b>155</b>	<b>10,245,011</b>
MIDDLE SCHOOL INSTRUCTIONAL ASSISTANT	GEN.		57,624		17,039	3	76,400	2	57,200	1	38,500
MIDDLE SCHOOL ISS	GEN.		0		0		106,600	2	50,000	2	52,000
MIDDLE SCHOOL ATHLETICS NON CERTIFIED SALARY	GEN.		0		0		0		0		2,400
<b>NON CERTIFIED SALARY TOTAL</b>			<b>57,624</b>		<b>17,039</b>	<b>3</b>	<b>183,000</b>	<b>4</b>	<b>107,200</b>	<b>3</b>	<b>92,900</b>
MIDDLE SCHOOL PSRS	SPEC.		1,197,344		1,721,929		1,711,555		1,665,019		1,632,299
MIDDLE SCHOOL ISS PSRS	SPEC.		0		0		0		24,199		25,085
MIDDLE EXTRA PAY PSRS	SPEC.		0		8,596		5,800		725		5,800
MIDDLE DEPARTMENT CHAIR PSRS	SPEC.		2,000		4,322		5,800		2,610		10,875
MIDDLE SUB TEACHER STIPEND PSRS	SPEC.		0		0		3,625		725		3,625
MIDDLE EXTENDED LEARNING RETIRE ESSER	SPEC.		0		0		0		0		1,740
MIDDLE EXTENDED LEARNING RETIRE	SPEC.		1,939		460		3,213		725		0
MIDDLE INTERVENTION PROGRAM PSRS	SPEC.		759		428		2,175		725		2,175
MIDDLE SCHOOL AFTER SCHOOL ACT PSRS	SPEC.		1,826		5,095		3,625		0		3,625
MIDDLE SCHOOL ATHLETICS PROG PSRS	SPEC.		457		766		1,218		0		2,705
SIXTH GRADE TRANSITION PSRS ESSER	SPEC.		0		0		0		0		7,830
MIDDLE SCHOOL PEERS	SPEC.		1,984		18,352		0		0		0
MIDDLE SCHOOL AIDE PEERS	SPEC.		4,504		1,169		5,927		3,924		2,641
MIDDLE SCHOOL ISS PEERS	GEN.		0		0		10,057		4,733		4,871
MIDDLE ATHLETICS PEERS	GEN.		0		0		0		0		165
MIDDLE SCHOOL AIDE SOCIAL SECURITY	GEN.		4,408		1,303		5,845		4,376		2,945
MIDDLE SCHOOL ISS SOCIAL SECURITY	GEN.		0		0		8,155		3,825		3,978
MIDDLE ATHLETICS SOC. SEC.	GEN.		0		0		0		0		184
SIXTH GRADE TRANSITION FICA ESSER	SPEC.		0		0		0		0		783
MIDDLE SCHOOL CERTIFIED FICA	SPEC.		105,853		179,907		148,608		144,875		142,120
MIDDLE SCHOOL ISS FICA	SPEC.		0		0		0		2,144		2,233
MIDDLE EXTRA PAY FICA	SPEC.		0		0		580		73		580
MIDDLE DEPARTMENT CHAIR FICA	SPEC.		0		312		580		261		1,088
MIDDLE SUB TEACHER STIPEND FICA	SPEC.		0		0		363		73		363
MIDDLE SCHOOL EXTENDED LEARNING FICA	SPEC.		288		54		321		73		174
MIDDLE INTERVENTION PROGRAM FICA	SPEC.		129		75		218		73		218
MIDDLE SCHOOL AFTER SCHOOL ACTIVITIES FICA	SPEC.		194		262		363		0		363
MIDDLE SCHOOL ATHLETICS PROG. FICA	SPEC.		254		77		122		0		270
MIDDLE SCHOOL CERTIFIED INSURANCE	SPEC.		1,005,505		2,033,032		1,555,000		1,491,500		1,455,875
MIDDLE SCHOOL ISS CERTIFIED INSURANCE	SPEC.		0		0		0		19,000		19,000
MIDDLE SCHOOL AIDE INSURANCE	GEN.		8,259		42		10,000		9,500		9,500
MIDDLE SCHOOL ISS INSURANCE	GEN.		0		0		40,000		19,000		19,000
MIDDLE SCHOOL WORKERS COMPENSATION	GEN.		0		103,918		0		112,444		115,255
MIDDLE SCHOOL UNEMPLOYMENT COMP	GEN.		787		1,552		1,500		1,500		1,500
<b>EMPLOYEE BENEFITS TOTAL</b>			<b>2,336,191</b>		<b>4,081,650</b>		<b>3,524,850</b>		<b>3,512,101</b>		<b>3,478,863</b>
MIDDLE SCHOOL ATHLETICS PURCH. SVC	GEN.		4,736		2,309		14,500		0		6,000
MIDDLE SCHOOL PURCHASED SERVICES	GEN.		627		0		35,000		35,000		35,000
MIDDLE SCHOOL VIRTUAL COURSES	GEN.		0		0		0		13,362		15,000
MIDDLE SCHOOL ACADEMIC TRAVEL	GEN.		4,673		0		5,000		0		5,000
MIDDLE SCHOOL TRANSITION PURCH SVC	GEN.		0		813		9,000		0		1,500
MIDDLE SCHOOL CARES ACT ESSER PURCHASED SERVICE	GEN.		0		0		0		22,610		0
MIDDLE SCHOOL CARES ACT K12 PURCHASED SERVICE	GEN.		0		0		0		12,915		0
MIDDLE SCHOOL SUBSTITUTE SERVICES ESSER II	GEN.		0		0		0		150,000		350,000
MIDDLE SCHOOL SUBSTITUTE SERVICES	GEN.		98,789		359,569		150,000		0		0
<b>PURCHASED SERVICE TOTAL</b>			<b>108,824</b>		<b>362,691</b>		<b>213,500</b>		<b>233,887</b>		<b>412,500</b>
MIDDLE SCHOOL CORE CURRICULUM	GEN.		0		0		172,528		175,000		485,858
SIXTH GRADE TRANSITION MATERIAL	GEN.		0		0		15,000		0		1,500
MIDDLE SCHOOL ATHLETICS	GEN.		0		0		0		2,400		5,000
MIDDLE SCHOOL CARES ACT ESSER	GEN.		0		0		0		250		0
MIDDLE SCHOOL CARES ACT ESSER TECHNOLOGY	GEN.		0		0		0		216,579		0
MIDDLE SCHOOL CARES ACT ESSER CONNECT	GEN.		0		0		0		119,260		0
MIDDLE SCHOOL CARES ACT GEER CONNECT	GEN.		0		0		0		8,387		0
MIDDLE SCHOOL CARES ACT CRF K12 TECHNOLOGY	GEN.		0		0		0		127,877		0
MIDDLE SCHOOL INSTRUCTIONAL MATERIALS	GEN.		113,608		109,654		264,258		100,000		248,150
<b>MATERIAL/SUPPLIES TOTAL</b>			<b>113,608</b>		<b>109,654</b>		<b>451,786</b>		<b>749,853</b>		<b>740,508</b>
INSTRUCTIONAL EQUIPMENT	CAP.		0		2,798		0		4,500		0
INSTRUCTIONAL EQUIPMENT	BOND		1,583		16,207		0		0		0
<b>CAPITAL/BOND TOTAL</b>			<b>1,583</b>		<b>19,005</b>		<b>0</b>		<b>4,500</b>		<b>0</b>
<b>1131_MIDDLE SCHOOL TOTAL</b>			<b>10,022,462</b>		<b>16,625,715</b>		<b>14,812,323</b>		<b>14,799,820</b>		<b>14,969,782</b>

1151 - SENIOR HIGH	FUND	ACTUAL			ACTUAL			BUDGET		ANTICIPATED		BUDGET	
		FTE	FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022		
SENIOR HIGH TEACHERS ON SCALE	SPEC.	171	11,283,796	153	10,456,882	148	9,831,276	148	9,850,000	146.8	9,738,042		
SENIOR HIGH TEACHERS ON SCALE - TITLE I CLASS SIZE RED	SPEC.		0		0		0		0	2	130,000		
IB PROGRAMME SALARY	SPEC.		0	1	82,375	1	98,177	1	98,177	1	100,139		
IB PROGRAMME STIPENDS	SPEC.		0		0		88,525		25,000		32,460		
SENIOR HIGH EXTRA PAY CONTRACTS	SPEC.		938,451		926,284		915,000		457,500		920,000		
SENIOR HIGH DEPARTMENT CHAIR	SPEC.		30,285		46,439		45,000		12,000		45,000		
SENIOR HIGH SUB TEACHER STIPEND	SPEC.		39,718		89,968		10,000		5,000		25,000		
SENIOR HIGH RETIREMENT PROGRAM	SPEC.		18,872		17,838		15,000		15,000		25,000		
SENIOR SATURDAY/ELT SALARY CERT	SPEC.		8,825		0		0		0		0		
<b>CETIFIED SALARY TOTAL</b>			<b>12,319,927</b>	<b>154</b>	<b>11,619,786</b>	<b>149</b>	<b>11,002,978</b>	<b>149</b>	<b>10,462,077</b>	<b>150</b>	<b>11,015,441</b>		
SENIOR HIGH AVID COORDINATOR	GEN.		0		0		98,176	0	0	1	100,139		
SENIOR HIGH AIDES	GEN.		266,583		0		0		16,890	1	17,567		
SENIOR HIGH ISS/MENTORS	GEN.		0		139,342		77,366		26,613	2	52,366		
<b>NON CERTIFIED SALARY TOTAL</b>			<b>266,583</b>		<b>139,342</b>		<b>175,542</b>		<b>43,503</b>		<b>170,072</b>		
SENIOR HIGH TEACHER PSRS	SPEC.		1,940,736		1,695,236		1,634,335		1,624,609		1,614,233		
SENIOR HIGH CLASSIZE REDUCTION TEACHER PSRS TITLE I	SPEC.		0		0		0		0		21,738		
SENIOR HIGH SUB STIPEND PSRS	SPEC.		0		0		1,450		725		3,625		
SENIOR HIGH EXTRA PAY PSRS	SPEC.		0		53,722		132,675		66,338		133,400		
SENIOR HIGH DEPT. CHAIR PSRS	SPEC.		4,389		3,334		6,525		1,740		6,525		
SENIOR HIGH ED OPTIONS PSRS	SPEC.		0		0		0		0		0		
SENIOR HIGH INTERVENTION PSRS	SPEC.		1,280		0		0		0		0		
IB PROGRAMME PSRS	SPEC.		0		0		28,522		19,311		4,707		
SENIOR HIGH SUBSTITUTE PEERS	SPEC.		0		5,603		0		0		0		
SENIOR HIGH AIDE PEERS	GEN.		23,328		12,053		10,662		5,000		12,970		
SENIOR HIGH AIDE PSRS	GEN.		11,991		0		21,447		0		0		
SENIOR HIGH SOCIAL SECURITY	GEN.		15,638		10,255		0		3,328		13,011		
SENIOR HIGH SUB STIPEND FICA	SPEC.		0		0		145		73		363		
SENIOR HIGH CERTIFIED FICA	SPEC.		198,969		167,851		142,554		142,825		141,202		
SENIOR HIGH CLASSIZE REDUCTION FICA - TITLE I	SPEC.		0		0		0		0		1,885		
SENIOR HIGH EXTRA PAY FICA	SPEC.		0		0		13,268		6,634		13,340		
SENIOR HIGH DEPARTMENT CHAIR FICA	SPEC.		0		0		653		174		653		
IB PROGRAMME FICA	SPEC.		0		0		2,707		1,766		471		
SENIOR HIGH CERTIFIED INSURANCE	SPEC.		1,500,417		1,316,626		1,440,000		1,354,200		1,394,600		
SENIOR HIGH CLASSIZE REDUCTION INSURANCE TITLE I	SPEC.		0		0		0		0		19,992		
IB PROGRAMME INSURANCE	SPEC.		0		0		10,000		9,150		9,500		
SENIOR HIGH INSURANCE	GEN.		53,613		37,138		40,000		19,000		19,000		
SENIOR HIGH WORKERS COMPENSATION	GEN.		0		104,165		0		116,122		119,025		
SENIOR HIGH UNEMPLOYMENT COMP	GEN.		3,684		4,052		5,000		2,500		5,000		
<b>EMPLOYEE BENEFITS TOTAL</b>			<b>3,754,044</b>		<b>3,410,038</b>		<b>3,489,942</b>		<b>3,373,513</b>		<b>3,535,239</b>		
SENIOR HIGH TRAVELING TEACHERS	GEN.		216		3,786		500		0		2,500		
SENIOR HIGH SUBSTITUTE SERVICES ESSER	GEN.		0		0		0		150,000		300,000		
SENIOR HIGH SUBSTITUTE SERVICES	GEN.		280,762		430,756		200,000		0		0		
ADVANCED PLACEMENT EXAMS	GEN.		450		5,792		30,786		22,853		30,000		
SENIOR HIGH VIRTUAL TUITION	GEN.		0		0		0		15,000		15,000		
EQUAL OPPORTUNITY SCHOOLS PROGRAM	GEN.		65,700		65,700		65,700		65,700		65,700		
IB PROGRAMME PURCHASED SVC	GEN.		0		0		70,294		20,000		70,000		
DUAL CREDIT/EARLY COLLEGE SCHOLARHIP	GEN.		7,539		90,550		50,000		135,635		125,000		
CARES ACT ESSER PURCHASED SERVICE	GEN.		0		0		0		18,088		0		
CARES ACT CRF DATA PURCHASED SERVICE	GEN.		0		0		0		18,744		0		
CARES ACT CRF K12 - PURCHASED SERVICE	GEN.		0		0		0		10,332		0		
SENIOR HIGH LEASED FACILITIES	GEN.		39,726		80,984		50,000		50,000		40,000		
SRO	GEN.		201,934		942,416		1,020,187		850,000		900,000		
Music	GEN.		17,878		11,841		20,000		20,000		40,000		
Senior High Athletic Trainers	GEN.		67,500		112,500		113,000		25,000		100,000		
Suburban High School Fees	GEN.		4,359		4,401		4,500		4,500		4,500		
SENIOR HIGH ACADEMIC COMPETITION/ACT	GEN.		32,813		20,028		20,000		0		20,000		
ADVANCED PLACEMENT TRAVEL	GEN.		3,225		0		0		0		0		
<b>PURCHASED SERVICE TOTAL</b>			<b>722,101</b>		<b>1,768,754</b>		<b>1,644,967</b>		<b>1,405,852</b>		<b>1,712,700</b>		
SENIOR HIGH INSTRUCTIONAL MATERIALS	GEN.		215,833		160,067		341,560		150,000		289,241		
SENIOR HIGH CORE CURRICULUM	GEN.		0		0		259,445		260,000		652,687		
SOFTWARE SUBSCRIPTIONS	GEN.		0		42,779		48,482		43,024		66,500		
IB PROGRAMME MATERIALS	GEN.		0		2,788		50,100		20,000		56,333		
AP COURSE MATERIALS	GEN.		5,966		12,456		10,000		-		10,000		
<b>MATERIALS/SUPPLY TOTAL</b>			<b>221,799</b>		<b>218,090</b>		<b>709,587</b>		<b>473,024</b>		<b>1,084,761</b>		
SENIOR HIGH SCHOOL ALLOCATION/EQUIP	CAP.		0		20,206		0		0		25,000		
SENIOR HIGH SCHOOL ALLOCATION/EQUIP	BOND		1,709		23,175		0		0		0		
<b>BOND/CAPITAL TOTAL</b>			<b>1,709</b>		<b>43,381</b>		<b>0</b>		<b>0</b>		<b>25,000</b>		
<b>1151_TOTAL HIGH SCHOOL</b>			<b>17,286,163</b>		<b>17,199,388</b>		<b>17,023,016</b>		<b>15,750,569</b>		<b>17,543,413</b>		

1191 - SUMMER SCHOOL	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FTE	FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022
SUMMER SCHOOL TEACHERS SALARIES	SPEC.		208,866		156,703		0		0		0
SUMMER SCHOOL PREK-2 TEACHERS SALARIES	SPEC.		0		0		21,175		20,000		207,900
SUMMER SCHOOL 3-5 TEACHERS SALARIES	SPEC.		0		0		163,825		80,000		135,713
SUMMER SCHOOL 6-8 TEACHER SALARIES	SPEC.		0		0		101,063		75,000		132,825
SUMMER SCHOOL 9-12 TEACHER SALARIES	SPEC.		0		0		57,750		50,000		111,300
<b>SUMMER SCHOOL CERTIFIED SALARIES</b>			<b>208,866</b>		<b>156,703</b>		<b>343,613</b>		<b>195,000</b>		<b>567,738</b>
SUMMER SCHOOL NON CERTIFIED SALARIES	GEN.		7,816		6,818		5,000		10,000		73,800
SUMMER SCHOOL CERTIFIED RETIREMENT	SPEC.		27,935		21,553		49,824		28,275		85,226
SUMMER SCHOOL NON TEACHER RETIREMENT	GEN.		409		473		343		686		5,062
SUMMER SCHOOL NON TEACHER RETIREMENT	SPEC.		-133		195		0		0		0
SUMMER SCHOOL FICA	SPEC.		4,388		2,777		4,982		2,828		8,522
SUMMER SCHOOL FICA	GEN.		598		522		383		765		5,647
SUMMER SCHOOL INSURANCE	SPEC.		1		0		0		0		0
<b>EMPLOYEE BENEFIT TOTAL</b>			<b>33,199</b>		<b>25,519</b>		<b>55,532</b>		<b>32,594</b>		<b>104,457</b>
SUMMER SCHOOL PURCHASED SVC	GEN.		112,540		0		0		0		25,000
SUMMER SCHOOL INSTRUCTIONAL MATERIALS	GEN.		19,834		15,184		0		0		69,100
SUMMER SCHOOL TRANSPORTATION	GEN.		0		0		0		0		0
<b>MATERIAL/PURCHASED SERVICE TRAVEL</b>			<b>132,374</b>		<b>15,184</b>		<b>0</b>		<b>0</b>		<b>94,100</b>
<b>1191 - SUMMER SCHOOL TOTAL</b>			<b>382,255</b>		<b>204,224</b>		<b>404,145</b>		<b>237,594</b>		<b>860,095</b>

1193 - ALTERNATIVE EDUCATION	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FTE	FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022
INNOVATION SCHOOL CERTIFIED STAFF	SPEC.		0	0	0	14	987,040	12	716,784	17	950,218
RESTORATION CENTER CERTIFIED STAFF	SPEC.		0	0	0	13	878,940	12	777,195	12	808,406
MTSS (CI3T) CERTIFIED STAFF	SPEC.		0	0	0		0		0	2	154,000
ADMINISTRATION ALTERNATIVE ED CERT SAL	SPEC.		137,156	2	146,170	3	431,617	3	431,617	1	153,000
CI3T/PBIS CERTIFIED STIPENDS	SPEC.		0	0	0		0		0		15,000
<b>CERTIFIED STAFF TOTAL</b>			<b>137,156</b>	<b>2</b>	<b>146,170</b>	<b>30</b>	<b>2,297,597</b>	<b>27</b>	<b>1,925,596</b>	<b>32</b>	<b>2,080,624</b>
INNOVATION SCHOOL NON CERTIFIED STAFF	GEN.		0	2	0	1.5	60,310	1	40,309	1.0	20,000
RESTORATION CENTER NON CERTIFIED STAFF	GEN.		0	2	0	4	134,244	2	60,145		0
FAMILY LIAISONS	GEN.		0	0	0		0		0	2	186,335
ADMINISTRATION ALTERNATIVE ED NON CERT	GEN.		0	1	0	1	56,730	1	56,730	1	56,730
<b>NON CERTIFIED STAFF TOTAL</b>			<b>0</b>	<b>5</b>	<b>0</b>	<b>6.5</b>	<b>251,284</b>	<b>4</b>	<b>157,184</b>	<b>4.0</b>	<b>263,065</b>
INNOVATION SCHOOL TEACHERS PSRS	SPEC.		0	0	0		163,421		120,484		161,199
INNOVATION SCHOOL PEERS	GEN.		0	0	0		5,166		3,417		1,372
INNOVATION SCHOOL TEACHERS FICA	SPEC.		0	0	0		14,312		10,393		13,778
INNOVATION SCHOOL NON CERT FICA	GEN.		0	0	0		4,614		3,084		1,530
INNOVATION SCHOOL TEACHERS INSURANCE	SPEC.		0	0	0		140,000		114,000		161,500
INNOVATION SCHOOL TEACHERS INSURANCE	GEN.		0	0	0		15,000		9,500		0
RESTORATION CENTER PSRS	SPEC.		0	0	0		0		129,223		133,749
MTSS (CI3T) COORDINATOR PSRS	SPEC.		0	0	0		0		0		25,085
ADMINISTRATION ALTERNATIVE ED STAFF PEERS	GEN.		0	0	0		11,953		5,429		0
RESTORATION CENTER TEACHERS FICA	SPEC.		0	0	0		12,745		11,269		11,722
MTSS (CI3T) COORDINATOR FICA	SPEC.		0	0	0		0		0		2,233
RESTORATION CENTER NON CERT FICA	GEN.		0	0	0		10,270		4,601		0
RESTORATION CENTER TEACHERS INSURANCE	SPEC.		0	0	0		130,000		114,000		114,000
MTSS (CI3T) COORDINATOR INSURANCE	SPEC.		0	0	0		0		0		19,000
RESTORATION CENTER INSURANCE	GEN.		0	0	0		40,000		19,000		0
ADMINISTRATION ALTERNATIVE ED PSRS	SPEC.		21,052	22,462	22,462		66,934		86,717		25,738
ADMINISTRATION ALTERNATIVE ED PEERS	GEN.		0	0	0		0		0		4,543
FAMILY LIAISONS PEERS	GEN.		0	0	0		57,416		4,543		14,086
ADMINISTRATION ALTERNATIVE ED FICA	SPEC.		1,929	2,055	2,055		6,258		6,258		2,437
ADMINISTRATION ALTERNATIVE ED FICA	GEN.		0	0	0		0		0		4,340
FAMILY LIAISONS FICA	GEN.		0	0	0		4,340		4,340		14,255
ADMINISTRATION ALTERNATIVE ED INSUR.	SPEC.		8,730	9,438	9,438		30,000		28,500		9,500
ADMINISTRATION ALTERNATIVE ED INSUR.	GEN.		0	0	0		0		0		9,500
FAMILY LIAISONS INSURANCE	GEN.		0	0	0		10,000		9,500		19,000
ADMINISTRATION ALTERNATIVE WORK COMP	GEN.		0	5,951	5,951		0		8,225		8,430
<b>EMPLOYEE BENEFITS TOTAL</b>			<b>31,711</b>	<b>39,906</b>	<b>39,906</b>		<b>722,428</b>		<b>672,464</b>		<b>756,996</b>
INNOVATION SCHOOL PURCHASED SVC	GEN.		0	88,850	88,850		44,500		45,000		34,500
RESTORATION CENTER PURCHASED SVC	GEN.		0	0	0		2,500		0		0
ALTERNATIVE EDUCATION ADM PURCH SVC	GEN.		239	511	511		38,000		10,000		51,600
VIRTUAL TUITION (MOCAP)	GEN.		25,708	22,897	22,897		35,000		25,000		0
<b>PURCHASED SERVICE TOTAL</b>			<b>25,947</b>	<b>112,258</b>	<b>112,258</b>		<b>120,000</b>		<b>80,000</b>		<b>86,100</b>
INNOVATION SCHOOL MATERIAL/SUPPLIES	GEN.		0	22,246	22,246		13,000		5,000		24,911
RESTORATION CENTER MATERIAL/SUPPLIES	GEN.		127	0	0		10,000		5,000		20,000
ALTERNATIVE EDUCATION ADM SUPPLIES	GEN.		0	2,123	2,123		2,750		500		6,050
<b>MATERIAL/SUPPLY TOTAL</b>			<b>127</b>	<b>24,369</b>	<b>24,369</b>		<b>25,750</b>		<b>10,500</b>		<b>50,961</b>
INNOVATION SCHOOL EQUIPMENT	CAP		0	75,830	75,830		0		17,000		5,000
<b>1193 ALTERNATIVE PROGRAMS TOTAL</b>			<b>194,941</b>	<b>398,532</b>	<b>398,532</b>		<b>3,417,060</b>		<b>2,862,744</b>		<b>3,242,746</b>



1210 -GIFTED EDUCATION	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022	
PROBE - GIFTED/TALENTED CERT SALARY	SPEC.	529,630	5	416,143	4	447,636	4	346,636	4	275,304	
PROBE - GIFTED/TALENTED ADMINISTRATION	SPEC.	0		0	2	287,549	1	133,185	1	135,849	
PROBE - SCHOLAR BOWL SALARY	SPEC.	13,245		0		15,000		0		15,000	
<b>CERTIFIED SALARY TOTAL</b>		<b>542,875</b>	<b>5</b>	<b>416,143</b>	<b>6</b>	<b>750,185</b>	<b>5</b>	<b>479,821</b>	<b>5</b>	<b>426,153</b>	
<b>PROBE - GIFTED/TALENTED NON CERT SALARY</b>	<b>GEN.</b>	<b>33,200</b>		<b>2,584</b>	<b>1.5</b>	<b>56,334</b>	<b>1.5</b>	<b>54,104</b>	<b>0.5</b>	<b>20,000</b>	
PROBE - GIFTED/TALENTED CERT RETIREMENT	SPEC.	83,823		66,680		116,752		57,150		66,505	
PROBE - SCHOLAR BOWL PSRS	SPEC.	1,766		0		2,175		0		2,175	
PROBE - GIFTED/TALENTED PEERS	GEN.	2,847		229		4,000		4,689		2,024	
PROBE - GIFTED/TALENTED FICA	GEN.	2,486		193		4,310		4,139		1,530	
PROBE - GIFTED/TALENTED CERT FICA	SPEC.	7,261		5,788		10,878		6,957		5,962	
PROBE - SCHOLAR BOWL FICA	SPEC.	315		0		218		0		218	
PROBE - GIFTED/TALENTED CERT INSURANCE	SPEC.	60,855		45,679		70,000		47,500		47,500	
PROBE - GIFTED/TALENTED NON CERT INSURANCE	GEN.	8,478		767		15,000		14,250		9,500	
<b>EMPLOYEE BENEFIT TOTAL</b>		<b>157,830</b>		<b>119,336</b>		<b>223,332</b>		<b>134,685</b>		<b>135,413</b>	
<b>PROBE - GIFTED/TALENTED PUR SVC</b>	<b>GEN.</b>	<b>353</b>		<b>54</b>		<b>250</b>		<b>250</b>		<b>250</b>	
PROBE - GIFTED/TALENTED MATERIAL	GEN.	6,454		5,588		5,000		5,000		5,000	
PROBE - SCHOLAR BOWL SUPPLIES	GEN.	2,089		0		2,000		2,000		2,000	
<b>MATERIAL/SUPPLIES TOTAL</b>		<b>8,543</b>		<b>5,588</b>		<b>7,000</b>		<b>7,000</b>		<b>7,000</b>	
<b>1210 GIFTED PROGRAM TOTAL</b>		<b>742,802</b>		<b>543,705</b>		<b>1,037,101</b>		<b>675,861</b>		<b>588,816</b>	

1250-COMPENSATORY EDUCATION		ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
FUND		FY 2018-2019		FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022	
		FTE		FTE							
TITLE I - ECIA SUPPLEMENTAL SPECIALISTS	SPEC.		217,232		214,600		250,000		200,000	8	464,848
ESSER III - SUPPLEMENTAL READING SPECIALIST	SPEC.		0		0		0		0	6	240,000
TITLE I - HOMELESS SALARY	SPEC.		13,906		0		15,000		16,050		19,000
<b>CERTIFIED SALARY TOTAL</b>			<b>231,138</b>		<b>214,600</b>		<b>265,000</b>		<b>216,050</b>		<b>723,848</b>
TITLE I - ECIA NON CERTIFIED SALARY	GEN.		4,258		0		0		0		0
<b>NON CERTIFIED SALARY TOTAL</b>			<b>4,258</b>		<b>0</b>		<b>0</b>		<b>0</b>		<b>0</b>
TITLE I - ECIA CERTIFIED RETIREMENT	SPEC.		35,444		41,311		38,000		38,000		78,913
ESSER III - SUPPLEMENTAL TEACHER CERTIFIED RETIREMENT	SPEC.		0		0		0		0		43,065
TITLE I - ECIA NON CERTIFIED RETIREMENT	GEN.		411		0		0		0		0
TITLE I - HOMELESS PSRS	SPEC.		2,016		0		3,000		3,000		3,000
TITLE I - ECIA CERTIFIED FICA	SPEC.		3,107		3,578		4,000		4,000		6,740
ESSER III - SUPPLEMENTAL TEACHER FICA	SPEC.		0		0		0		0		3,480
TITLE I - ECIA NON CERTIFIED FICA	GEN.		326		0		0		0		0
TITLE I - ECIA CERTIFIED INSURANCE	SPEC.		28,315		30,427		40,000		40,000		79,403
ESSER III - SUPPLEMENTAL TEACHER INSURANCE	SPEC.		0		0		0		0		57,000
<b>EMPLOYEE BENEFITS TOTAL</b>			<b>69,620</b>		<b>75,315</b>		<b>85,000</b>		<b>85,000</b>		<b>271,601</b>
TITLE I - ECIA PURCHASED SVC	GEN.		261,229		228,429		225,000		200,000		200,000
CARES ACT - LEARNING MGMT SYSTEM	GEN.		0		0		150,000		0		0
<b>PURCHASED SERVICE TOTAL</b>			<b>261,229</b>		<b>228,429</b>		<b>375,000</b>		<b>200,000</b>		<b>200,000</b>
TITLE I - ECIA MATERIAL	GEN.		209,632		484,396		250,000		575,000		500,000
TITLE I - HOMELESS SUPPLY	GEN.		3,090		0		0		0		3,800
<b>MATERIAL SUPPLY TOTAL</b>			<b>212,722</b>		<b>484,396</b>		<b>250,000</b>		<b>575,000</b>		<b>503,800</b>
TITLE I - ECIA EQUIPMENT	CAP.		14,763		137,350		100,000		400,000		0
CARES ACT - ESSER EQUIPMENT	CAP.		0		0		0		42,000		0
			<b>14,763</b>		<b>137,350</b>		<b>100,000</b>		<b>442,000</b>		<b>0</b>
<b>1250-COMPENSATORY EDUCATION TOTAL</b>			<b>793,729</b>		<b>1,140,090</b>		<b>1,075,000</b>		<b>1,518,050</b>		<b>1,699,249</b>

1280 - EARLY EDUCATION SPECIAL ED	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FTE	FY 2018-2019	FTE	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2020-2021	FY 2020-2021	FY 2021-2022	FY 2021-2022
EARLY CHILDHOOD SPECIAL ED CERT SALARY	SPEC.		1,527,979		830,426		1,749,134	19	946,934	19	1,425,876
EARLY CHILDHOOD SPECIAL ED NON CERTSALARY	GEN.		856,082		731,119		919,792	10	925,000	23	1,168,096
EARLY CHILDHOOD SPECIAL ED CERT RETIRE	SPEC.		261,924		137,407		284,727		163,478		233,269
EARLY CHILDHOOD SPECIAL ED NON CERT PSRS	GEN.		904		0		1,000		1,000		0
EARLY CHILDHOOD SPECIAL ED PEERS RETIR	SPEC.		15		0		0		0		0
EARLY CHILDHOOD SPECIAL ED NON CERT RET	GEN.		63,159		54,960		65,000		71,275		87,952
EARLY CHILDHOOD SPECIAL ED FICA	GEN.		62,973		53,229		63,000		70,763		89,359
EARLY CHILDHOOD SPECIAL ED CERT FICA	SPEC.		22,910		12,126		22,500		13,731		20,675
EARLY CHILDHOOD SPECIAL ED CERT INSUR	SPEC.		190,151		98,656		214,500		180,500		182,875
EARLY CHILDHOOD SPECIAL ED INSURANCE	GEN.		84,287		77,758		93,500		114,000		114,000
EMPLOYEE BENEFITS TOTAL			686,323		434,136		744,227		614,746		728,130
EARLY CHILDHOOD SPECIAL ED PUR. SVC	GEN.		100,868		139,687		140,000		20,000		126,000
EARLY CHILDHOOD SPECIAL ED MATERIAL	GEN.		16,682		13,968		15,000		15,000		15,000
EARLY CHILDHOOD SPECIAL ED EQUIPMENT	CAP.		0		0		0		0		0
1280_EARLY EDUCATION SPECIAL EDUCATION			3,287,934		2,149,335		3,568,153		2,521,680		3,463,102

1300-VOCATIONAL EDUCATION	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022	
VOCATIONAL EDUC. - DISTRICT	SPEC.	33	1,930,132	28	882,009	26	1,716,061	25	1,683,179	25	1,703,380
VOCATIONAL EDUC. - Coordinator	SPEC.		0		97,194	1	99,787	1	99,787	1	101,783
COLLEGE AND CAREER COUNSELORS	SPEC.		0		0		0		0	3	180,000
CTE GRANT - CERTIFIED SALARY	SPEC.		0		43,371		0	1	45,492	1	47,662
A+ SCHOOLS SALARY	SPEC.		175		0		5,000		5,000		0
CARL PERKINS - CAREER EDUCATION SALARY	SPEC.		3,656		0		0		0		0
CERTIFIED SALARY TOTAL			1,934,162		1,022,574	27	1,820,848	27	1,833,458	30	2,032,825
NON CERTIFIED SALARY TOTAL	GEN.		0		0		0		0		0
VOCATIONAL EDUC. - CERT. RETIRE.	SPEC.		315,953		160,811		299,548		303,044		297,564
COLLEGE AND CAREER COUNSELOR RETIRE	SPEC.		0		0		0		0		30,233
A+ SCHOOLS RETIREMENT	SPEC.		25		0		0		0		0
CTE GRANT - PSRS	SPEC.		0		6,990		0		7,916		8,288
VOCATIONAL EDUC. - FICA	SPEC.		26,909		14,133		26,330		26,585		26,175
COLLEGE AND CAREER COUNSELOR FICA	SPEC.		0		0		0		0		2,610
A+ SCHOOLS FICA	SPEC.		3		0		0		0		0
CTE GRANT - FICA	SPEC.		0		0		0		660		691
CARL PERKINS - CAREER EDUCATION FICA	SPEC.		0		0		32		0		0
VOCATIONAL EDUC. - HEALTH LIFE	SPEC.		257,880		139,518		250,000		256,500		247,000
COLLEGE AND CAREER COUNSELOR INSURANCE	SPEC.		0		0		0		0		28,500
CTE GRANT - INSURANCE	SPEC.		0		0		0		9,100		9,500
EMPLOYEE BENEFITS TOTAL			600,771		321,452		575,910		603,805		650,561
VOCATIONAL TRAVEL	GEN.		0		0		500		0		20,500
CARL PERKINS - CAREER EDUCATION PURC SVC	GEN.		22,286		45,362		25,000		50,000		25,000
PURCHASED SERVICE TOTAL			22,286		45,362		25,500		50,000		45,500
VOCATIONAL EDUC. - INSTR. MATL.	GEN.		15,656		13,830		25,000		15,000		25,428
VOCATIONAL EDUC. - CURRICULUM ADOPTION	GEN.		0		0		75,000		0		110,000
A+ SCHOOLS SUPPLIES	GEN.		247		0		0		0		0
CARL PERKINS - CAREER EDUCATION MATERIAL	GEN.		98,173		138,834		100,000		100,000		100,000
MATERIAL/SUPPLIES TOTAL			114,076		152,664		200,000		115,000		235,428
CARL PERKINS - CAREER EDUCATION EQUIP	CAP.		9,774		5,054		20,000		76,500		20,000
BOND/CAPITAL TOTAL			9,774		5,054		20,000		76,500		20,000
<b>1300_VOCATIONAL EDUCATION TOTAL</b>			<b>2,681,069</b>		<b>1,547,106</b>		<b>2,642,258</b>		<b>2,678,783</b>		<b>2,984,314</b>

1400 - STUDENT ACTIVITY	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022	
STUDENT ACTIVITIES SALARY	GEN.	2,600		8,517		6,000		0		6,000	
STUDENT ACTIVITIES SALARY	GEN.	17,914		16,067		20,000		0		20,000	
STUDENT ACTIVITIES BENEFITS	GEN.	3,680		3,728		3,500		0		3,500	
STUDENT ACTIVITIES PURCHASED SVC.	GEN.	22,656		4,818		100,000		15,000		100,000	
STUDENT ACTIVITIES MATERIALS	GEN.	1,049,219		996,025		825,000		400,000		825,000	
<b>1400 STUDENT ACTIVITIES TOTAL</b>		<b>1,096,068</b>		<b>1,029,154</b>		<b>954,500</b>		<b>415,000</b>		<b>954,500</b>	
<b>1400 STUDENT ACTIVITIES TOTAL</b>		<b>1,096,068</b>		<b>1,029,154</b>		<b>954,500</b>		<b>415,000</b>		<b>954,500</b>	

1910 - TUITION TO OTHER DISTRICTS	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022	
TUITION TO OTHER DISTRICTS	SPEC.	1,116,866		857,539		1,000,000		750,000		1,000,000	
TUITION TO OTHER DISTRICTS	GEN.	11,400		5,700		11,500		5,700		6,000	
<b>1910 - TUITION TO OTHER DISTRICTS TOTAL</b>		<b>1,128,266</b>		<b>863,239</b>		<b>1,011,500</b>		<b>755,700</b>		<b>1,006,000</b>	
<b>TOTAL INSTRUCTIONAL EXPENDITURES</b>		<b>66,662,066</b>		<b>67,144,976</b>		<b>71,007,704</b>		<b>67,942,639</b>		<b>73,506,825</b>	

2110-STUDENT SERVICES	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FTE	FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022
HOMELESS CERTIFIED SALARY - GRANT	SPEC.		0		13,750		0		0		0
ATTENDANCE SECRETARY SALARIES	GEN.		43,731		87,212	6	213,640	7	200,000	7	241,716
HOMELESS SALARY - GRANT	GEN.		103,865		19,036		52,012		43,000	1	46,825
HOMELESS Salary - TITLE I SET ASIDE	GEN.		85,626		68,045	1	70,476	1	68,500	1	73,358
DISTRICT FUNDED SOCIAL WORKER SALARY/504	GEN.		187,273		299,532	6	339,791	6	333,185	6	349,859
TITLE FUNDED SOCIAL WORKERS	GEN.		0		0		0		0	7	353,028
CARES ACT - SUMMER SOCIAL WORKER	GEN.		0		0		5,000		2,800		0
ADMISSIONS STAFF SALARY	GEN.		137,406		126,563	4	161,873	4	115,000	4	160,412
NON CERTIFIED SALARY TOTAL			537,900		600,388		842,792		762,485		1,225,198
SOCIAL WORKER CERT RETIRE	GEN.		9,757		10,612		10,242		10,242		0
HOMELESS CERT RETIRE	GEN.		0		1,994		18,086		2,000		0
ATTENDANCE SECRETARY RETIREMENT	GEN.		3,551		7,296		4,254		4,254		21,144
HOMELESS PEERS RETIRE- GRANT	GEN.		849		-74		800		2,950		3,864
HOMELESS Peers- TITLE I SET ASIDE	GEN.		5,053		6,855		5,521		4,699		5,684
DISTRICT FUNDED SOCIAL WORKER RETIREMENT	GEN.		9,896		18,569		27,426		26,767		27,911
TITLE FUNDED SOCIAL WORKER RETIREMENT	GEN.		0		0		0		0		61,215
CARES ACT - SUMMER SOCIAL WORKER BEN	GEN.		0		0		0		192		0
ADMISSIONS STAFF PEERS RETIREMENT	GEN.		10,131		9,584		13,848		10,496		12,925
HOMELESS SALARY -PEERS	GEN.		7,378		0		0		0		0
ATTENDANCE SECRETARY SOCIAL SECURITY	GEN.		3,347		6,269		16,343		15,300		18,491
HOMELESS FICA - GRANT	GEN.		7,946		-133		3,979		3,290		3,582
HOMELESS Fica- TITLE I SET ASIDE	GEN.		5,024		6,782		5,439		5,240		5,612
HOMELESS FICA	SPEC.		0		199		0		0		0
DISTRICT FUNDED SOCIAL WORKER SOCIAL SECURITY	GEN.		10,611		18,869		25,994		25,489		26,764
TITLE FUNDED SOCIAL WORKER SOCIAL SECURITY	GEN.		0		0		0		0		5,119
ADMISSIONS STAFF SOCIAL SECURITY	GEN.		10,375		9,027		12,383		8,798		12,272
ATTENDANCE SECRETARY INSURANCE	GEN.		8,247		19,575		50,000		66,500		66,500
HOMELESS INSURANCE - GRANT	GEN.		16,513		321		10,000		0		9,500
HOMELESS Insurance- TITLE I SET ASIDE	GEN.		8,359		11,735		10,000		9,500		9,500
DISTRICT FUNDED SOCIAL WORKER SOCIAL INSURANCE	GEN.		25,196		45,761		60,000		57,000		57,000
TITLE FUNDED SOCIAL WORKER INSURANCE	GEN.		0		0		0		0		69,155
ADMISSIONS STAFF INSURANCE	GEN.		23,508		27,932		40,000		38,000		38,000
ATTENDANCE SECRETARY WORKMAN'S COMP	GEN.		0		528		5,000		0		0
SOCIAL WORKER SOCIAL WORKERS COMP	GEN.		0		0		1,500		0		0
EMPLOYEE BENEFIT TOTAL			165,739		201,702		320,815		290,715		454,237
HOMELESS PURCHASED SERVICE - GRANT	GEN.		0		674		62,838		0		68,728
SOCIAL WORKER SOCIAL PROFESSIONAL DEV	GEN.		789		0		3,000		0		3,000
CARE SUPPORT - TRAUMA INFORMED SUPPORT	GEN.		0		0		27,000		0		0
ADMISSIONS PURCHASED SERVICE	GEN.		0		0		1,500		0		1,500
PURCHASED SERVICES TOTAL			789		674		94,338		0		73,228
HOMELESS MATERIAL/SUPPLY - GRANT	GEN.		1,979		2,402		17,500		3,200		17,500
ADMISSIONS MATERIAL/SUPPLIES	GEN.		25,701		19,260		5,000		5,000		10,000
ATTENDANCE SUPPLIES	GEN.		0		12,486		0		0		0
MATERIAL/SUPPLY TOTAL			27,680		34,148		22,500		8,200		27,500
<b>2110_STUDENT SERVICES TOTAL</b>			<b>732,107</b>		<b>850,662</b>		<b>1,280,445</b>		<b>1,061,400</b>		<b>1,780,163</b>

2120-GUIDANCE SERVICES	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022	
GUIDANCE COUNSELOR SALARY	SPEC.	34	2,690,096	35	2,116,828	36	3,028,103	36	2,516,728	35	2,455,572
RESEARCH AND EVALUATION DATA STRAT	SPEC.		450,114	4	511,184	4	459,835	4	459,835	2	288,166
STUDENT SUPPORT CENTER SALARY	SPEC.		0		424,930		0		0		0
<b>CERTIFIED SALARY TOTAL</b>			<b>3,130,210</b>		<b>3,054,942</b>		<b>3,487,938</b>		<b>2,976,563</b>		<b>2,723,738</b>
PBIS SALARY - TITLE I	GEN.		121,766		59,263		0		0		0
GUIDANCE/REGISTRAR NON CERT SALARIES	GEN.		364,876	7	136,572	8	313,638	7	245,787	8	281,172
TESTING & EVALUATION SALARY	GEN.		305,719	5	318,074	5	331,800	5	331,798	5	345,147
<b>NON CERTIFIED SALARY TOTAL</b>			<b>792,361</b>		<b>513,909</b>		<b>645,438</b>		<b>577,585</b>		<b>626,319</b>
GUIDANCE COUNSELOR PSRS	SPEC.		430,475		415,834		491,275		414,516		404,270
RESEARCH AND EVALUATION PSRS	SPEC.		69,924		79,890		73,926		72,186		41,639
GUIDANCE SECRETARY PEERS	GEN.		28,883		11,339		27,004		21,423		24,502
TESTING & EVALUATION PEERS	GEN.		23,746		24,839		25,505		26,020		26,936
TITLE I FUNDED - PBIS PEERS	GEN.		10,535		6,476		0		0		0
GUIDANCE SECRETARY SOCIAL SECURITY	GEN.		26,483		9,954		23,993		18,803		21,510
TESTING & EVALUATION SOCIAL SECURITY	GEN.		22,846		23,664		25,383		25,383		26,404
RESEARCH AND EVALUATION FICA	SPEC.		4,110		6,101		6,668		6,668		3,888
GUIDANCE COUNSELOR FICA	SPEC.		40,765		38,108		43,907		36,493		35,606
TITLE I FUNDED - PBIS FICA	GEN.		9,268		3,560		0		0		0
GUIDANCE COUNSELOR INSURANCE	SPEC.		310,612		343,146		360,000		342,000		332,500
GUIDANCE SECRETARY INSURANCE	GEN.		70,986		29,400		80,000		66,500		76,000
TESTING & EVALUATION INSURANCE	GEN.		41,768		45,503		40,000		47,500		47,500
RESEARCH AND EVALUATION INSURANCE	SPEC.		33,983		36,043		50,000		38,000		19,000
TITLE I FUNDED - PBIS INSURANCE	GEN.		32,402		12,999		0		0		0
GUIDANCE UNEMPLOYMENT	GEN.		0		128		0		0		0
<b>EMPLOYEE BENEFITS TOTAL</b>			<b>1,156,805</b>		<b>1,086,985</b>		<b>1,247,661</b>		<b>1,115,490</b>		<b>1,059,755</b>
EDUCATION SERVICE - DIV. OF YOUTH	GEN.		51,719		101,153		75,000		30,000		75,000
TESTING & EVALUATION ASSESSMENT SOFTWARE	GEN.		0		0		296,931		296,931		300,000
GUIDANCE PURCH SVC & ACT COSTS	GEN.		5,528		4,270		62,886		62,886		49,750
RESEARCH AND EVALUATION TRAVEL	GEN.		187		0		5,000		5,000		5,000
RESEARCH AND EVALUATION PURCHAED SVC	GEN.		5,745		0		500		500		500
<b>PURCHASED SERVICE TOTAL</b>			<b>63,178</b>		<b>105,422</b>		<b>442,317</b>		<b>397,317</b>		<b>430,250</b>
GUIDANCE MATERIAL AND SUPPLY	GEN.		0		2,139		750		750		500
Guidance Supply & School Allocations	GEN.		9,896		3,537		14,800		5,000		14,300
Testing Materials	GEN.		54,232		36,899		0		0		0
RESEARCH AND EVALUATION MATERIAL	GEN.		6,364		4,703		3,800		1,500		3,800
<b>MATERIAL/SUPPLIES TOTAL</b>			<b>70,492</b>		<b>47,278</b>		<b>19,350</b>		<b>7,250</b>		<b>18,500</b>
<b>2120 GUIDANCE SERVICES TOTAL</b>			<b>5,213,045.76</b>		<b>4,808,535.95</b>		<b>5,842,703.80</b>		<b>5,074,204.78</b>		<b>4,858,661.70</b>

2130 - HEALTH SERVICES	FUND	ACTUAL			ACTUAL			BUDGET		ANTICIPATED		BUDGET	
			FTE	FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022	
<b>NURSE/SUBSTITUTES SALARY</b>	GEN.		949,914		663,018	25	1,048,991	16	823,750	25	1,102,014		
<b>NURSE INSURANCE</b>	GEN.		175,204		134,694		250,000		152,000		247,000		
<b>NURSE RETIREMENT</b>	GEN.		75,842		53,817		88,974		66,936		92,542		
<b>NURSE SOCIAL SECURITY</b>	GEN.		69,878		48,301		80,095		63,017		84,304		
<b>EMPLOYEE BENEFITS TOTAL</b>			320,924		236,812		419,069		281,953		423,846		
<b>NURSES PURCHASED SERVICE</b>	GEN.		173,581		295,927		87,500		75,000		37,500		
<b>MEDICAL SUPPLIES</b>	GEN.		20,388		20,247		15,000		2,500		15,000		
<b>MATERIAL/SUPPLIES TOTAL</b>			20,388		20,247		15,000		2,500		15,000		
<b>2130 HEALTH, PSYCHOLOGY TOTAL</b>			1,464,787		1,216,003		1,568,560		1,183,203		1,578,360		



2210 IMPROVEMENT OF INSTRUCTION	FUND	ACTUAL FY 2018-2019	ACTUAL FY 2019-2020	BUDGET FY 2020-2021	ANTICIPATED FY 2020-2021	BUDGET FY 2021-2022
COORDINATORS K-12	SPEC.	488,235	500,623	508,507	475,000	546,301
IMPROVEMENT OF INSTRUCTION SALARY	SPEC.	132,770	138,782	142,945	142,945	144,988
COORDINATORS K-12 - TITLE IV FUNDED	SPEC.	0	0	0	85,000	85,474
TITLE I INSTRUCTIONAL SUPPORT LEADER	SPEC.	10 1,110,546	23 1,289,308	22 1,581,310	22 1,566,630	22 1,612,988
TITLE II - PROFESSIONAL DEV SALARY	SPEC.	296,410	0	300,000	50,000	50,000
PROFESSIONAL DEVELOPMENT STIPENDS - IB PROGRAMME	SPEC.	0	0	0	0	5,000
SCHOOL IMPROVEMENT - FOCUS SCHOOLS SALARY	SPEC.	35,059	0	0	0	0
NEE SUB SALARY	SPEC.	0	0	15,000	0	0
<b>CERTIFIED SALARY TOTAL</b>		<b>2,063,021</b>	<b>1,928,713</b>	<b>2,547,762</b>	<b>2,319,575</b>	<b>2,444,731</b>
IMPROVEMENT OF INSTRUCTION NON CERT SALARY	GEN.	47,360	57,498	50,061	46,336	48,209
SCHOOL IMPROVEMENT NON CERT SALAR	GEN.	0	0	10,000	0	0
<b>NON CERTIFIED SALARY TOTAL</b>		<b>47,360</b>	<b>57,498</b>	<b>60,061</b>	<b>46,336</b>	<b>48,209</b>
COORDINATORS K-12 - CERT. RETIRE	SPEC.	76,616	78,146	80,984	73,571	86,101
IMPROVEMENT OF INSTRUCTION RETIREMENT	SPEC.	20,456	21,435	22,177	22,105	22,401
COORDINATORS K-12 PSRS- TITLE IV FUNDED	SPEC.	0	0	0	13,703	13,771
NEE SUB PSRS	SPEC.	0	0	2,175	2,175	2,175
TITLE I ISL PSRS	SPEC.	215,006	173,022	261,190	256,509	264,185
TITLE II - ESEA PSRS	SPEC.	12,941	0	50,000	50,000	50,000
PROFESSIONAL DEVELOPMENT STIPENDS IB PSRS	SPEC.	0	0	6,525	0	725
SCHOOL IMPROVEMENT - FOCUS PSRS	SPEC.	2,106	0	0	0	0
IMPROVEMENT OF INSTRUCTION PEERS	GEN.	3,800	4,544	4,120	3,830	3,959
TITLE II - ESEA PEERS	SPEC.	0	0	0	0	0
IMPROVEMENT OF INSTRUCTION FICA	GEN.	3,663	4,400	3,830	3,545	3,688
PROFESSIONAL DEVELOPMENT STIPENDS IB SS	SPEC.	0	1,318	653	0	73
COORDINATORS K-12 - FICA	SPEC.	7,086	2,472	7,373	6,888	7,921
IMPROVEMENT OF INSTRUCTION FICA	SPEC.	2,025	656	2,073	2,073	2,102
COORDINATORS K-12 FICA- TITLE IV FUNDED	SPEC.	0	0	0	1,233	1,239
NEE SUB FICA	SPEC.	0	0	218	218	218
TITLE I ISL FICA	SPEC.	18,622	27,415	23,754	22,716	23,388
TITLE II - ESEA FICA	SPEC.	1,139	0	0	0	0
COORDINATORS K-12 - HEALTH/LIFE	SPEC.	42,601	45,330	50,000	43,000	47,500
IMPROVEMENT OF INSTRUCTION INSURANCE	SPEC.	8,959	9,699	10,000	9,500	9,500
COORDINATORS K-12 INS- TITLE IV FUNDED	SPEC.	0	0	0	9,500	9,500
IMPROVEMENT OF INSTRUCTION INSURANCE	GEN.	8,265	8,982	10,000	9,500	9,500
TITLE I ISL INSURANCE	SPEC.	163,125	196,654	220,000	202,400	209,000
TITLE II - ESEA INSURANCE	SPEC.	8,307	0	0	0	0
COORDINATORS K-12 WORK. COMP.	GEN.	0	0	1,500	0	0
<b>EMPLOYEE BENEFITS TOTAL</b>		<b>594,717</b>	<b>574,072</b>	<b>756,571</b>	<b>732,464</b>	<b>766,946</b>
IMPROVEMENT OF INSTRUCTION PUR SVC	GEN.	0	72,633	60,000	0	0
TITLE I PROFESSIONAL DEVELOPMENT	GEN.	170,033	45,461	0	35,000	150,000
NEE DATA FEE FOR IPADS	GEN.	0	0	400	0	0
NEE CONFERENCE	GEN.	360	0	360	0	0
COORDINATOR'S PURCHASED SVC	GEN.	11,693	6,624	0	0	0
TUITION REIMBURSEMENT	GEN.	19,752	3,907	100,000	65,000	100,000
TITLE II - ESEA PURCHASED SVC	GEN.	6,479	1,700	0	55,000	625,000
CARL PERKINS PROFESSIONAL DEVELOPMENT	GEN.	43,038	27,571	25,000	21,405	50,000
ELEMENTARY CARES ACT PURCHASED SERVICE	GEN.	0	0	0	23,585	0
COORDINATOR'S TRAVEL	GEN.	4,263	3,824	6,000	0	9,000
IMPROVEMENT OF INSTRUCTION TRAVEL	GEN.	0	0	2,000	0	2,500
IB PURCHASED SERVICE	GEN.	9,500	11,650	0	0	21,750
IB PROFESSIONAL DEVELOPMENT	GEN.	16,261	12,443	22,600	15,000	22,600
HOMELESS PROFESSIONAL DEVELOPMENT	GEN.	5,486	2,906	0	0	0
<b>PROFESSIONAL SERVICES TOTAL</b>		<b>286,065</b>	<b>188,719</b>	<b>216,360</b>	<b>214,990</b>	<b>980,850</b>

2210 IMPROVEMENT OF INSTRUCTION		FUND	ACTUAL FY 2018-2019	ACTUAL FY 2019-2020	BUDGET FY 2020-2021	ANTICIPATED FY 2020-2021	BUDGET FY 2021-2022
COORDINATOR'S MATERIAL/SUPPLY	GEN.		11,001	2,689	4,500	0	4,500
NEE SOFTWARE	GEN.		0	0	40,000	35,000	0
NEE SUPPLIES	GEN.		396	432	0	0	0
IMPROVEMENT OF INSTRUCTION MATERIAL	GEN.		0	-	2,500	2,000	4,000
TITLE I MATERIALS	GEN.		9,202	22,210	100,000	25,000	40,000
TITLE II - ESEA MATERIAL/SUPPLY	GEN.		2,207	0	0	0	0
CARES ACT TECHNOLOGY ESSER	GEN.		0	0	0	30,000	0
IB SUPPLIES	GEN.		9,202	19,700	0	0	0
TEXTBOOK ADOPTION	GEN.		489,561	622,351	0	0	0
<b>MATERIAL/SUPPLIES TOTAL</b>			<b>521,568</b>	<b>667,382</b>	<b>147,000</b>	<b>92,000</b>	<b>48,500</b>
<b>2210 IMPROVEMENT OF INSTRUCTION TOTAL</b>			<b>3,513,531</b>	<b>3,416,385</b>	<b>3,727,754</b>	<b>3,405,365</b>	<b>4,289,236</b>
<b>PROFESSIONAL DEVELOPMENT (1% STATE)</b>	SPEC.		<b>435,485</b>	<b>87,479</b>	<b>75,000</b>	<b>60,000</b>	<b>150,000</b>
		FTE		FTE			
PROFESSIONAL DEVELOPMENT - PSRS	SPEC.		20,976	12,585	10,875	8,700	21,750
PROFESSIONAL DEVELOPMENT - PEERS	SPEC.		13	10	0	0	0
PROFESSIONAL DEVELOPMENT - FICA	SPEC.		2,584	1,438	5,738	870	11,475
PROFESSIONAL DEVELOPMENT - BENEFITS	SPEC.		175	116	0	0	0
<b>EMPLOYEE BENEFITS TOTAL</b>			<b>23,747</b>	<b>14,150</b>	<b>16,613</b>	<b>9,570</b>	<b>33,225</b>
<b>PROFESSIONAL DEVELOPMENT PURCH SVC</b>	GEN.		<b>303,186</b>	<b>224,456</b>	<b>100,000</b>	<b>40,000</b>	<b>100,000</b>
<b>PROFESSIONAL DEVELOPMENT SUPPLIES</b>	GEN.		<b>35,390</b>	<b>79,672</b>	<b>38,034</b>	<b>35,000</b>	<b>43,665</b>
<b>2214 PROFESSIONAL DEVELOPMENT 1% STATE TOTAL</b>			<b>797,808</b>	<b>405,759</b>	<b>229,647</b>	<b>144,570</b>	<b>326,890</b>

2220- LIBRARY SERVICES	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022	
LIBRARIANS SALARIES	SPEC.	22	967,546	22	1,444,459	22	1,549,680	21	1,459,131	21	1,527,968
TECHNOLOGY INSTRUCTIONAL COACHES SAL	SPEC.		0		0	2	148,253	2	140,000	2	145,009
<b>CERTIFIED SALARY TOTAL</b>			<b>967,546</b>		<b>1,444,459</b>		<b>1,697,933</b>		<b>1,599,131</b>		<b>1,672,977</b>
<b>A/V TECHNICIAN ASSISTANTS SALARY</b>	<b>GEN.</b>		<b>1,485,076</b>	<b>28</b>	<b>1,521,513</b>	<b>28</b>	<b>1,106,523</b>	<b>20</b>	<b>1,013,184</b>	<b>13</b>	<b>739,684</b>
LIBRARIANS PSRS	SPEC.		158,418		236,206		256,604		241,879		250,483
A/V TECHNICIAN ASSISTANTS PSRS	GEN.		11,025		11,497		0		0		0
TECHNOLOGY INSTRUCTIONAL COACHES PSRS	SPEC.		0		0		24,397		23,055		23,781
A/V TECHNICIAN ASSISTANTS PEERS	GEN.		109,295		110,535		95,115		87,752		59,214
A/V TECHNICIAN ASSISTANTS SOCIAL SECURITY	GEN.		109,088		111,040		84,649		77,509		56,586
TECHNOLOGY INSTRUCTIONAL COACHES FICA	SPEC.		0		0		2,150		2,030		2,103
LIBRARIANS FICA	SPEC.		13,677		39,044		22,470		21,157		22,156
LIBRARIANS INSURANCE	SPEC.		129,382		163,683		220,000		209,000		199,500
A/V TECHNICIAN ASSISTANTS INSURANCE	GEN.		231,402		245,578		280,000		266,000		123,500
TECHNOLOGY INSTRUCTIONAL COACHES INS	SPEC.		0		0		20,000		19,000		19,000
LIBRARY WORKERS COMPENSATION	GEN.		0		0		0		0		0
<b>EMPLOYEE BENEFIT TOTAL</b>			<b>762,286</b>		<b>939,582</b>		<b>1,005,385</b>		<b>947,382</b>		<b>756,323</b>
CARES ACT-INTERNET CONNECTIVITY	GEN.		0		0		303,000		122,751		0
GEERS-INTERNET CONNECTIVITY	GEN.		0		0		409,500		523,627		0
CARES CRF STUDENT ACCESS	GEN.		0		0		0		92,000		0
LIBRARY TRAVEL	GEN.		0		0		2,750		0		2,750
<b>PURCHASED SERVICE TOTAL</b>			<b>0</b>		<b>0</b>		<b>715,250</b>		<b>738,376</b>		<b>2,750</b>
LIBRARY RESOURCES - PRINT/PUB	GEN.		112,463		116,300		116,404		90,000		111,918
LIBRARY RESOURCES - SOFTWARE/SUBSCRIPTION FEES	GEN.		14,382		25,375		32,925		32,925		32,925
DISTRICT AV RESOURCES	GEN.		0		35,438		0		60,000		60,000
CARES ACT CHROMEBOOKS	GEN.		0		0		1,065,890		695,692		0
CARES ACT-CRF EARBUDS	GEN.		0		0		23,000		0		0
CARES ACT CHROMEBOOK CASES	GEN.		0		0		175,000		0		0
CARES ACT- HOTSPOT HARDWARE	GEN.		0		0		32,500		0		0
<b>MATERIAL/SUPPLY TOTAL</b>			<b>126,845</b>		<b>177,113</b>		<b>1,445,719</b>		<b>878,617</b>		<b>204,843</b>
<b>2220 LIBRARY SERVICES TOTAL</b>			<b>3,342,353</b>		<b>4,082,667</b>		<b>5,970,810</b>		<b>5,176,892</b>		<b>3,376,577</b>

2310 - BOARD OF EDUCATION	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FTE	FY 2018-2019	FTE	FY 2019-2020	FY 2020-2021		FY 2020-2021		FY 2021-2022	
SCHOOL AUDIT	GEN.		29,750		37,600		40,000		50,250		30,000
LEGAL SERVICES	GEN.		56,817		122,906		100,000		200,000		171,736
SCHOOL ELECTION	GEN.		34,488		49,149		50,000		0		50,000
CONSULTANT SERVICES	GEN.		682		0		5,000		5,000		100,000
OTHER PURCHASED SERVICE	GEN.		1,873		31,590		28,860		28,860		31,750
BOARD TRAVEL/TRAINING	GEN.		2,542		37,094		17,500		0		17,500
<b>PURCHASED SERVICE TOTAL</b>			<b>128,152</b>		<b>278,340</b>		<b>241,360</b>		<b>284,110</b>		<b>400,586</b>
BOARD OTHER EXPENSE	GEN.		315		6,014		2,250		10,000		4,360
BOARD SOFTWARE (Eboard Solutions)	GEN.		19,984		17,680		20,000		20,000		20,000
BOARD INTERNET SERVICES	GEN.		0		0		5,000		5,000		0
MATERIAL/SUPPLIES			20,299		23,694		27,250		35,000		24,360
<b>2310 - BOARD OF EDUCATION SERVICES TOTAL</b>			<b>148,451</b>		<b>302,034</b>		<b>268,610</b>		<b>319,110</b>		<b>425,346</b>

2320-EXECUTIVE ADMINISTRATION	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021		FY 2020-2021		FY 2021-2022	
SUPT/DEPUTY SUPT	SPEC.	541,070	3	593,607	3	578,350		567,490	3	577,778	
ASST/ SUPERINTENDENTS FOR INSTRUCTION	SPEC.	595,116	3	717,434	3	471,645	3	471,645	3	481,079	
RETIREMENT PROGRAM - ADMINISTRATION	SPEC.	0		0		30,000		0		0	
HUMAN RESOURCES CERTIFIED SALARY	SPEC.	149,417		155,528	1	159,150	1	159,150	1	162,334	
FEDERAL PROGRAM CERT. SALARY	SPEC.	91,065		104,000	1	149,681	1	149,681	1	152,675	
ADM. SICK DAY BUYBACK	SPEC.	0		25,607		0		0		0	
<b>CERTIFIED STAFF TOTAL</b>		<b>1,376,668</b>	<b>6</b>	<b>1,586,176</b>		<b>1,388,826</b>		<b>1,347,966</b>		<b>1,373,866</b>	
ADMINISTRATIVE STAFF SALARY	GEN.	190,063	5	157,802	5	233,213	5	185,000	5	231,699	
HUMAN RESOURCES NON CERTIFIED SALARY	GEN.	447,173	6	468,845	7	477,008	7	477,008	6	377,903	
FEDERAL PROGRAMS DISTRICT NON CERT SAL	GEN.	35,913	1	37,144	1	48,402	1	48,402	1	50,357	
<b>NON CERTIFIED STAFF TOTAL</b>		<b>673,148</b>		<b>663,791</b>		<b>758,623</b>		<b>710,410</b>		<b>659,659</b>	
EXECUTIVE ADMINISTRATION PSRS	SPEC.	170,815		194,509		164,574		158,940		161,799	
FEDERAL PROGRAMS DISTRICT PSRS	SPEC.	14,136		16,094		23,154		23,081		23,515	
ADMINISTRATIVE STAFF PEERS	GEN.	13,338		12,744		19,428		15,950		19,153	
HUMAN RESOURCES PEERS	GEN.	28,737		33,467		37,525		37,285		27,773	
FEDERAL PROGRAMS DISTRICT PEERS	GEN.	2,904		3,028		4,006		3,972		4,106	
HUMAN RESOURCES PEERS	SPEC.	10,801		11,269		11,604		11,569		11,786	
ADMINISTRATIVE STAFF SOCIAL SECURITY	GEN.	8,309		11,828		17,841		14,153		17,725	
HUMAN RESOURCES NON CERTIFIED FICA	GEN.	32,026		34,550		36,491		36,491		28,887	
FEDERAL PROGRAMS DISTRICT MEDICARE	SPEC.	1,320		1,508		2,170		2,170		2,214	
FEDERAL PROGRAMS DISTRICT FICA	GEN.	2,471		2,542		3,703		3,703		3,852	
EXECUTIVE ADMINISTRATION FICA	SPEC.	16,142		18,375		15,225		15,087		15,353	
HUMAN RESOURCES CERTIFIED FICA	SPEC.	10,548		10,684		12,175		2,308		12,419	
ADMINISTRATIVE STAFF INSURANCE	GEN.	36,914		28,739		80,000		47,500		47,500	
HUMAN RESOURCES NON CERTIFIED INSURANCE	GEN.	50,254		62,086		70,000		66,500		52,250	
FEDERAL PROGRAMS DISTRICT INSURANCE	GEN.	7,652		7,177		10,000		9,500		9,500	
LIABILITY RECONCILIATION	GEN.	0		426,949		0		0		0	
LIABILITY RECONCILIATION	SPEC.	(148,927)		(408,080)		0		0		0	
EXECUTIVE ADMINISTRATION INSURANCE	SPEC.	72,678		87,300		85,000		57,000		57,000	
HUMAN RESOURCES CERTIFIED INSURANCE	SPEC.	8,766		9,478		10,000		9,500		9,500	
FEDERAL PROGRAMS DISTRICT INSURANCE	SPEC.	6,874		7,437		10,000		9,500		9,500	
EXEC. ADM. WORKERS COMPENSATION	GEN.	0		12,749		0		18275		15,660	
EXEC. ADM. UNEMPLOYMENT COMPENSATION	GEN.	0		0		3,000		3,000		3,000	
<b>EMPLOYEE BENEFITS TOTAL</b>		<b>347,757</b>		<b>586,433</b>		<b>585,896</b>		<b>542,464</b>		<b>532,494</b>	
ADM. CONTRACTED SERVICES	GEN.	0		32,533		0		0		0	
HUMAN RESOURCES PURCHASED SERVICES	GEN.	33,580		182,324		60,809		71,000		60,809	
OTHER EXPENSE - ADMINISTRATION PUR SVC	GEN.	56,065		73,342		32,240		20,000		67,727	
MEDICAIDE ADMINISTRATION SERVICES	GEN.	8,000		8,000		8,000		6,000		8,000	
BANK CHARGES	GEN.	31,254		30,241		35,000		31,000		30,000	
FEDERAL PROGRAMS DISTRICT PUR SVC	GEN.	2,786		0		2,750		0		250	
LOCAL TRAVEL - ADMINISTRATION	GEN.	188		0		10,300		0		11,200	
TRAVEL/REGISTRATIONS	GEN.	52,225		30,279		15,000		2,500		15,000	
HUMAN RESOURCES TRAVEL	GEN.	4,767		0		5,500		0		5,500	
FEDERAL PROGRAMS DISTRICT TRAVEL	GEN.	3,139		0		2,500		0		2,500	
FIDELITY BOND/LIABILITY INSURANCE	GEN.	538,029		532,413		530,000		530,000		530,000	
POSTAGE - ADMINISTRATION	GEN.	33,647		3,701		32,766		5,000		32,766	
PUBLICITY/NEWSLETTER	GEN.	0		0		16,500		0		0	
<b>PURCHASED SERVICE TOTAL</b>		<b>763,678</b>		<b>892,832</b>		<b>751,365</b>		<b>667,500</b>		<b>763,752</b>	
HUMAN RESOURCES MATERIAL/SUPPLIES	GEN.	0		0		1,000		1,000		1,500	
HUMAN RESOURCE SOFTWARE	GEN.	81,867		0		65,560		65,560		65,560	
SUPPLIES - ADMINISTRATION	GEN.	39,109		6,570		8,500		5,000		6,500	
OTHER EXPENSE - ADMINISTRATION	GEN.	52,144		80,464		32,766		0		0	
COMMUNICATIONS SOFTWARE	GEN.	5,760		0		0		0		0	
FEDERAL PROGRAM MATERIAL/SUPPLIES	GEN.	2110.85		1,367		2,000		1,200		2,000	
<b>MATERIAL/SUPPLIES TOTAL</b>		<b>180,991</b>		<b>88,502</b>		<b>109,826</b>		<b>72,760</b>		<b>77,560</b>	
<b>TECHNOLOGY EQUIPMENT</b>	<b>CAP</b>	<b>0</b>		<b>186,777</b>		<b>0</b>		<b>0</b>		<b>0</b>	
<b>2320_EXECUTIVE SERVICES TOTAL</b>		<b>3,342,242</b>		<b>3,984,511</b>		<b>3,594,636</b>		<b>3,341,099</b>		<b>3,407,331</b>	

2400 - BUILDING ADMINISTRATION	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2020-2021	FY 2021-2022				
		FTE		FTE		FTE		FTE		FTE	
PRINCIPAL/ASST. SALARIES	SPEC.	46	5,334,289	45	5,365,115	41	4,780,546	46	5,398,986	45	5,395,670
INSTRUCTIONAL SECRETARIES	GEN.	46	1,475,803	35	1,632,267	35	1,360,291	35	1,370,044	36	1,459,351
PRINCIPAL/ASST. PSRS	SPEC.		829,077		857,672		752,629		846,218		844,360
INSTRUCTIONAL SECRETARIES PSRS	GEN.		6,615		1,441		6,700		1,500		0
INSTRUCTIONAL SECRETARIES RETIREMENT	GEN.		115,581		133,764		117,326		116,795		123,573
INSTRUCTIONAL SECRETARIES SOCIAL SEC	GEN.		106,227		118,419		104,062		104,808		111,640
PRINCIPAL/ASST. FIGA	SPEC.		75,385		83,445		69,318		78,285		78,237
PRINCIPAL/ASST. INSURANCE	SPEC.		408,748		423,783		410,000		437,000		427,500
INSTRUCTIONAL SECRETARIES INSURANCE	GEN.		295,988		369,256		350,000		332,500		342,000
BUILDING LEVEL ADM. WORKERS COMP.	GEN.		1,051,567		67,553		1,000,000		52,577		53,891
UNEMPLOYMENT COMP	GEN.		3,700		0		7,500		0		0
EMPLOYEE BENEFITS TOTAL			2,892,889		2,055,333		2,817,535		1,969,683		1,981,201
BUILDING LEVEL POSTAGE/EXPRESS	GEN.		100		449		0		0		0
BUILDING LEVEL PURCHASED SVC	GEN.		0		16,527		0		0		0
PURCHASED SERVICE TOTAL			100		16,976		0		0		0
BUILDING LEVEL OFFICE SUPPLIES	GEN.		120,498		74,737		55,000		40,000		52,066
COMMENCEMENT	GEN.		18,860		13,310		10,605		0		10,269
STUDENT ID CARDS	GEN.		5,388		8,310		15,500		2,500		14,506
MATERIAL/SUPPLIES TOTAL			144,746		96,357		81,105		42,500		76,841
EQUIPMENT/NON INSTR./ADMSCHOOL	CAP.		4,013		0		0		0		0
BUILDING LEVEL ADMINISTRATION			9,851,841		9,166,049		9,039,477		8,781,213		8,913,063

2510-BUSINESS SERVICES	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FTE	FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022
DATA PROCESSING STAFF - CERTIFIED	SPEC.		138,039		144,575		0		0		0
ASST. SUPT/FINANCE STAFF Wages	GEN.	11	808,478	11	810,138	11	822,624	11	810,138	12	906,932
TECHNOLOGY SUPPORT STAFF Wages	GEN.		385,289		365,506	13	868,180	13	868,180	13	906,646
<b>NON CERTIFIED SALARY TOTAL</b>			<b>1,193,767</b>		<b>1,175,644</b>		<b>1,690,804</b>		<b>1,678,318</b>		<b>1,813,578</b>
TECHNOLOGY SUPPORT STAFF PSRS	SPEC.		22,384		23,540		0		0		0
ASST. SUPT/FINANCE PEERS	GEN.		57,109		58,584		63,978		62,744		69,873
TECHNOLOGY SUPPORT STAFF PEERS	GEN.		28,711		28,430		68,475		68,029		70,668
ASST. SUPT/FINANCE Social Security/Fica	GEN.		58,556		58,484		62,931		58,484		69,380
TECHNOLOGY SUPPORT STAFF Social Security	GEN.		27,939		26,548		66,416		26,548		69,358
TECHNOLOGY SUPPORT STAFF FICA	SPEC.		1,949		2,042		0		2,042		0
ASST. SUPT/FINANCE INSURANCE	GEN.		85,195		91,564		110,000		91,564		111,625
TECHNOLOGY SUPPORT STAFF INSURANCE	SPEC.		16,966		18,421		0		104,500		0
TECHNOLOGY SUPPORT STAFF INSURANCE	GEN.		48,476		50,563		130,000		123,500		123,500
BUSINESS/CENTRAL SVC WORKERS COMP	GEN.		0		16,759		0		18,595		19,060
DISTRICT UNEMPLOYMENT COMPENSATION	GEN.		1,500		4,248		15,000		0		15,000
<b>EMPLOYEE BENEFITS TOTAL</b>			<b>348,766</b>		<b>379,184</b>		<b>516,800</b>		<b>556,007</b>		<b>548,465</b>
FINANCE OFFICE PURCHASED SERVICE	GEN.		5,950		595		3,995		0		3,305
TECHNOLOGY SUPPORT PURCHASED SERVICES	GEN.		311,762		294,812		192,700		280,000		219,350
TECHNOLOGY SUPPORT TRAVEL	GEN.		0		3,732		8,050		0		11,050
FINANCE OFFICE TRAVEL	GEN.		8404		2,873		6,000		0		6,000
<b>PURCHASED SERVICE TOTAL</b>			<b>326,116</b>		<b>302,012</b>		<b>210,745</b>		<b>280,000</b>		<b>239,705</b>
FINANCE OFFICE SUPPLIES	GEN.		1,531		9,907		5,000		7,000		5,000
TECHNOLOGY SUPPORT SUPPLIES	GEN.		65,429		52,141		53,500		30,000		110,000
TECHNOLOGY - SCHOOL BASED ESSER	GEN.		0		0		0		764,552		1,586,390
OFFICE SUPPLIES - DISTRICT	GEN.		169,750		173,270		75,000		75,000		75,000
<b>MATERIAL/SUPPLIES TOTAL</b>			<b>266,711</b>		<b>235,318</b>		<b>133,500</b>		<b>876,552</b>		<b>1,776,390</b>
NETWORK EQUIPMENT - DISTRICT FUNDED	BOND		0		0		0		0		500,000
NETWORK EQUIPMENT - ESSER FUNDED	CAP.		0		0		0		0		694,400
TECHNOLOGY PERPETUAL SOFTWARE	BOND		0		0		0		0		225,000
TECHNOLOGY PERPETUAL SOFTWARE	CAP.		11,195		1,695		180,000		210,000		0
DATA PROCESSING/NETWORK/STWR			11,195		1,695		180,000		210,000		1,419,400
<b>2510 BUSINESS SERVICES TOTAL</b>			<b>2,274,614</b>		<b>2,238,428</b>		<b>2,731,849</b>		<b>3,610,877</b>		<b>5,797,538</b>

2540 - OPERATION OF PLANT	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022	
CUSTODIAN SALARIES	GEN.	3,273,360	108	3,128,964	106	3,300,000	108	3,000,000	108	3,300,000	
PLANT MANAGERS	GEN.	336,711	5	346,036	5	431,940	4	380,726	4	376,505	
MAINT. CRAFTSMEN SALARIES	GEN.	1,953,480	41	1,959,380	41	2,023,595	42	1,953,695	39	2,079,874	
NON CERTIFIED SALARY TOTAL		5,563,552	154	5,434,379	154	5,755,535	154	5,314,421	151	5,758,379	
MAINTENANCE RETIREMENT	GEN.	449,525		440,951		465,000		450,319		481,324	
MAINTENANCE FICA	GEN.	413,473		401,458		440,298		406,553		440,516	
MAINTENANCE INSURANCE	GEN.	1,133,307		1,163,519		1,190,000		1,250,000		1,258,000	
MAINTENANCE WORKERS COMPENSATION	GEN.	0		210,923		0		299,966		307,465	
MAINTENANCE UNEMPLOYMENT COMP	GEN.	0		9,074		5,000		5,000		5,000	
EMPLOYEE BENEFIT TOTAL		1,996,306		2,225,925		2,100,298		2,411,838		2,492,305	
PROFESSIONAL SERVICES	GEN.	12		18,342		5,000		5,000		4,500	
CONTRACTED REPAIR/MAINTENANCE	GEN.	235,856		333,464		200,000		200,000		195,000	
COPIER/LEASE	GEN.	155,536		177,750		130,000		130,000		150,000	
WATER/SEWER	GEN.	446,919		588,720		364,021		364,021		375,000	
TRASH	GEN.	84,923		74,358		85,000		85,000		75,000	
TRAVEL/WORKSHOPS	GEN.	2,328		1,064		2,500		0		4,000	
INSURANCE BLDG./EQUIPMENT	GEN.	581,478		582,773		575,000		575,000		590,000	
LIABILITY INS./MAINT. VEHICLES	GEN.	16,410		18,667		19,000		19,000		20,000	
TELEPHONE/TELEGRAPH	GEN.	198,602		253,736		200,000		200,000		288,000	
PURCHASED SERVICE TOTAL		1,722,065		2,049,074		1,586,521		1,578,021		1,701,500	
CUSTODIAL SUPPLIES - MAINTENANCE	GEN.	193,548		184,483		200,000		200,000		225,000	
CARES ACT - COVID SAFETY SUPPLIES	GEN.	0		0		35,547		216,010		0	
VEHICLE MAINTENANCE	GEN.	132,011		394,399		75,000		75,000		100,000	
DISTRICT REPAIR/MAINTENANCE	GEN.	287,868		257,892		250,000		250,000		275,000	
ELECTRICITY	GEN.	2,695,334		2,752,125		2,250,000		2,250,000		2,300,000	
GAS FOR HEATING	GEN.	790,556		436,432		400,000		400,000		350,000	
MATERIAL/SUPPLIES TOTAL		4,099,317		4,025,331		3,210,547		3,391,010		3,250,000	
BUILDING IMPROVEMENTS/EQUIP	BOND	553		0		0		0		0	
BUILDING IMPROVEMENTS/EQUIP	BOND	514		3,377		0		0		0	
INSURANCE REPLACE EQUIPMENT	CAP.	(14,216)		28,089		25,000		25,000		25,000	
BOND/CAPITAL TOTAL		(13,149)		31,466		25,000		25,000		25,000	
<b>2540 OPERATION OF PLANT</b>		<b>13,368,090</b>		<b>13,766,174</b>		<b>12,871,901</b>		<b>12,720,290</b>		<b>13,227,184</b>	



2560 - SECURITY	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022	
NCI TRAINING STIPENDS	SPEC.	0		1050		0		0		0	
SECURITY SALARIES	GEN.	981,584	18	1,436,067	35	1,434,125	35	1,365,377	27	1,234,035	
SECURITY CERT RETIREMENT	SPEC.	0		152		0		0		0	
SECURITY RETIREMENT	GEN.	71,827		113,232		116,354		116,474		98,375	
SECURITY SOCIAL SECURITY	GEN.	72,724		105,972		109,711		104,451		94,404	
SECURITY INSURANCE	GEN.	151,395		269,066		262,000		332,500		250,000	
SECURITY INSURANCE	SPEC.	0		4		0		0		0	
SECURITY WORKMAN'S COMP	GEN.	0		109,887		0		74,743		76,620	
EMPLOYEE BENEFITS TOTAL		295,946		598,313		488,065		628,169		519,399	
SECURITY CONTRACTED SERVICES	GEN.	28,277		22,177		9,340		9,340		8,965	
SECURITY NCI TRAINING	GEN.	0		3,249		0		30,000		36,990	
SECURITY TRAVEL/PROFESSIONAL DEVELP	GEN.	11,059		4,112		65,200		0		19,200	
PURCHASED SERVICES TOTAL		39,336		29,538		74,540		39,340		65,155	
SECURITY SERVICE/SUPPLIES	GEN.	6,676		129,294		20,000		15,000		17,000	
NCI SUPPLIES	GEN.	0		2,851		0		0		3,000	
MATERIAL/SUPPLIES TOTAL		6,676		132,145		20,000		15,000		20,000	
SECURITY EQUIPMENT	CAP.	0		0		0		0		3,000	
2546 SECURITY SERVICES		1,323,542		2,197,113		2,016,730		2,047,886		1,841,589	

2550 - TRANSPORTATION	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FTE	FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022
GARAGE STAFF SALARIES	GEN.		769,146		769,430	11	806,374	11	663,629	12	739,601
BUS DRIVER SALARIES	GEN.		1,261,600		1,786,862	60	1,742,000	60	1,800,000	84	1,936,515
<b>NON CERTIFIED SALARY TOTAL</b>			<b>2,030,746</b>		<b>2,556,292</b>		<b>2,548,374</b>		<b>2,463,629</b>		<b>2,676,116</b>
TRANSPORTATION PSRS RETIREMENT	GEN.		0		2,684		0		0		0
TRANSPORTATION PEERS RETIREMENT	GEN.		141,217		197,337		212,234		215,000		283,847
TRANSPORTATION FICA	GEN.		152,669		192,948		194,951		188,468		204,723
TRANSPORTATION INSURANCE	GEN.		145,590		485,894		490,000		550,000		604,000
TRANSPORTATION WORKERS COMPENSATION	GEN.		0		136,522		0		178,221		182,676
TRANSPORTATION UNEMPLOYMENT COMP	GEN.		0		1,926		0		0		0
<b>EMPLOYEE BENEFITS TOTAL</b>			<b>439,476</b>		<b>1,017,310</b>		<b>897,185</b>		<b>1,131,689</b>		<b>1,275,246</b>
PROFESSIONAL SERVICES	GEN.		0		36,965		1,500		7,000		1,500
TRANSPORTATION DATA USE	GEN.		0		11,815		0		54,000		54,000
ATHLETICS/FIELD TRIPS EXPENSE	GEN.		100,609		0		85,000		0		80,000
TRANSPORTATION TRAVEL EXPENSE	GEN.		0		0		4,000		0		4,000
INSURANCE	GEN.		19,264		22,148		25,000		22,000		25,000
<b>PURCHASED SERVICES TOTAL</b>			<b>119,873</b>		<b>70,929</b>		<b>115,500</b>		<b>83,000</b>		<b>164,500</b>
LUBRICANTS	GEN.		2,637		2,825		2,500		2,500		2,500
TUBES/TIRES	GEN.		29,656		25,279		30,000		0		30,000
REPAIRS-VEHICLE /EQUIPMENT	GEN.		117,946		33,864		150,000		150,000		170,000
SUPPLIES & EXPENSES	GEN.		22,918		24,106		25,000		15,000		25,000
TRANSPORTATION TECHNOLOGY	GEN.		29,258		42,650		12,000		12,000		12,000
BUS PASSES/LICENSE/SAFETY	GEN.		11,534		14,508		15,000		15,000		15,000
GASOLINE	GEN.		(103,612)		59,006		225,000		125,000		250,000
<b>MATERIAL/SUPPLIES TOTAL</b>			<b>110,337</b>		<b>202,238</b>		<b>459,500</b>		<b>319,500</b>		<b>504,500</b>
BUS PURCHASE	CAP		0		595,700		0		0	40	3,400,000
BUS PURCHASE	BOND		380,746		0		0		0		3,400,000
<b>DISTRICT TRANSPORTATION SERVICES</b>			<b>3,081,179</b>		<b>4,442,468</b>		<b>4,020,559</b>		<b>3,997,518</b>		<b>8,020,362</b>
HOMELESS CONTRACTED TRANSPORTATION	GEN.		805,832		1,105,569		800,000		100,000		750,000
HOMELESS DISTRICT TRANSPORTATION EQUIPMENT	CAP		0		0		0		0		85,860
			805,832		1,105,569		800,000		100,000		835,860
<b>ECSE TRANSPORTATION SALARY</b>	GEN.		<b>123,266</b>		<b>66,567</b>		<b>125,000</b>		<b>120,000</b>		<b>120,000</b>
ECSE TRANSPORTATION RETIRE	GEN.		467		445		500		500		500
ECSE TRANSPORTATION FICA	GEN.		9,406		5,092		9,500		9,500		9,500
<b>EMPLOYEE BENEFITS TOTAL</b>			<b>9,893</b>		<b>5,537</b>		<b>10,000</b>		<b>10,000</b>		<b>10,000</b>
ECSE TRANSPORTATION PURCHASED SVC	GEN.		9,137		0		10,000		0		0
ECSE TRANSPORTATION SUPPLY	GEN.		108,932		47,816		115,000		25,000		50,000
ECSE TRANSPORTATION LEASED BUSES	GEN.		102,234		102,234		192,151		102,234		102,234
<b>ECSE OTHER TOTAL</b>			<b>220,302</b>		<b>150,052</b>		<b>317,151</b>		<b>127,234</b>		<b>152,234</b>
<b>ECSE TRANSPORTATION TOTAL</b>			<b>353,461</b>		<b>222,157</b>		<b>452,151</b>		<b>257,234</b>		<b>282,234</b>
<b>2550_TRANSPORTATION SERVICES TOTAL</b>			<b>4,240,471.87</b>		<b>5,770,194</b>		<b>5,272,709.61</b>		<b>4,355,051.62</b>		<b>9,138,455.87</b>

2560 - FOOD SERVICE	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022	
FARM TO SCHOOL GRANT CERT SALARY	GEN.	0		0		0		0		0	
COOK/HELPER SALARIES	GEN.	1,529,322		1,531,043		1,530,000		1,240,000		1,550,000	
CAFETERIA CLERICAL SALARIES	GEN.	205,367		134,425	3	132,335	3	132,610	3	137,966	
NON CERTIFIED SALARY TOTAL		1,734,689		1,665,468		1,662,335		1,372,610		1,687,966	
FOOD SERVICE RETIREMENT	GEN.	115,462		111,752		123,213		123,213		125,000	
FOOD SERVICE FICA	GEN.	130,807		125,478		127,169		105,005		130,000	
FOOD SERVICE INSURANCE	GEN.	91,109		95,348		102,355		102,500		105,000	
FOOD SERVICE WORKERS COMPENSATION	GEN.	0		104,241		105,000		86,637		88,802	
FOOD SERVICE UNEMPLOYMENT COMP	GEN.	520		0		1,200		1,200		0	
EMPLOYEE BENEFITS TOTAL		337,899		436,819		458,937		418,555		448,802	
FOOD SERVICE CONTRACTED SERVICE	GEN.	3,362,907		3,313,887		3,500,000		1,500,000		3,500,000	
CARES ACT - REFRIGERATED TRUCK RENTAL	GEN.	0		0		15,500		15,500		0	
PROFESSIONAL SERVICES	GEN.	125,989		189,415		75,000		25,000		166,500	
PURCHASED SERVICES TOTAL		3,488,896		3,503,301		3,590,500		1,540,500		3,666,500	
OTHER SUPPLIES	GEN.	209,224		274,753		150,000		150,000		150,000	
COVID RELATED SUPPLIES	GEN.	0		0		0		43,624		0	
FRESH FRUITS AND VEGETABLE GRANT	GEN.	319,505		245,967		230,000		0		230,000	
MATERIAL/SUPPLIES TOTAL		528,829		520,721		380,000		193,624		380,000	
CAFE EQUIPMENT	CAP.	174,612		101,610		225,000		225,000		50,000	
<b>2560 FOOD SERVICE OPERATION</b>		<b>6,264,924</b>		<b>6,227,918</b>		<b>6,316,772</b>		<b>3,750,289</b>		<b>6,233,268</b>	

2600- CENTRAL SERVICES	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019		FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022	
OFFICE OF PUBLIC INFORMATION STAFF	GEN.	382,499	5	399,558	5	408,855	5	402,500	3	240,643	
OFFICE OF PUBLIC INFORMATION PSRS	GEN.	20,629		21,609		22,238		20,788		0	
OFFICE OF PUBLIC INFORMATION PEERS	GEN.	19,272		20,226		20,898		17,360		18,463	
OFFICE OF PUBLIC INFORMATION SOC SECURITY	GEN.	15,098		21,303		22,389		30,791		18,409	
OFFICE OF PUBLIC INFORMATION INSURANCE	GEN.	42,545		46,192		50,000		47,500		28,500	
OFFICE OF PUBLIC INFORMATION TRAVEL	GEN.	594		1,951		3,250		0		4,000	
OFFICE OF PUBLIC INFORM PURCHASED SERVICE	GEN.	36,389		11,905		7,400		4,000		8,000	
OFFICE OF PUBLIC INFORM MATERIAL/SUPPLIES	GEN.	5,760		3,498		6,000		1,000		6,000	
OFFICE OF PUBLIC INFORM SOFTWARE	GEN.	0		0		121,360		120,000		112,361	
<b>2633 OFFICE OF PUBLIC INFORMATION TOTAL</b>		<b>522,787</b>		<b>526,241</b>		<b>652,390</b>		<b>643,939</b>		<b>436,376</b>	
HUMAN RESOURCES SOFTWARE	GEN.	117,245		71,270		0		0		0	
TECHNOLOGY SERVICES EQUIPMENT	BOND	2,972		148,304		0		0		0	
EDUCATION PLUS MEMBERSHIP DUES	GEN.	62,420		59,978		65,000		60,000		60,000	
										0	
<b>2600. CENTRAL SERVICES</b>		<b>705,424</b>		<b>586,220</b>		<b>727,390</b>		<b>703,939</b>		<b>496,376</b>	
<b>TOTAL SUPPORT SERVICES</b>		<b>56,583,231.44</b>		<b>59,015,652.51</b>		<b>61,259,894.44</b>		<b>55,675,390.79</b>		<b>65,690,037.79</b>	

3000 - COMMUNITY SERVICE	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET
		FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022
FAMILY AND COMMUNITY ENGAGEMENT SALARY	SPEC.	0	1	0		101,824	1	101,824	1	103,860
HSHC CERTIFIED SALARY	SPEC.	11,525		6,300		2,500		0		2,500
<b>CERTIFIED SALARY TOTAL</b>		<b>11,525</b>		<b>6,300</b>		<b>104,324</b>		<b>101,824</b>		<b>106,360</b>
HSHC NON CERTIFIED SALARY	GEN.	47,822		7,698		0		0		0
DISTRICT WELLNESS STIPEND	GEN.	8,000		11,500		10,000		0		10,000
FAMILY AND COMMUNITY ENGAGEMENT SALARY	GEN.	91,613	2	94,627		102,346	2	102,346		3,700
COMMUNITY EDUCATION SALARY	GEN.	26,865		29,703		0		0		0
CHALLENGER LEARNING CTR SALARY	GEN.	304,377		316,572		318,457		318,457		330,542
CHALLENGER EMERSON STARS SALARY	GEN.	39,998		4,169		40,000		40,000		40,000
<b>NON CERTIFIED SALARY TOTAL</b>		<b>518,675</b>		<b>464,270</b>		<b>470,803</b>		<b>460,803</b>		<b>364,242</b>
3000 - COMMUNITY SERVICE	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET
		FY 2018-2019		FY 2019-2020		FY 2020-2021		FY 2020-2021		FY 2021-2022
CHALLENGER EMERSON STARS PSRS	GEN.	4,073		108		4,600		4,600		0
CHALLENGER EMERSON STARS FICA	GEN.	6,246		3,692		6,500		6,500		3,050
CHALLENGER EMERSON STARS INSURANCE	GEN.	1,542		0		2,500		2,500		0
CHALLENGER LEARNING - PSRS	GEN.	1,404		0		1,500		1,500		0
CHALLENGER LEARNING CTR PEERS	GEN.	22,282		24,280		27,000		27,000		27,847
CHALLENGER LEARNING FICA	GEN.	18,100		19,567		27,422		27,422		25,286
CHALLENGER LEARNING INSURANCE	GEN.	41,409		44,997		45,750		45,750		47,500
COMMUNITY EDUCATION FICA	GEN.	2,664		2,225		0		0		0
COMMUNITY EDUCATION NON CERT RETIRE	GEN.	2,356		2,637		0		0		0
COMMUNITY EDUCATION INSURANCE	GEN.	7,739		8,898		0		0		0
COMMUNITY EDUCATION INSURANCE	GEN.	1,233		0		0		0		0
DISTRICT WELLNESS PSRS	GEN.	924		1,378		0		0		1,450
DISTRICT WELLNESS PEERS	GEN.	111		103		0		0		145
DISTRICT WELLNESS PEERS	GEN.	217		291		0		0		0
DISTRICT WELLNESS INSURANCE	GEN.	10		0		0		0		0
FAMILY & COMMUNITY ENGAGEMENT-PSRS	SPEC.	4		0		17,664		17,664		16,437
FAMILY AND COMMUNITY ENGAGEMENT PEERS	GEN.	7,387		7,691		8,393		8,393		254
FAMILY AND COMMUNITY ENGAGEMENT SOCIAL/FICA	GEN.	6,686		6,890		7,829		7,829		283
FAMILY & COMMUNITY ENGAGEMENT-SOC.SEC	SPEC.	0		0		1,476		1,476		1,506
FAMILY AND COMMUNITY ENGAGEMENT INSURANCE	GEN.	16,514		17,952		20,000		19,000		0
FAMILY & COMMUNITY ENGAGEMENT-INSUR	SPEC.	0		0		10,000		9,500		9,500
GUITAR SOCIETY FICA	SPEC.	0		0		0		0		36
GUITAR SOCIETY PSRS	SPEC.	0		0		0		0		363
HSHC PSRS	SPEC.	1,443		914		1,500		0		0
HSHC PEERS	GEN.	3,832		326		0		0		0
HSHC FICA	GEN.	3,660		589		150		0		0
HSHC FICA	SPEC.	162		91		0		0		0
HSHC INSURANCE	GEN.	8,273		747		0		0		0
PARENT INVOLVEMENT - TITLE I FICA	GEN.	9		0		0		0		0
<b>EMPLOYEE BENEFITS TOTAL</b>		<b>158,259</b>		<b>143,375</b>		<b>182,284</b>		<b>179,134</b>		<b>133,667</b>
BACK TO SCHOOL FAIR PURCHASED SERVICE	GEN.	3,040		703		2,500		0		2,500
CHALLENGER EMERSON STARS PURC. SVC	GEN.	3,684		3,088		5,000		0		5,000
CHALLENGER LEARNING PURCH SVC	GEN.	57,466		55,616		53,500		53,500		57,000
DISTRICT WELLNESS PURCHASED SVC	GEN.	725		0		0		0		0
FAMILY AND COMMUNIT PURCH. SVC	GEN.	7,398		400		2,500		0		9,950
HOMELESS ED - PURCHASED SERVICE	GEN.	1,494		1,533		0		0		0
HSHC PURCHASED SERVICE	GEN.	17,593		2,927		0		0		0
HSHC TRAVEL	GEN.	500		0		0		0		0
PARENT INVOLVEMENT - TITLE I PURCHASED SVC	GEN.	3,088		2,163		0		0		0
TITLE II - NON PUBLIC PARTICIPATION PURC SVC	GEN.	34,998		23,290		0		0		0
<b>PURCHASED SERVICE TOTAL</b>		<b>129,987</b>		<b>89,720</b>		<b>63,500</b>		<b>53,500</b>		<b>74,450</b>
BACK TO SCHOOL FAIR MATERIAL/SUPPLY	GEN.	1,173		2,549		1,000		0		1,000
CHALLENGER EMERSON STARS MATERIAL	GEN.	1,957		12,387		10,000		10,000		10,000
CHALLENGER LEARNING - BOEING MATERIAL	GEN.	0		30,000		0		0		0
CHALLENGER LEARNING MATERIAL	GEN.	77,118		73,359		42,500		25,000		50,000
DISTRICT WELLNESS SUPPLIES	GEN.	1,227		594		5,500		0		5,500
FAMILY AND COMMUNITY ENGAGEMENT SUPPLIES	GEN.	4,618		86		3,750		0		3,750
HSHC SUPPLIES	GEN.	47,711		11,318		0		0		0
PARENT INVOLVEMENT - TITLE I MATERIAL	GEN.	56,520		5,583		293,583		10,000		70,000
HOMELESS ED - MATERIAL	GEN.	0		4,750		0		0		0
TITLE II - NON PUBLIC PARTICIPATION MATERIAL	GEN.	4,684		4,764		0		0		0
<b>MATERIAL/SUPPLIES</b>		<b>195,010</b>		<b>145,390</b>		<b>356,333</b>		<b>45,000</b>		<b>140,250</b>
<b>3000 COMMUNITY SERVICES TOTAL</b>		<b>1,013,436</b>		<b>849,055</b>		<b>1,177,244</b>		<b>840,261</b>		<b>838,969</b>

33500 - EARLY EDUCATION	FUND	ACTUAL		ACTUAL		BUDGET		ANTICIPATED		BUDGET	
		FY 2018-2019	FTE	FY 2019-2020	FTE	FY 2020-2021	FTE	FY 2020-2021	FTE	FY 2021-2022	
PRESCHOOL SALARY	SPEC.	16	919,155	19	462,757	20	1,335,000	19	1,340,105	17	1,225,639
CHILD DEVELOPMENT SALARY	SPEC.		7,768		0		0		0		0
BERMUDA HEAD START CERTIFIED SALARY	SPEC.		0	3	9,351		0	3	167,420	3	175,167
GRIFFITH HEAD START	SPEC.		82,950		0		0		0		0
MSB HEAD START SALARY	SPEC.		113,210		0		0		0		0
CERTIFIED SALARY TOTAL			1,123,083		472,108		1,335,000		1,507,525		1,400,796
PRESCHOOL NON CERTIFIED SALARY	GEN.		356,390		446,509		370,000		450,000	20	489,465
PARENT PARTNER/LINK SALARY	GEN.		4,557		0		5,000		0		0
PARENT EDUCATORS - PAFT SALARY	GEN.		711,768		681,041		735,000		650,000		669,575
CHILD DEVELOPMENT SALARY	GEN.		287,410		231,149		309,518		250,000		341,374
BERMUDA HEAD START NON CERT SALARY	GEN.		0		77,117		55,197		60,000	1	60,546
GRIFFITH HEAD START SALARY	GEN.		28,239		0		0		0		0
MSB HEAD START SALARY	GEN.		125,156		102,240		0		0		0
NON CERTIFIED SALARY TOTAL			1,513,519		1,538,055		1,477,715		1,410,000		1,560,982
PRESCHOOL PSRS	SPEC.		149,769		72,207		222,575		220,488		201,135
PRESCHOOL RETIREMENT (PEERS)	SPEC.		971		0		0		0		0
PRESCHOOL PEERS	GEN.		25,700		41,454		27,178		27,178		36,082
PRESCHOOL NON CERTIFIED FICA	GEN.		30,784		33,316		27,596		27,596		37,446
PRESCHOOL FICA	SPEC.		12,849		6,039		19,358		19,358		17,772
PRESCHOOL INSURANCE	SPEC.		125,400		61,641		200,000		180,500		161,500
PRESCHOOL NON CERTIFIED INSURANCE	GEN.		32,574		69,253		35,450		70,000		36,500
PARENT PARTNER/LINK PEERS	GEN.		266		0		1,029		1,029		0
PARENT PARTNER/LINK FICA	GEN.		349		0		1,148		1,148		0
PARENT EDUCATORS - PAFT PEERS	GEN.		34,675		35,535		35,000		35,000		51,246
PARENT EDUCATORS - PAFT INSURANCE	GEN.		71,851		67,696		75,000		70,000		51,222
PARENT EDUCATORS - PAFT FICA	GEN.		52,566		50,912		55,000		50,000		77,450
PARENT EDUCATORS - PAFT PSRS	GEN.		17,898		20,694		18,000		18,000		0
CHILD DEVELOPMENT PSRS	SPEC.		631		0		650		650		0
CHILD DEVELOPMENT PEERS	GEN.		22,607		19,222		25,500		20,000		27,956
CHILD DEVELOPMENT FICA	GEN.		20,165		23,491		23,725		23,725		26,115
CHILD DEVELOPMENT FICA	SPEC.		456		0		0		0		0
CHILD DEVELOPMENT INSURANCE	GEN.		58,868		52,415		63,600		55,000		66,150
CHILD DEVELOPMENT INSURANCE	SPEC.		2,619		0		0		0		0
HEAD START PSRS	SPEC.		18,222		0		0		28,408		29,530
HEAD START PEERS	GEN.		5,128		7,037		0		4,768		4,805
HEAD START INSURANCE	GEN.		11,983		0		0		9,500		9,500
HEAD START INSURANCE	SPEC.		12,983		0		0		28,500		28,500
HEAD START FICA	GEN.		1,806		5,891		0		0		4,632
HEAD START FICA	SPEC.		1,597		138		0		0		2,540
GRIFFITH HEAD START PSRS	SPEC.		13,192		0		0		0		0
GRIFFITH HEAD START PEERS	GEN.		8,150		0		0		0		0
GRIFFITH HEAD START INSURANCE	GEN.		26,831		23,736		0		0		0
GRIFFITH HEAD START INSURANCE	SPEC.		8,271		0		0		0		0
GRIFFITH HEAD START FICA	GEN.		5,049		0		0		0		0
GRIFFITH HEAD START FICA	SPEC.		952		0		0		0		0
EARLY ED WORKERS COMPENSATION	GEN.		0		0		0		14,682		15,050
EMPLOYEE BENEFITS TOTAL			775,340		590,678		831,009		905,530		885,132
PRESCHOOL PURCHASED SERVICE	GEN.		53,159		1,584		10,000		2,500		10,500
PRESCHOOL SUBSTITUTE SERVICES	GEN.		0		116,694		100,000		20,000		100,000
PARENT EDUCATORS - PAFT PROFES. SVCS	GEN.		16,315		11,224		17,000		17,000		17,000
CHILD DEVELOPMENT PURCHASED SERVICE	GEN.		0		0		0		0		10,000
GRIFFITH HEAD START PROGRAM COST	GEN.		1,211		0		0		0		0
MSB HEAD START PURCHASED SVC	GEN.		1,117		345		0		0		0
PURCHASED SERVICE TOTAL			71,802		129,847		127,000		39,500		137,500
PRESCHOOL SUPPLIES	GEN.		27,012		14,655		5,000		5,000		5,000
PRESCHOOL CURRICULUM ADOPTION	GEN.		0		0		45,000		0		45,000
PRESCHOOL INSTRUCTIONAL ALLOCATION	GEN.		0		0		30,225		10,000		37,900
PARENT EDUCATORS - PAFT SUPPLIES	GEN.		8,257		9,936		5,000		1,000		5,000
CHILD DEVELOPMENT MATERIAL/SUPPLY	GEN.		8,092		30,825		10,000		2,500		10,000
GRIFFITH HEAD START PROGRAM COST	GEN.		2,380		0		0		0		0
MSB HEAD START MATERIAL	GEN.		1,752		2,161		0		0		0
MATERIALS/SUPPLIES TOTAL			47,493		57,577		95,225		18,500		102,900
3500. EARLY EDUCATION TOTAL			3,531,238		2,788,265		3,865,949		3,881,055		4,087,310

4000-FACILITY ACQUISITION AND CONSTRUCT	FUND	ACTUAL	ACTUAL	BUDGET	ANTICIPATED	BUDGET
		FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022
SITE IMPROVEMENTS	BOND	33,618	80,660	230,000	230,000	330,000
BUILDING IMPROVEMENT	BOND	806,049	589,470	700,000	700,000	200,000
INSTRUCTIONAL EQUIPMENT	BOND	681,869	1,556,190	450,000	450,000	0
NON INSTRUCTIONAL EQUIP/FURN.	BOND	679,930	3,158	160,000	160,000	580,000
TECHNOLOGY PROJECTS	CAP.	0	10,451	500,000	0	0
BUILDING IMPROVEMENT	CAP.	(29)	0	1,000,000	1,000,000	3,715,000
<b>4000 FACILITY ACQUISITION AND CONSTRUCTION TOTAL</b>		<b>2,201,437</b>	<b>2,239,930</b>	<b>3,040,000</b>	<b>2,540,000</b>	<b>4,825,000</b>

4000-FACILITY ACQUISITION AND CONSTRUCT	FUND	ACTUAL	ACTUAL	BUDGET	ANTICIPATED	BUDGET
		FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2020-2021	FY 2021-2022
RETIREMENT OF BONDS	D/S	1,140,000	11,255,000	1,300,000	1,300,000	1,395,000
INTEREST ON BONDS	D/S	1,674,970	1,828,223	1,740,344	1,740,344	1,411,140
PRTG/ENGRAVING/OTHER D/S	D/S	68,327	116,567	25,000	25,000	25,000
PRTG/ENGRAVING/OTHER D/S	BOND	1,680	0	0	0	0
INTEREST ON C.O.P.	CAP.	177,947	171,414	210,000	210,000	215,000
RETIREMENT OF C.O.P.	CAP.	195,000	200,000	166,225	166,225	159,925
LEASE PURCHASE - COPIERS	CAP.	0	77,621	0	0	0
LEASE PURCHASE - COPIERS - INTEREST	CAP.	0	2,186	0	0	0
LEASE PURCHASE	BOND	148,919	0	175,000	175,000	175,000
<b>5000 DEBT SERVICE TOTAL</b>		<b>3,406,643</b>	<b>13,651,011</b>	<b>3,616,569</b>	<b>3,616,569</b>	<b>3,381,065</b>

<b>TOTAL NON INSTRUCTIONALL SERVICES</b>		<b>10,152,954</b>	<b>19,528,261</b>	<b>11,699,762</b>	<b>10,877,885</b>	<b>13,132,344</b>
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<b>GRAND TOTAL</b>		<b>133,395,191</b>	<b>145,691,889</b>	<b>143,967,361</b>	<b>134,495,914</b>	<b>152,329,207</b>
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**BOND/CAPITAL**

**BUDGET**

**FY22**



# FERGUSON-FLORISSANT SCHOOL DISTRICT BOND PROJECTS 2021-2022

Category	Budget
<b>I. Equipment &amp; Other Capital Outlay Replacement.....</b>	<b>\$480,000</b>
Grounds/Custodial Equipment.....	\$ 100,000
Vehicles.....	\$ 180,000
Lighting Lease Payment.....	\$ 175,000
Audio Visual.....	\$ 25,000
<b>II. Infrastructure &amp; Building Systems .....</b>	<b>\$ 475,000</b>
Security .....	\$ 75,000
Safety .....	\$ 200,000
ADA Improvements.....	\$ 200,000
<b>III. Site Improvements.....</b>	<b>\$330,000</b>
Paving.....	\$ 250,000
Misc. Site Improvements.....	\$ 80,000
<b>IV. Technology Services .....</b>	<b>\$725,000</b>
<b>TOTAL BOND BUDGET .....</b>	<b>\$2,010,000</b>

# FERGUSON-FLORISSANT SCHOOL DISTRICT CAPITAL PROJECTS 2021-2022

Category	Budget
<b>I. Infrastructure &amp; Building Systems .....</b>	<b>\$ 3,505,000</b>
Mechanical/Electrical/Plumbing .....	\$ 2,405,000
Roofing .....	\$ 800,000
Flooring Replacement .....	\$ 300,000
<b>II. Miscellaneous/Emergency Projects .....</b>	<b>\$ 210,000</b>
<b>III. Buses.....</b>	<b>\$ 3,400,000</b>
<b>IV. Vans.....</b>	<b>\$ 85,860</b>
<b>V. Equipment &amp; Other Capital Outlay Replacement.....</b>	<b>\$ 1,197,325</b>
Technology Equipment.....	\$ 694,400
Insurance Replacement.....	\$ 25,000
Cafeteria Equipment.....	\$ 50,000
Certificate of Participation Payment.....	\$ 374,925
Other Equipment.....	\$ 53,000
 <b>TOTAL CAPITAL BUDGET .....</b>	 <b>\$ 8,398,185</b>



**DEBT**

**SERVICE**

**INFORMATION**

**Ferguson-Florissant R-II School District  
of St. Louis County, Missouri  
Summary of All Outstanding Debt**

Date of Issue	Description	Original Principal Amount	Principal Outstanding	First Call Date	First Call Price
<i>General Obligation Bonds</i>					
March 27, 2012	General Obligation Bonds, Series 2012	\$ 15,000,000	\$ 3,255,000	5/1/2022	100%
June 24, 2015	General Obligation Bonds, Series 2015	8,770,000	7,065,000	5/1/2023	100%
December 8, 2016	General Obligation Bonds, Series 2016	4,790,000	3,950,000	5/1/2025	100%
June 27, 2017	General Obligation Bonds, Series 2017	9,380,000	9,155,000	5/1/2027	100%
October 24, 2018	General Obligation Bonds, Series 2018	8,060,000	7,960,000	5/1/2027	100%
May 28, 2020	General Obligation Refunding Bonds, Series 2020	10,000,000	10,000,000	Anytime	100%
	<b>Total</b>	<u>\$ 56,000,000</u>	<u>\$ 41,385,000</u>		

**Ferguson-Florissant R-II School District  
of St. Louis County, Missouri  
Summary of All Outstanding Debt**

Date of Issue	Description	Original Par Amount	Principal Outstanding	First Call Date	First Call Price
<i>Certificates of Participation</i>					
December 28, 2016	Certificates of Participation, Series 2016	4,995,000	4,410,000	5/1/2025	100%
	<b>Total</b>	<u>\$ 4,995,000</u>	<u>\$ 4,410,000</u>		

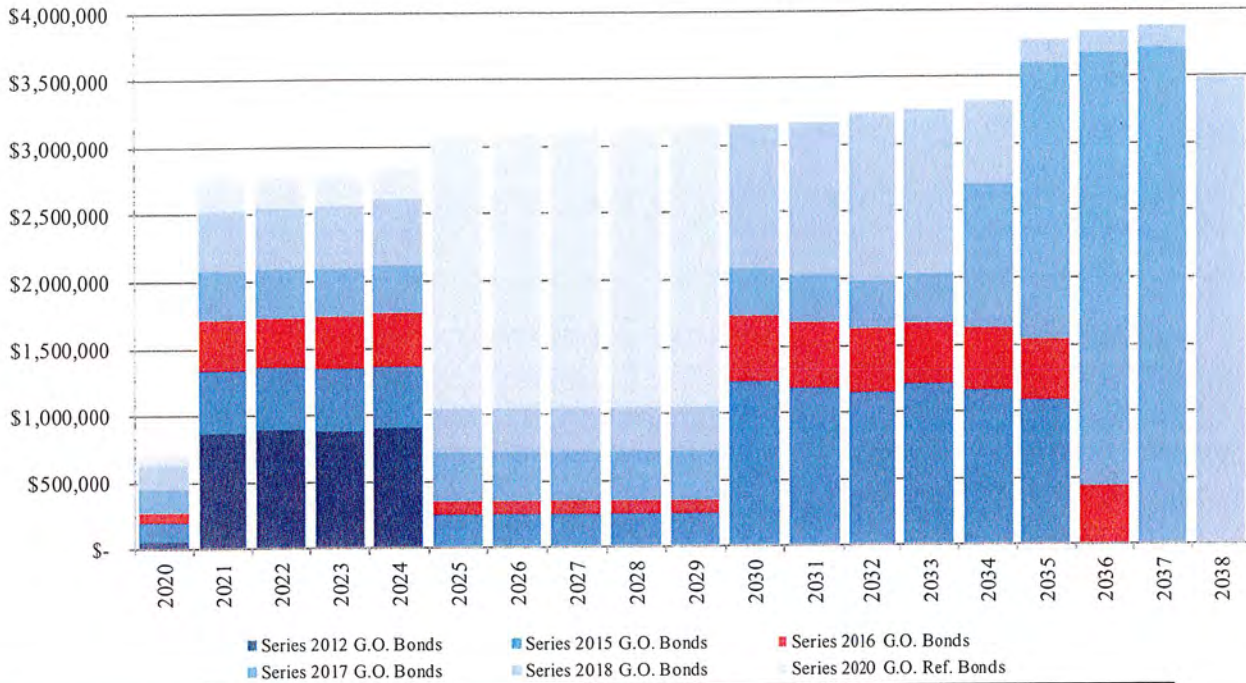
**Debt Limitation and Debt Capacity**

The total principal amount of general obligation indebtedness in the District cannot exceed 15% of the value of taxable tangible property in the District according to the last completed assessment for state and county purposes at the time such bonds are approved by the voters. Based on \$1,056,565,340\* net assessed valuation as adjusted through December 31, 2018, the current legal debt limit of the District is approximately \$158,484,801, excluding state assessed railroad and utility valuations and the District's available Debt Service Fund Balance. The total outstanding general obligation indebtedness of the District is \$41,385,000\*\*, resulting in a legal debt margin of the District of approximately \$117,099,801.

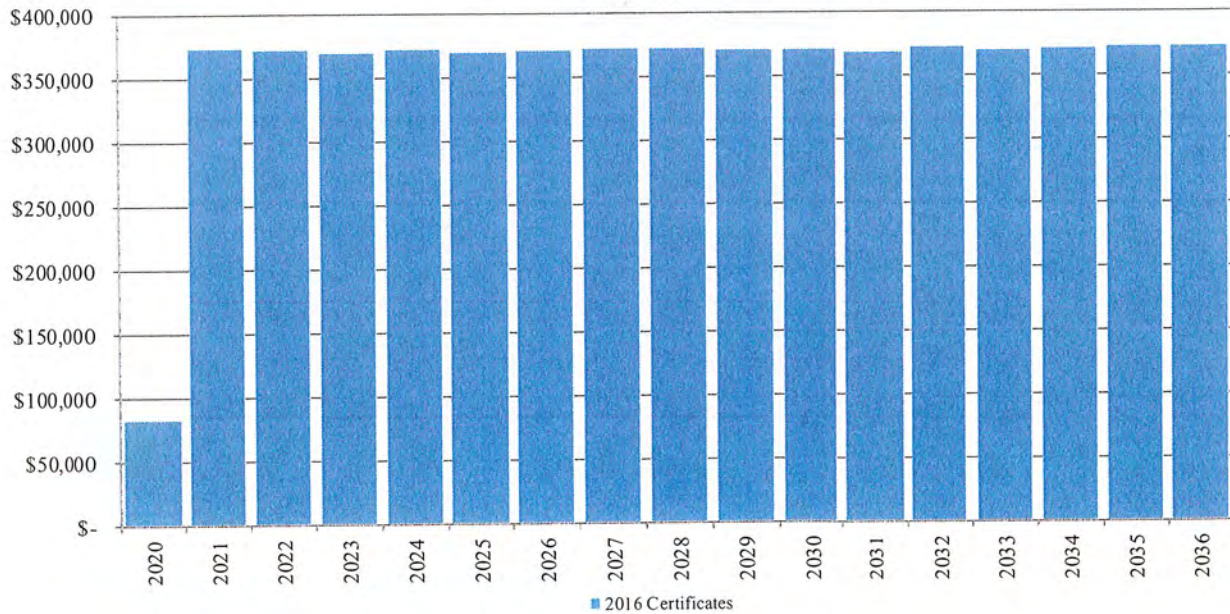
\* St. Louis County Assessment Roll, Net of TIF

\*\* As of May 28, 2020

## Ferguson-Florissant R-II School District Debt Service for All Outstanding GO Debt



## Ferguson-Florissant R-II School District All Outstanding Certificates of Participation



**NET DEBT SERVICE**

Ferguson-Florissant R-II School District  
Series 2012 G.O. Bonds  
As of May 28, 2020

<b>Period Ending</b>	<b>Principal</b>	<b>Coupon</b>	<b>Interest</b>	<b>Total Debt Service</b>	<b>Net Debt Service</b>
06/30/2021	750,000	2.500%	127,750	877,750	877,750
06/30/2022	800,000	4.000%	109,000	909,000	909,000
06/30/2023	825,000	4.000%	77,000	902,000	902,000
06/30/2024	880,000	5.000%	44,000	924,000	924,000
	<b>3,255,000</b>		<b>357,750</b>	<b>3,612,750</b>	<b>3,612,750</b>

**NET DEBT SERVICE**

Ferguson-Florissant R-II School District  
Series 2015  
As of May 28, 2020

<b>Period Ending</b>	<b>Principal</b>	<b>Coupon</b>	<b>Interest</b>	<b>Total Debt Service</b>	<b>Net Debt Service</b>
06/30/2021	200,000	3.000%	274,600	474,600	474,600
06/30/2022	200,000	3.000%	268,600	468,600	468,600
06/30/2023	200,000	3.000%	262,600	462,600	462,600
06/30/2024	200,000	3.000%	256,600	456,600	456,600
06/30/2025			250,600	250,600	250,600
06/30/2026			250,600	250,600	250,600
06/30/2027			250,600	250,600	250,600
06/30/2028			250,600	250,600	250,600
06/30/2029			250,600	250,600	250,600
06/30/2030	1,000,000	4.000%	250,600	1,250,600	1,250,600
06/30/2031	1,000,000	4.000%	210,600	1,210,600	1,210,600
06/30/2032	1,000,000	4.000%	170,600	1,170,600	1,170,600
06/30/2033	1,100,000	4.000%	130,600	1,230,600	1,230,600
06/30/2034	1,100,000	4.000%	86,600	1,186,600	1,186,600
06/30/2035	1,065,000	4.000%	42,600	1,107,600	1,107,600
	7,065,000		3,207,000	10,272,000	10,272,000

**NET DEBT SERVICE**

Ferguson-Florissant R-II School District  
Series 2016  
As of May 28, 2020

<b>Period Ending</b>	<b>Principal</b>	<b>Coupon</b>	<b>Interest</b>	<b>Total Debt Service</b>	<b>Net Debt Service</b>
06/30/2021	250,000	2.000%	133,750	383,750	383,750
06/30/2022	250,000	3.000%	128,750	378,750	378,750
06/30/2023	275,000	3.000%	121,250	396,250	396,250
06/30/2024	300,000	3.000%	113,000	413,000	413,000
06/30/2025			104,000	104,000	104,000
06/30/2026			104,000	104,000	104,000
06/30/2027			104,000	104,000	104,000
06/30/2028			104,000	104,000	104,000
06/30/2029			104,000	104,000	104,000
06/30/2030	400,000	3.000%	104,000	504,000	504,000
06/30/2031	400,000	3.000%	92,000	492,000	492,000
06/30/2032	400,000	3.500%	80,000	480,000	480,000
06/30/2033	400,000	3.750%	66,000	466,000	466,000
06/30/2034	425,000	4.000%	51,000	476,000	476,000
06/30/2035	425,000	4.000%	34,000	459,000	459,000
06/30/2036	425,000	4.000%	17,000	442,000	442,000
	3,950,000		1,460,750	5,410,750	5,410,750

Note: Final Numbers



**NET DEBT SERVICE**

Ferguson-Florissant R-II School District  
Series 2017  
As of May 28, 2020

<b>Period Ending</b>	<b>Principal</b>	<b>Coupon</b>	<b>Interest</b>	<b>Total Debt Service</b>	<b>Net Debt Service</b>
06/30/2021			359,943.76	359,943.76	359,943.76
06/30/2022			359,943.76	359,943.76	359,943.76
06/30/2023			359,943.76	359,943.76	359,943.76
06/30/2024			359,943.76	359,943.76	359,943.76
06/30/2025			359,943.76	359,943.76	359,943.76
06/30/2026			359,943.76	359,943.76	359,943.76
06/30/2027			359,943.76	359,943.76	359,943.76
06/30/2028			359,943.76	359,943.76	359,943.76
06/30/2029			359,943.76	359,943.76	359,943.76
06/30/2030			359,943.76	359,943.76	359,943.76
06/30/2031			359,943.76	359,943.76	359,943.76
06/30/2032			359,943.76	359,943.76	359,943.76
06/30/2033			359,943.76	359,943.76	359,943.76
06/30/2034	715,000	3.125%	359,943.76	1,074,943.76	1,074,943.76
06/30/2035	1,765,000	4.000%	337,600.00	2,102,600.00	2,102,600.00
06/30/2036	3,035,000	4.000%	267,000.00	3,302,000.00	3,302,000.00
06/30/2037	3,640,000	4.000%	145,600.00	3,785,600.00	3,785,600.00
	9,155,000		5,789,412.64	14,944,412.64	14,944,412.64

Note: Final Numbers

**NET DEBT SERVICE**

Ferguson-Florissant R-II School District  
Series 2018  
As of May 28, 2020

<b>Period Ending</b>	<b>Principal</b>	<b>Coupon</b>	<b>Interest</b>	<b>Total Debt Service</b>	<b>Net Debt Service</b>
06/30/2021	100,000	3.000%	347,550	447,550	447,550
06/30/2022	110,000	3.000%	344,550	454,550	454,550
06/30/2023	125,000	3.000%	341,250	466,250	466,250
06/30/2024	150,000	3.000%	337,500	487,500	487,500
06/30/2025			333,000	333,000	333,000
06/30/2026			333,000	333,000	333,000
06/30/2027			333,000	333,000	333,000
06/30/2028			333,000	333,000	333,000
06/30/2029			333,000	333,000	333,000
06/30/2030	750,000	4.000%	333,000	1,083,000	1,083,000
06/30/2031	850,000	4.000%	303,000	1,153,000	1,153,000
06/30/2032	1,000,000	4.000%	269,000	1,269,000	1,269,000
06/30/2033	1,025,000	4.000%	229,000	1,254,000	1,254,000
06/30/2034	450,000	4.000%	188,000	638,000	638,000
06/30/2035			170,000	170,000	170,000
06/30/2036			170,000	170,000	170,000
06/30/2037			170,000	170,000	170,000
06/30/2038	3,400,000	5.000%	170,000	3,570,000	3,570,000
	<b>7,960,000</b>		<b>5,037,850</b>	<b>12,997,850</b>	<b>12,997,850</b>

Note: Final Numbers

**NET DEBT SERVICE**

Ferguson-Florissant R-II School District  
2020 GO Refunding Bonds  
As of May 28, 2020

<b>Period Ending</b>	<b>Principal</b>	<b>Coupon</b>	<b>Interest</b>	<b>Total Debt Service</b>	<b>Net Debt Service</b>
06/30/2021	35,000	2.010%	185,925.00	220,925.00	220,925.00
06/30/2022	35,000	2.010%	200,296.50	235,296.50	235,296.50
06/30/2023	35,000	2.010%	199,593.00	234,593.00	234,593.00
06/30/2024	35,000	2.010%	198,889.50	233,889.50	233,889.50
06/30/2025	1,875,000	2.010%	198,186.00	2,073,186.00	2,073,186.00
06/30/2026	1,910,000	2.010%	160,498.50	2,070,498.50	2,070,498.50
06/30/2027	1,965,000	2.010%	122,107.50	2,087,107.50	2,087,107.50
06/30/2028	2,025,000	2.010%	82,611.00	2,107,611.00	2,107,611.00
06/30/2029	2,085,000	2.010%	41,908.50	2,126,908.50	2,126,908.50
	10,000,000		1,390,015.50	11,390,015.50	11,390,015.50

**BOND DEBT SERVICE**

Ferguson-Florissant R-II School District  
Series 2016 Certificates of Participation  
As of May 28, 2020

<b>Period Ending</b>	<b>Principal</b>	<b>Coupon</b>	<b>Interest</b>	<b>Debt Service</b>	<b>Annual Debt Service</b>
11/01/2020			83,112.50	83,112.50	
05/01/2021	210,000	3.000%	83,112.50	293,112.50	376,225
11/01/2021			79,962.50	79,962.50	
05/01/2022	215,000	3.000%	79,962.50	294,962.50	374,925
11/01/2022			76,737.50	76,737.50	
05/01/2023	220,000	3.500%	76,737.50	296,737.50	373,475
11/01/2023			72,887.50	72,887.50	
05/01/2024	230,000	3.500%	72,887.50	302,887.50	375,775
11/01/2024			68,862.50	68,862.50	
05/01/2025	235,000	3.500%	68,862.50	303,862.50	372,725
11/01/2025			64,750.00	64,750.00	
05/01/2026	245,000	3.500%	64,750.00	309,750.00	374,500
11/01/2026			60,462.50	60,462.50	
05/01/2027	255,000	3.500%	60,462.50	315,462.50	375,925
11/01/2027			56,000.00	56,000.00	
05/01/2028	265,000	4.000%	56,000.00	321,000.00	377,000
11/01/2028			50,700.00	50,700.00	
05/01/2029	275,000	4.000%	50,700.00	325,700.00	376,400
11/01/2029			45,200.00	45,200.00	
05/01/2030	285,000	4.000%	45,200.00	330,200.00	375,400
11/01/2030			39,500.00	39,500.00	
05/01/2031	295,000	4.000%	39,500.00	334,500.00	374,000
11/01/2031			33,600.00	33,600.00	
05/01/2032	310,000	4.000%	33,600.00	343,600.00	377,200
11/01/2032			27,400.00	27,400.00	
05/01/2033	320,000	4.000%	27,400.00	347,400.00	374,800
11/01/2033			21,000.00	21,000.00	
05/01/2034	335,000	4.000%	21,000.00	356,000.00	377,000
11/01/2034			14,300.00	14,300.00	
05/01/2035	350,000	4.000%	14,300.00	364,300.00	378,600
11/01/2035			7,300.00	7,300.00	
05/01/2036	365,000	4.000%	7,300.00	372,300.00	379,600
	4,410,000		1,603,550.00	6,013,550.00	6,013,550

Outstanding Debt Profile

Ferguson-Florissant R-II School District

		Ferguson-Florissant R-II School District Saint Louis County, MO (Missouri Direct Deposit Program)				Ferguson-Florissant R-II School District Saint Louis County, MO (Missouri Direct Deposit Program)				Ferguson-Florissant R-II School District Saint Louis County, MO (Missouri Direct Deposit Program)			
		General Obligation Bonds Series 2012				General Obligation Bonds Series 2015				General Obligation Bonds Series 2016			
Par Amount.	Par Amount	Remaining Par	Coupon	Par Amount	Coupon	Par Amount	Coupon	Par Amount	Coupon	Par Amount	Coupon	Par Amount	Coupon
	1,175,000	750,000	2.500%			200,000	3.000%			250,000	2.000%		
2021	1,225,000	800,000	4.000%			200,000	3.000%			250,000	3.000%		
2022	1,125,000	825,000	4.000%	150,000	3.500%	200,000	3.000%			275,000	3.000%		
2023	1,350,000	880,000	5.000%			200,000	3.000%			300,000	3.000%		
2024													
2025													
2026													
2027													
2028													
2029													
2030													
2031						1,000,000	4.000%			400,000	3.000%		
2032						1,000,000	4.000%			400,000	3.000%		
2033						1,000,000	4.000%			400,000	3.500%		
2034						1,100,000	4.000%			400,000	3.750%		
2035						1,100,000	4.000%			425,000	4.000%		
2036						1,065,000	4.000%			425,000	4.000%		
2037													
2038													
<b>Remaining</b>													
<b>Tot. / Avg.</b>													
<b>Original Par</b>													
<b>Rating</b>													
<b>Dated</b>													
<b>Delivery</b>													
<b>Due</b>													
<b>Insr. / Liqudty</b>													
<b>Sr. Mgr</b>													
<b>AMT / Non</b>													
<b>Next Call</b>													

Defeased in 2013  
Defeased in 2014



**Outstanding Debt Profile**  
**Ferguson-Florissant R-II School District**

Ferguson-Florissant R-II School District Saint Louis County, MO	
Certificates of Participation	
Series 2016	
Total \$4,995,000	
Par Amount.	Coupon
2021	210,000
2022	<b>215,000</b>
2023	220,000
2024	230,000
2025	235,000
2026	245,000
2027	<b>255,000</b>
2028	265,000
2029	275,000
2030	285,000
2031	295,000
2032	310,000
2033	320,000
2034	335,000
2035	350,000
2036	<b>365,000</b>
2037	
2038	
<b>Remaining</b>	
<b>Tot. / Avg.</b>	<b>\$4,410,000</b>
<b>Original Par</b>	<b>\$4,995,000</b>
Rating	A
Dated	12/28/2016
Delivery	12/28/2016
Due	May 1, Each Year Shown
Insr / Liqdt	N/A
St. Mgr	Stifel
AMT / Non	Fed BQ / State Tax-Exempt
Next Call	May 1, 2025 @ Par